

**San Francisco Park, Recreation and Open Space Advisory Committee Meeting
December 4, 2018**

Chair: Welcome to the December Park, Recreation Open Space Committee meeting. I would like to make my opening remarks as short and sweet as I can because we have a packed agenda. I have both some items from my Chair's report for our November 13th meeting and also tonight's meeting. I will try to consolidate them and make this happen as quickly as possible.

Let's begin with the roll.

Richard Rothman: District 1.

Ken McGary: District 11.

Steven Currier: District 11.

Mark Scheuer: District 8.

Gisele Rainer: District 3.

Trevor McNeil: District 5.

Elisa Laird-Metke: District 9.

Jane Weil: District 6.

Kenneth Maley: District 3.

Ana Gee: District 6.

Nick Belloni: District 2.

Jordyn Aquino: District 4.

Chair: Steffen Franz, District 2. Did everybody have a chance to review the minutes from our October meeting?

Steven Currier: I move to approve.

Jordyn Aquino: Second.

Chair: All in favor of adopting these minutes as isy?

All: Aye.

Chair: Opposed? Hearing none, this item is closed. I attended a very in-depth meeting in November with Richard and Nick. The dog play area at 36th Avenue, basically the Department the community the final design phase of this \$2 million renovation of what I consider to be the oldest, saddest dog park in the world. I've been going to that dog park for 25 years and it has been the same for 25 years.

In prior meeting Supervisor Fewer offered the community a lot of different options. There was a lot of talk and heated discussion and albeit in this meeting it was a very uniformed group of people who were all very happy and thankful and so it does seem like when opportunity comes the people are willing—maybe they didn't get everything they wanted. I bring this to you to know that when opportunity happens having a friends of group, having community behind it really helps to usher in this. So this is a huge renovation. I think it will really benefit that community and all dog owners.

I attended the 2018 RPD volunteer appreciation part and I had some words about it but I'm actually going to cede my time in this to Ana Gee who brought to me her impression of it.

Ana Gee: District 6. I attended this event and I was very, very pleased with the Department, how they treated the volunteers from the community to the different activities that they had and also I was going to complain to Steffen about not seeing anybody else there from PROSAC but just came like an hour later and I was very happy because I was able to interact or to meet volunteers from my District that I didn't know volunteer and it was fun because the volunteer actually knew my daughter so it was pretty neat to experience that and to meet a lot of older volunteers. [unintelligible] how much time the put into volunteering. So I was very pleased.

Chair: Thank you. I also wanted to mention that at our October meeting there was a woman named Jude Deckenbach who came and sat in our meeting and her main focus is Jackson Park and this is in her District, she's been lobbying for funding for support by RPD. They want consideration in the next bond which everybody does as we know. But her concern is that this project is in D10 and I don't see any D10 reps at this table which is quite concerning to her because they feel like they're not represented in this conversation. So I told her that I would encourage the new Supervisor to appoint two new members as soon as possible.

Steven Currier: District 11. Since I've been here—I need to say a few things—but since I've been appointed on here since April I have gone to every single D10 meeting whether it's McLaren Park or whatnot. I will elaborate in a few minutes on that.

Chair: I appreciate that. I understand. I go to a lot of meetings and I'm not, whatever, that's part of our charge. So I appreciate that.

I wanted that on the record so that at least her and her community could feel like hey actually we have a voice at this table since they don't have a rep to vocalize that.

I want to carry on with today Chair's report. You mostly would have to expect that I was very disappointed that we had to cancel the last month's meeting. I thought that after October's meeting where we worked out an understanding that we were going to be able to make it all to

this date and then to have eight people not attend. Ten people said they would attend and four or five people no reply is unacceptable. To me I've worked over my time here to eliminate this lack of quorum issue and most of you this is not venting to you because the people who I'm venting to aren't here including two or three vacancies which haven't been filled. So if you don't want to be here then go to your Supervisor and resign and let somebody take the role that does want to be there.

Moving forward Tiffany is going to keep as she has up until now really accurate records of who attends. Our bylaws say that if you miss three meetings then we have the right to go to the Supervisor and ask that you're removed from the committee and given that this has become an issue we have to in 2019 enforce that.

To that end, if you do attend a meeting you need to stay until the end of a meeting. I understand people have things to do and deal with but it is unfair again if we get to an item that we can't vote on because somebody leave and it drops us out of quorum. So again, you're asked to commit two to three hours a month for this committee. An hour maybe at home reading up on the materials. It's not too much to ask that you RSVP and you show up.

RPD's holiday tree lighting is Thursday night. I attended it last year, it was phenomenal. It was one of the best things they've done. So for all of this talk of like yeah I wish you guys would rally around, this is the where you're appreciated and so I encourage you if you've been invited which I know you all have to attend. We'll meet here early before the actual festivities. I would say that it was incredibly rewarding to attend last year. Do not drive if you can, use public transportation. Camp out here.

So I'm going to close this because I know I started it rough I'm going to close it by saying thank you for your commitment to PROSAC. I feel like we do a lot of great stuff and so even though I'm a little bummed that's what happened I know your intention is in the right place. So to that end I brought in honor of my friend May Wong who can't be here with us I brought some candy and Ken Maley also brought candy.

I do want to share this. This is an article in the New York Times that was published today which I'm sure the Department is very happy to see. It mentions parks in San Francisco and I think it's a good read so Ken thank you for bringing that to us.

That is the end of my chair's report.

Steven Currier: I'd like a minute and a half and I'll make it quick. When I woke up at 2:30 this morning—District 11. Ditto on your email about people who don't attend meetings. I feel very fortunate to be here. I feel very fortunate to be appointed to this body. I take it very seriously. I think any committee that I've ever been on I've never missed a meeting and if I have I get really guilty.

So from there I'm going to go into—since April and even way before that I've gone to many meetings regarding Recreation and Park, not only District 8, Hillary Ronen and her town hall meeting, Supervisor Safai and his town hall meeting, District 2's town hall meeting. I've been

invited and I think all of you have too to the ribbon cutting of the new playground on Thursday and I got an email from London Breed saying will you please be there, you're a PROSAC member we want you there. On Thursday there are four meetings that day regarding Recreation and Park issues including something that I've asked for in the last two meetings which is the rope course in McLaren Park. We haven't had that and that's being actually discussed at Capital on Thursday. And so I'm upset about it that it wasn't brought here because now it's going to be discussed there and brought forward to Recreation and Park without a discussion here.

Secondly, all these meetings that I've gone to people have asked me how can I get a hold of you? How can I come to a meeting and do you have a card? You know, Lynn Newhouse Seagull I was talking to her a few weeks ago and she said Steffen will be really anxious about this comment that you're going to make. It's that we don't have a business card to give to people. They say well you know go on the website, you'll see my name. Well no. I think that you know what, Planning Commission, Recreation and Park Commission, they have credentials that they can give to somebody and say if you want to come and do public comment, if you have an issue come. I think that we need to have credentials.

At the last meeting that was cancelled we received all this information and stupid me I print out everything. I printed out this which is the Strategic Plan and after 94 pages my partner got pissed off at me saying you know we just bought a new computer and you just ate up all the toner. And the Police Commission, Planning Commission, Recreation and Park Commission, they get all these documents sent to them. Why? If I want to do my homework when I come here so if I'm going to read this I'm going to print it out. I don't know? Are we a Commission, a task force, or are we just like the sidelines of Recreation and Park?

If we're here to make decisions and vote on something I want something in hand so that I can be able to look at this and make a thoughtful decision to forward this off to Recreation and Park. So my thing is I think we need credentials and the other things is all these other Commissions get stipend. We don't get stipend. We get free parking. But I think that we should have documents either sent to us or moved to us so we don't have to have out of pocket researching the issues that are brought to this table. That's my fifteen minutes tonight.

Chair: I'll reply to that in a couple different manners. I guess the first I'll start with is that we are a citizens advisory committee. We are not the Recreation and Park Commission nor are we the Airport Commission. We were put together if you read the charter as civilian oversight, a third body involved, not just the Park Department, not just the Recreation and Park Commission, but citizens advisory committee. No citizens advisory committee has credentials. Linda took up the idea of making a business card six years. She did. You couldn't read it, it was terrible. It wasn't well thought-out.

Steven I don't debate that I go to a lot of events. I've left this Recreation and Park Department for a simple card that says here are the thirty dog parks in the city so that when I'm talking to people I can say hey I'm a huge advocate of these parks, why don't you go visit some of these other parks. But I can't even get that card that would benefit them. I can't get a card that says here are some emergency numbers, some shelters that you can go to.

So although I appreciate what you're saying it's not as easy as I need some credentials. I need some paperwork provided to me. If you're saying I need—most of the committee would say that they digest the information digitally. I mean I'll take a poll right now, who prefers to have written over digital.

Female Speaker: [unintelligible]

Steven Currier: No, it's not!

Female Speaker: [unintelligible]

Chair: All right, all right! We're not a Commission, we're a citizen's advisory. Settle down.

Steven Currier: So Steffen, Linda D'Avirro is a neighbor of mine. She lives right around the block. She's given me all her documents from all the years that she was on PROSAC. I have boxes of stuff and—

Richard Rothman: I think this is out of order.

Chair: I agree. [simultaneous comments] So your point is well-taken. I think that we'll take it under advisement. I think to just simply answer your question, it isn't as easy as just saying why don't we get a stipend? Why don't we have a business card? That's a very simple ask. I don't think it's a simple answer unfortunately. So I'm more than happy to take this up, more than happy to discuss it if you want after we're offline but I think from a committee standpoint we all have certain wants and needs that we want around this committee and again your voice is heard and we'll see where we go.

Trevor McNeil: District 5. Actually kind of bridging the conversation about attendance and whatever it actually might be interesting the way you sometimes report on things that you've done. I don't know, create a Google doc where it says the meetings that you've gone to or the meetings that you've gone to because it might inspire other members who are not quite sure what their role is, it's like oh I didn't know I should have shown up to that or I could be there. Not as a way of guilting anyone but just sort of showing someone a menu of this is what we could do on PROSAC and that way we could also have documentation and go to the Department sometime and say hey by the way we kind of do our thing.

Chair: Again, it's an open idea. I don't mind that as a next tactic to us better knowing what each other is doing.

Jane Weil: District 2. Two responses. One is there are companies like Vista Print where you can actually get free business cards so if we could get a template from the Recreation and Park staff where all we did was put in the template and change our name we could potentially get business cards free. Because we're not going to get them from Recreation and Park budget. We're not a Commission. If somebody could take that on as a project we might get free business cards.

The other is just another request that I think wouldn't cost anything was it would help me if when we have a blank screen if we could just have up there a map of what the Districts are because as someone who doesn't know the—I'm not a native, I don't know the city that well, and it would really help me to know where is District 10. Who do I know there? It would just help to have as we walk in a projection of the Districts.

Chair: Again, this is something where I'm more than happy to try to credential anybody who wants to be. I'm more than happy to provide printed documents if it's really something that's make or break. Those are negotiations. Stipends and being called a Commission isn't. You made the point, I'm adding my answer to that.

So is there any public comment on these items? Hearing none, this item is closed.

Let us move on to our first agenda item. Actually, I would like to ask the committee if it's okay given that we know sometimes we lose a couple members towards the end of the meeting I would like to start with the calendar. So that's moving Item 8 to now Item 4. All in favor of moving this item?

All: Aye.

Chair: Opposed? Thank you. So in your packet you should be seeing a calendar for the year 2019. Everybody take a look at it. It is very obvious that January 1st is not going to be a meeting. So I think we would offer January 8th as the first meeting. And then if you scan all the way to Labor Day, September 2nd is a holiday that would give us September 10th would be the next one. And then November falls on Election Day on the 5th so we could move that to Wednesday the 6th.

Nick Belloni: [unintelligible]

Chair: So everybody has seen the calendar as is? Is there anybody who would like to chime in on any of this?

Nick Belloni: Motion to approve.

Jordyn Aquino: Second.

Chair: All in favor of adopting the 2019 draft calendar as PROSAC calendar, say aye.

All: Aye.

Chair: Opposed? Hearing none, this item passes.

So let us dig into this agenda item, the ROSE. I will give it just a little bit of front-end for you. Those of you who have been on this committee for a while we have seen this item—I saw it when I first got appointed so in the late 2000s we saw the ROSE grow into what it is now. In 2014 we saw a renovation of it and here today we're seeing what the work that we as a body put

in years ago. So I'm excited. I don't know who's presenting first. Together? So Katie, Jessica, and Stacy.

Stacy Bradley: I'm the Deputy Director of Planning. I'm joined by Jessica Look with the Planning Department and Katie Strange with San Francisco Parks Alliance as well as one of our interns, Jenna Smith. She's been doing a lot of work on this project and many others.

So what we gave you in your packet for some background reading was our two staff reports when they went through approvals in 2014 as well as the presentation and a link to the ROSE. So we're not going to delve too deeply into the ROSE today but more of the work that Katie and Jessica are doing in seeing how the city as a whole is implementing ROSE. Certain Recreation and Park our entire mission and effort is to implement this element but many other agencies are very key to it as well—Public Works, MTA even has a playground, the GGNRA who isn't covered by City General Plan but they have a lot of [unintelligible]. So there's a large group of us that deliver open space [unintelligible].

And so with that Jessica is really going to take you through the beginning part and the Katie will go through the implementation.

Jessica Look: So my name is Jessica Look, I'm a senior planner at the Planning Department. I'm in the citywide Division so that's the policy, long-range arm of the Planning Department and the ROSE which stand for Recreation Open Space Element—I'm sure many of you at this table were part of the update to the ROSE so it is one of our ten elements of our General Plan and it's a very overarching visioning document. So I think it started in 2007, former Mayor Gavin Newsom created an Open Space task force and that task force really addressed the need to update this ROSE element. I think the last ROSE element was from 1986.

So there was a real need that arose from the task force to update the ROSE element. So there were three drafts that came out of it in 2009, 2011, and 2013. There's a lot of public feedback that was incorporated into the drafts and then in 2014 the ROSE element was adopted and incorporated into our general plan by the Planning Commission and the Board of Supervisors.

So let's fast forward to 2017, Supervisor Mark Farrell gave us a generous funding add-back to Planning, Recreation and Park, to really think about this question of how is the city doing at implementing the ROSE. And so that's the genesis for this project and why we are here today.

So our main consultant is the Parks Alliance and they're doing great work shepherding all the agencies as we think about this issue.

Katie Strange: I'm the associate Director of Planning and project delivery with the Parks Alliance. Thanks for the intro. Really like as they were saying this is an effort to say—often planning policies can sit on a shelf, let's not let that happen. Let's make sure that as a city we are implementing these visions that we set out to do in 2014 and earlier. So the goals of the ROSE were really to create alignment amongst the [unintelligible] which I believe is twelve agencies, eighteen members. So we've got the Port, PUC, MTA, obvious Recreation and Park, Planning,

the GGNRA and their partner the conservancy, Public Works, even Public Health is at the table as are the Department of Real Estate. So there's a handful of us. [unintelligible]

So really first off and foremost getting folks together to identify who could we could collaborate as we move this vision forward. So one thing that we see and can talk about more is how [unintelligible] you're the person I need to talk to about this project. So just by convening this group of people, really facilitating and fostering collaboration amongst the stakeholders.

So additionally as a city that's busy and doing work a goal of this project was to create mechanisms and systems to help foster collaboration through communication systems to track and evaluated what we're doing as [unintelligible]. Some of these things are not the most exciting and sexy things. A lot of systems and mechanisms but really important to getting the work done and knowing that we're doing the work.

So identifying these gaps both in our systems and our structures but also in the implementation of the ROSE and identifying ways that we can collaborate and come together to fill those gaps.

Lastly, identifying opportunity. If we were to partner on a project we'd move forward, what are the barriers that you're facing to move this issue and you may come together to identify with these.

So the ROSE implementation project really is three-pronged. So we have set out to create a tracker, essentially a system to identify, track, and monitor the projects that all these different agencies are doing. Not the easiest task I would say. Everyone is going a lot of stuff and it's hard to get people in a room to talk about the things that they're doing. Let get the work done but we've identified the value of coming together to track this work.

Coming up with an open space asset inventory. So essentially asset being an open space physical asset really and luckily through the work that Planning did with the ROSE and what the Recreation and Park Department has done through a handful of very smart [unintelligible]. So really what we're doing is talking to Public Works, talking to the court, talking to the OCI, the Officer of Community Infrastructure, to say what maps do you use? How often do you update it? Can you have it and come up with a governance system to say great, you have this map, how do we make sure that it's constantly updated and available to the public?

Lastly, this project is essentially an evaluation and monitoring project so the monitoring is the [unintelligible] the open space asset inventory and then the evaluation is really coming in data collection. So theoretically if we implement the ROSE, if we do all the things that we've said to do what's the impact and how can we evaluate the impact use. So we are looking at [unintelligible] different tools and methodologies, identifying them, procuring them and using them alongside Taylor who is our Data Queen to come up with a program and project to collect data about park usage.

So here is a summary of what I was just saying which is show [unintelligible] that with these tools and systems we can identify that and act on opportunities and through that these ROSE actions [unintelligible] and then the ROSE vision becomes real. And it really is cylindrical, we

implement and then we come back, we continue to track, we continue to access and we continue to further identify gaps and [unintelligible].

The tracker, it's really a place [unintelligible], it structures and stores data and it allows [unintelligible] to easily manage and report on [unintelligible]. At the end of the day it's a system, we've identified a tool to collect this information, essentially like a very glorified and smart spreadsheet that also allows for transparency across agencies. It's [unintelligible] wanting to be a tool for the various city agencies to say like hey, I want to build a playground here. Oh, you're building a playground nearby. You know, to help coordinate that effort. And it has—we're working on essentially a metrics systems, how do we evaluate progress. So coming up with standards and systems to say okay here we're at 25 percent, how to we [unintelligible], what kind of agreement can we have? All these great stakeholders come to say yes every year or two years we'll provide information in this way to update our actions.

Chair: Most of us we have experience in things like project management, so is this a glorified project management tool or is it more like a Google spread that you're all putting stuff in and getting notifications? Because you're talking about some data-crunching that's going on within the system. Is it something that's web based that you log into or is it something else?

Katie Strange: It's a little bit of both. Primarily I would say a database in the sense that from a [unintelligible] perspective we want to make sure that the information that's going in is very quality so that when it comes out people can trust the information that's going out. So there will be planning or Parks Alliance at this point but Planning probably once our contract is up we'll gather the information through there's a form function so you can fill out information and then when you want to update information you go through them. So there's a little bit of a gatekeeper.

Chair: So it's not just random anybody can go in there and add stuff, it's—you guys are the gatekeepers right now. Once you're done you'll turn that over to [unintelligible].

Katie Strange: And as new projects come online you'll have the ability if you're the Public Works, you're working on a new project, you can fill out that form, it goes to Planning and they'll have a process to ensure that [unintelligible]. And it's really tracking like all the projects and work that all the different city agencies are doing that are achieving the goals and objectives of the ROSE. So really kind of characterizing it.

Chair: So as long as it falls under the ROSE and as long as it's within agencies that are part of this group we could assume that there won't be—we can assume that in a perfect world you would be identifying each other as like oh my God, we're building over here, let's use the same contractor because it will be much cheaper to work or whatever.

Katie Strange: It might [unintelligible]. I think a lot of it is to summarize the level of the General Plan element and the policy is sort of in the ROSE and shows what the city as a whole is doing. So there will be abilities to essentially say how is the city doing on policy 2.2 and you'll be able to roll out the information or you can say what is the MTA doing around open space and you can pull all of their actions that are applicable with the idea of coordination but also the potential of having the ability to easily report out to Commissions and the public.

Chair: Cool, thank you.

Katie Strange: So the asset reporting. Similar [unintelligible] again, a lot of stakeholders, a lot of different people collection information in different ways and so the question of what is an asset, what do we want to [unintelligible] is a first step and then like I said what is the process to update this information. And one thing that we've heard from stakeholders, community members, is no one really cares if it's a Recreation and Park or a Port property or [unintelligible].

Chair: From a layman's perspective.

Katie Strange: And so what benefit we could provide to the public if there was a foundation for a map that had all the open space across jurisdiction and you could access information. First step is like I said identifying what an asset is, collecting that information, putting it into a regular spreadsheet, having it geo tagged and then getting some [unintelligible] if we have a system in place then we can make sure the information is quality, then we can better coordinate our efforts as a city to plan and implement the ROSE.

So lastly, the park usage data question. There's a lot of effort and work being done in this field in terms of how do we collect information about how our parks are being—open spaces are being used. So the first step with this is to essentially compile and create a toolkit of counting technologies and different [unintelligible] here's these kinds of tools, here's these observational methodologies in person. Creating a matrix to say here they all are and then essentially a flow chart to say [unintelligible] this space and this kind of research question what kind of tool should you use? So compiling that information for [unintelligible] but may not be aware of the tools and technology out there. [unintelligible] so for example Recreation and Park is doing a handful of renovations. You guys have heard of the Let's Play project that Parks Alliance and Recreation and Park are partnering on. So knowing that thirteen playgrounds are going to be renovated [unintelligible] before they're renovated and then have time to come afterwards to be able to evaluate the impact of our investment.

And like I said, kind of an easy to follow process [unintelligible]. So do you have an open perimeter park and you want to evaluate more information about how people behave in that space, maybe observational method is more appropriate versus if you have a [unintelligible] there are certain sensors and technology that can be used and are easy to apply to a space like that.

General overview of the schedule. So we're pretty much through Phase One. We've been collecting the existing data. Data in this world means a lot of things, everything from the tools and technology like I mentioned, data in terms of combining all the information about actions that different agencies are working on, developing the tracking tool, identifying the tool, researching the progress to date on the ROSE, saying here you said you were doing all this stuff in 2014, where are we at now four years later? Engaging agency stakeholders, really getting people to the table, creating buy-in, holding stakeholder meetings and then [unintelligible].

Moving forward next year, so it's a two-year contract [unintelligible] that will be out in September so from now until then we'll [unintelligible] so kind of finishing up collecting all this information and then coming up with a plan to roll it out and get it out there. Launch out [unintelligible] there will a public outreach component which will essentially engage people and the work that they're doing, potentially plugging them into some of the tools and getting them excited about the parks and open space in the city. And then developing [unintelligible] so whether it's around governance for these various systems and tools, recommendations about continued further [unintelligible].

And that's it. Do you have any questions?

Mark Scheuer: District 8. Obviously to measure the use of something you need to count people and it's my understanding that Recreation and Park really didn't have ways of counting people in many of the facilities.

Katie Strange: My understanding is there's like I said for the playgrounds and the paths and moving forward they're be using a [unintelligible] methodology which is again more observation in person looking at a space. Then there is some simpler technology sensors, essentially like an infrared line that you cross and it counts as you cross, so tools like that they have the ability to use that. This is one of the things we're excited about with this project is that we're identifying other options, we're seeing what we can use and how best we can [unintelligible].

Chair: From the standpoint of somebody saw this way at the onset and thought wow this is a great idea and then put a lot of circles next to a lot of important items and saw it really translate now into a working plan it's inspiring because clearly there are a lot of people that will benefit from this, mostly the stakeholders in the city and I think you guys will in a few years of this process discover some really important information that will help you be more productive. It's a win all around so from our standpoint this is great, this is great to finally see it to a point where not just the park advocate can benefit, not just the employees who benefit from a great outcome but the stakeholders, you know. Hearing that there are heat seeking maps that in the future will tell us oh I'm headed to this area, I'd like to see what's available to me or things that we've talked about for years here wanting to see. So it's great that you're working towards that.

Does anybody else have any questions?

Ana Gee: District 6. I'm just curious about the asset inventory. I wonder what the definition of that will be. Will that include open spaces that are public or private?

Katie Strange: For this effort in particular we're focusing on the public. So we're looking at [unintelligible] and focusing on those as a starting point. The thing that I think is exciting about this is the information that will come out, like the information that's going to come out of this that will be the asset inventory, it could easily be taken by a citizen, a community group, a nonprofit, a city agency, and overlay other data for private for example. It will include topos.

Chair: I think that's a really good point and I'll pick up on what Ana is saying. The question then becomes as we begin to demand that developers provide open space and they're not really a

part of this today what impetus do they have? I know from the Department's standpoint I keep looking at Stacy because I think her and I see very eye to eye on this. Like Recreation and Park has experience in building parks. Recreation and Park understands what stakeholders' concerns are. Developers don't necessarily. Can you make this so attractive to them—can you think of way to encourage them to be a part of this whether it's popos or even just we think about some of the Hunters Point developments that are going on where those will be private parks, can they benefit? Can you benefit?

Katie Strange: All of the parks that are being delivered throughout the system if they're not a Recreation and Park facility are with another city agency and there is another city agency who is ushering them along so OCII for Hunters Point, sometimes it's Real Estate, sometimes it's the Office of Economic Workforce and Development and they're all part of the team. So OEWD is there, OCII is there, so I think we'll be capturing them as part of this effort.

Richard Rothman: District 1. What concerns me since I've been on here is why are we using open space funds that developers should be paying, particularly when I saw the Shlage Lock plan that's all enclosed and then 900 Innes I went out there, Dawn arranged for me to see it, but I didn't realize that there's going to be a whole development around there. So instead of using open space money this should be part of the developers paying for this or paying at least a part of it for this park area and they we could use the open area where there's no developer involved but if it's going to be surrounded by development and it's going to—I know it's going to benefit the whole community but I just thing Recreation and Park and the city needs to—these developers are going to make a lot of money so I just think it's something to think in the future that these developers should pay for some of the open space.

Katie Strange: [unintelligible] generally they are, right? So for Shlage Lock it was they're developing the parks. We are paying for the acquisition but not for the development of the parks and for 900 Innes which is next to India Basin Shoreline Park and India Basin Open Space Park the development at 700 Innes which is inside India Basin Shoreline Park they are delivering about five acres to the city of new park open space that's contiguous to the India Basin Shoreline Park as well as redeveloping our existing land there so they will make it one part in that India Basin Shoreline Open Space. And then the 900 Innes and the India Basin—so there's 700 Innes site is developing a park property as part of the development and they have a development agreement with the city and how they're delivering that to the city.

Richard Rothman: [unintelligible]

Katie Strange: And they are through—they also have a CFD that's helping to pay for maintenance throughout.

Richard Rothman: What's a CFD?

Katie Strange: A Community Facility District.

Chair: Although I love this topic it's not what we're discussing.

Steven Currier: I just wanted to go back. I've been part of the conversation of the Shlage Lock project and that's why I needed some credentials because when I talk to people they want to know who I am and we're talking about open space and open space has many things happening. I think the other thing too is when Drew was here a couple months ago talking about San Francisco Parks Alliance all these open spaces the Parks Alliance wants to get involved so who owns—we know who owns the open space. Like in my neighborhood we've got Maples Green which is DPW that Parks Alliance wants to come into so how do they get involved? Do they need to get involved? There are a lot of questions especially which [unintelligible] who is going to manage that open space? Visitacion Valley is going through the greenway project right now. Who's going to manage those open spaces? Is that Recreation and Park, DPW, Parks Alliance? Who? Who? I'm confused?

Chair: I'm sorry, but this is also not an item on this agenda. This isn't what we're talking about. I appreciate your thoughts on this. I think this could be something that we discuss as an agenda item but I don't think that it relates to the ROSE as we're discussing.

Steven Currier: I'm totally confused about this whole project.

Chair: Perhaps we can discuss that.

Steven Currier: That's what we're doing I thought.

Jane Weil: So what concerns me about including the popos in the general map is as someone from the District where most of the popos are most of them are not really usable and so if you have a map that shows all the open space but it shows all these popos and then all of the equity measures and usage and everything else is going to be based on that map it's really erroneous to include them because most of them are not usable. They're not accessible to the community, they're not really open space. And so I guess I would pose the question that even including them in the map is probably not the right approach.

Katie Strange: I think it's more of an asset inventory, like what are the assets that are out there and popos whether they're a usable asset or not to the community but they're still a privately owned public open space. So they're going to be categorized as a popo, they're not going to be categorized as a park. They're their own category. We just need to know like what is everything that is on there and if that can be used for analysis purposes. It's more just an inventory.

Jane Weil: I hear you but a lot of the city resources are allocated based on what the assets are these aren't really assets. So I would just like to pose that as an objection.

Chair: Again I think we're going to hear about popos in our next meeting. I think your point is well taken that if there's data that skews their numbers again especially as they [unintelligible] equity I think they're certainly aware of it and Nick is going to show you in this preso that they actually address this as part of the ROSE.

Nick Belloni: Yeah, it's part of the ROSE.

Chair: That public-private is still in this conversation.

Katie Strange: So through this we're making sure that we're tracking the implementation of the ROSE, it would be identifying if the popos are complying with what the ROSE says. Is the Planning Department enforcing it as [unintelligible] and then so through this implementation tracker hopefully we'll be able to know if we're getting closer to providing better popos.

Chair: Jane, what I heard from this is they're just taking stock of it. Whether it plays into analysis is a whole other discussion. [unintelligible] So I think that the idea of just them gathering and it speaks to what Steven's question is, like I don't know if this is DPW, I don't know if this is RPW but at the end of their work these will all be defined. Ideally they'll be able to say oh well you know these six are clearly DPW, these aren't our concern but we'd like to take control of that, Parks Alliance would like to get involved in that. I think any more information presented to the layman and enthusiast benefits us. And so that's all I'm saying is that I think if this goal is meet which is to gather all this information, put it in a user-friendly format that allows us to see it—because that's always been our issue and I mean again as we're an advisory body and we have to fight to find information and so I think you can appreciate our member's concerns about like what we just don't know—we don't know what we don't know and so this will help us and I think I would champion that this is a step in the right direction whether it's a full step yet I don't now but at least it's a step in the right direction. So let's keep going.

Ancel Martinez: If we could go back to the timeline. So what is the next significant deliverable?

Katie Strange: Early next year will be—well, actually over December we're essentially sifting through all these actions that have [unintelligible] and one of the more significant things that will come out in the next few months is a pretty clear identification of here are the gaps in implementing and here [unintelligible]. So potentially a short list, it's kind of opposites at this point until we sift through the data. So that's one big one.

A draft of that asset inventory will be coming online [unintelligible] probably in the spring, early spring, so that's a big on. And then the launching of our pilot project the data collection will be happening again probably [unintelligible]. So those are the big milestones.

Ancel Martinez: So my ask of the committee that is if in the new year we could have them come back maybe with a executive summary in terms of what you found would be beneficial, if not for the entire committee maybe a working group.

Chair: I think that's a great one to continue. PROSAC played a role and Ancel you were one of the few that remembers all the way back to those early days where our voice was—it was a different committee and the ROSE was a big part of our dialogue but I think it's right to either have a working group as part of PROSAC or just a continued revisiting of this because it is something that's close to us and we're close to. Stacy certainly from our perspective in April it would be great to come back and give us an update or in May or June as this progresses.

Stacy Bradley: Sure.

Steven Currier: So is that going to be an update from this executive summary that's dated 2014.

Stacy Bradley: I'm sorry, I thought it was confusing. What we gave was the two staff reports from the ROSE adoption to give you the background of the ROSE because I know not everybody was here in 2014, so we gave you the Planning Department staff report and the Recreation and Park staff report.

Steven Currier: This is what was sent.

Stacy Bradley: That's right, that's what we sent to give you background information into what the Recreation and Park Open Space Element of the General Plan was so that we didn't need to spend too much time going over [unintelligible]. We have spent many hours on it. So you know for Jessica I think that you're planning on giving an update at some point to the Planning Commission on the ROSE.

Jessica Look: [unintelligible]

Stacy Bradley: So I don't know if we're do a staff report or not to the Commissions.

Jessica Look: [unintelligible]

Stacy Bradley: We won't be changing the ROSE, that's a twenty-year document, that will not be changed. We're not planning on doing that.

Chair: And we're happy, at least some of us who lived through phase one and two. So Ken?

Ken McGary: District 11. I just want to know a little more about [unintelligible] activity counting and so on and you mentioned surveys kind of being in the park watching or these kind of electronic gadgets that count. So I'm just kind of curious, are you—is that something you're just going to do for like a week here and a week there or are you going to install something and leave it for the year?

The other question is for large parks, Golden Gate Park, McLaren Park, Glen Canyon, there's like dozens of entrances, right, so how do you plan to realistically capture that?

Stacy Bradley: So to your first question [unintelligible] and we have a whole kind of program based off of one, renovations are happening kind of around capital improvement projects. Most of those will be—I don't know what the timeframe is but capturing a good amount of data beforehand and a good amount after, so a few months that's kind of thing. So that's to your first point.

To your second point about the larger open parks honestly we don't have a good way to count them.

Ken McGary: [unintelligible]

Stacy Bradley: We've been wanting it and we're looking and there's some technology. I mean if you have all the money in the world we could put like hundreds of sensors on all of the corners and all the entrances and count as much as we possibly can but we have a limited budget.

Katie Strange: We have to weigh what we get out of it too, the amount of money that's spent to gather the information.

Stacy Bradley: That being said, in spaces like Golden Gate Park and McLaren Park there's kind of piecemeal that we can extrapolate from. So whether it's an example of those sensor counts compiled with everything out there. Like people are doing social media analysis, everything kind of has its pros and cons and its limitations. So the smart people are thinking about it and we can probably have this conversation in a year or two and it could be a whole different ballgame.

Chair: Taylor, what's your feeling on this?

Taylor Emerson: Smart people are working on this.

Chair: We have robots that we don't know about hiding out in our parks.

Taylor Emerson: The world of IOT is moving fast. So a year from now we'll have a lot more [unintelligible]. We're at the forefront of every park agency for sure and also [unintelligible].

Chair: I can tell you that it's been on the agenda a couple times that they have demoed, tested, various products. So it is something there is a process on. Again, I think just from a technologically growth standpoint a year from now might be a lot more data out there. Any else, Nick?

Nick Belloni: Just quickly on how this Rose is. It's used for all sorts of things. When we did the acquisition policy this was one of the biggest documents we used to access different areas and stuff like that. It was all basically out of the ROSE. So a lot of policies the park uses and a lot of things that are done are through this document. So it's very good that you guys have the long form background that Stacy gave so that you understand what it is because it's a very long document but it's a very in-depth and very good document to use for all policies that the park does. We used it straight for the acquisition policy, I can tell you that is one of the big things that it's been used for.

Chair: Any other member comments? Is there any public comment? I do have one card on this item, Will Douglas. You have two minutes to speak. You cannot address your questions to staff if you have any comments address it to the body. The body can choose to address it to staff.

Will Douglas: I work for Saint Francis Foundation. I do a lot of work supporting community programs in the Tenderloin and one of the initiatives that we've been working on is making sure that the open spaces that we have in the Tenderloin while very limited feel safe and are active for our community. So I'm curious to know how this inter-agency task force is considering keeping [unintelligible] and if that's even a topic that agencies are considering this. Having open spaces is one thing and that's really important and especially in the Tenderloin having those spaces filled with programs that invite people into the space is really where we've seen a lot of positive attraction. So I'm sort of curious to know what the inter-agency task force are thinking about in terms of the programming of these open spaces.

Chair: I think that's a very good questions and I would certainly pose it to the District 6 members who constantly are speaking about this. I think that's a fair question that you could ask of the presenters what their thoughts are as they relate to this particular item.

Ana Gee: District 6. Do you mind answering the question?

Stacy Bradley: Of course not. Some of the inter-agency discussions happen on programming. That hasn't been a main focus but stewardship and activation and making sure that the projects are active is a key element within the ROSE and we're always seeking ways to improve them and welcome partners and thoughts about how we could be doing more. So I think that this is one piece of that but it's really more of—it's also just more of knowing that there's a need that if it's being unfulfilled that we work to figure out how to fulfill it.

Katie Strange: [unintelligible] Now that we have this Rose Tracker we can see what agencies are actually doing it or not doing it to fulfill that objective in the ROSE. So that's where the project began.

Stacy Bradley: I think one thing that could come out of it is an identification of initiatives that have been successful in place-based activation so [unintelligible] a good example of an inter-agency, Civic Center Commons [unintelligible]. And so as we track that along and are more public about it we can have an opportunity to learn from each other and say hey you did that, it was successful, how did you do that kind of lessons learned conversation that can be applied.

Chair: His point is well-taken to the idea that if you build it they will come isn't always the answer, we've found that. And if we build it wrong maybe they don't come. And when you build it too far away maybe they don't come. So I think all those points are well taken that if this is part of your process that if you're sitting there saying okay what's good the Tenderloin may not be good for Hunter's Point. Not just learning the good from it but learning the bad. And specific to things like programming is welcoming, welcoming is hard to track because it's not data. [simultaneous comments].

Ana Gee: District 6. We actually track [unintelligible].

Chair: That certainly would be helpful to them, maybe that you share some of those, I think that's a good point. One other thing that hasn't got brought up but we're tearing at the thread of

it—so non profits. Here we're talking about not just public agencies but how down the road is there the possibility of this integrating now with—because I know from these guys' perspective everything I hear from them is yeah there's about twelve different agencies all involved in this and they're tripping over each other's feet because there isn't something like this to bridge them. Could this eventually reach out to a nonprofit world that says okay so this is what we've done, how do you overlay? I know Taylor would say that's the overlay concept, like we found all this date and we've put it all here and now we've studied it but can we overlay this nonprofit piece.

Taylor Emerson: And one thing I would say is I think it sets a precedent, like the systems that we're creating while maybe not the most exciting thing we need to further work can be applied, can either bring into the existing systems or say hey look we've used this tool successfully. We did this process [unintelligible] and we engaged our stakeholders in this way. Here's a toolkit to do it as well so it could be used [unintelligible].

Ana Gee: [unintelligible] how we do things in the Tenderloin so you can utilize that?

Taylor Emerson: Yes, absolutely. I was just thinking if it would really fit into this effort because part of the ROSE is that it's the General Plan of the city agencies and [unintelligible] and so you can't force—it doesn't always apply to entities outside of the city by being able to show how other nonprofits deliver the same things. I think that's very helpful and useful and [unintelligible].

Chair: Again, like Katie said it's great. If it's a toolkit and nonprofits could reach into that toolkit and say wow I can use this to buy [unintelligible] that's part of what the ROSE is all about. Okay, cook, any other committee conversation around this item? Ladies, thank you so much, an awesome presentation after years of waiting. It's great to see.

So I have one item not listed on the agenda which in my years as chair I feel like making [unintelligible] so I'm going to allow them two minutes to speak. This is Tom Shattuck and he is going to speak on lights at Potrero Hill Del Sol Park. You have two minutes.

Tom Shattuck: I'm been trying to petition to get the lights reinstated at the Potrero Hill Del Sol Skate Park, a place that I've been frequenting since it opened in 2008. And up until April of this year it had lights on until 9 o'clock I'd get some exercise in and working taxpayers like me can skate somewhere during the week after work and not I get out at 4:30 I'm not getting any skating in at all. Just driving past it I see that the lights across the street at the tennis courts and baseball fields are on, no one is there. There were at least a dozen kids still trying to skate still.

Male Speaker: Where is it?

Tom Shattuck: It's on 25th and Potrero, it's right between Potrero Hill and the Mission District. It's at the maze right at Army Street. And I've written multiple emails to Michelle Palachinni who is the District representative, haven't heard anything back. I've tried calling, haven't heard anything. So I'm kind of just wondering what steps I can take to—

Nick Belloni: [unintelligible] is always good with kids because he's on the School Board for a long time. He might be someone to be the first person to talk to and see what he has to say about it.

Tom Shattuck: This is a new Supervisor coming into District 10?

Chair: Have you called 311?

Tom Shattuck: I did, yes.

Chair: How many times have you called?

Tom Shattuck: Three or four times.

Chair: Three or four times?

Tom Shattuck: And from there I got this Pallavicini's email, they said to contact her and [unintelligible] [simultaneous comments]. But when I called 311 they quoted some report about why they were turned out and it had something to do with vandalism and I would argue the lights being on is a big deterrent because I had the graffiti. If anybody is doing that while the lights are on [unintelligible].

Chair: [unintelligible] Your District has no members because [unintelligible]. I'm going to give Steven Currier the floor, go ahead.

Steven Currier: District 11. I work in District 10 for issues because there is nobody there. I work with Hillary, District 9. I tried to get Malia to get onboard and she reluctantly refuses so my experience in skateboarding parks in my District we have three that there are signs posted saying the times and the one actually on the corner of Ocean Avenue and San Jose the lights are on until 9:00 p.m. The ones in Crocker-Amazon Park are on until 9:00 p.m. So this is the precedent of Recreation and Park that if there's a skateboarding facility and if it's sanctioned by Recreation and Park then all those rules should apply throughout the city. So if that's the case I think you should go to Recreation and Park and say hey look this is a sanctioned skateboarding facility and it should keep open until 9:00 p.m.

Chair: I love that. It's actually in District 9, not District 10.

[Simultaneous comments]

Tom Shattuck: The hours are posted until 9:00 o'clock. They recently put in like a handwritten things about now saying it's open until 6:00 p.m. which I mean once daylight savings, that's just ridiculous.

Chair: Hold on. The Department is behind this, the people who are sitting behind us are the Recreation and Park Department. They are hearing your concern. [unintelligible] would you like the floor?

[simultaneous comments]

Male Speaker: I'll look further into this some more.

[simultaneous comments]

Chair: Let's move on. We're going to have two presentations from Taylor on the Strategic Plan and the Operational Plan. The Strategic Plan I would like to just say to the committee Taylor came to us in October, expecting feedback, expecting us to play a part of the dialog, not a monologue, she didn't keep just to talk at us. She came to ask our opinion and guess what happened? Nobody gave their opinion except for Richard who Taylor talks to every day.

So here is my point to you. I sent you an email and that email said if you would like to contribute anything to the Strategic Plan please send me or Taylor or Tiffany and email and guess what? None of you did. So anything that she says where you go it would have been nice, wha, wha, you had ample opportunity so I don't want to hear about that. I think that just makes me irked because you've had an open door here for months to make comments on this and now the train has left the station.

Taylor Emerson: Another train is coming, it's okay. All park advocates are welcome and there's always time to get feedback. So this is a has-been now though because the Commission has approved it. I had all of your pet issues in my heart as I went forward. So you might see some of the things that you like in here. Just really quick this is you know a restatement of a charter that says what we have to do. This is the annual planning cycle, the Strategic Plan is one step in it. It's supposed to be a five-year look ahead and then part two the Operational Plan which I'm going to talk about next is kind of a midpoint. It's a two-year look ahead starting next year so it's like a two and a half year look ahead right in the midpoint and then the budget speaks to this next year or the year after. So there's a lot of high-level thinking trying to plan an immediate mid-way, long-terms as a result of Prop B [unintelligible].

What the charter says is that we need to give a progress assessment to show you—to tell you what we have done so far. Here's a progress assessment. There were 61 in last year's Strategic Plan, 24 of those are complete, 34 progress which is something like 95 percent either done or we're working on it. Those are broken out by strategy there. I can go quickly over the bragging part which is I just took one from each strategy that's complete to talk about how it fits into our larger goal. These initiatives are the smallest unit, they're the action, the project, the thing that works towards the objective, that works toward equity and more parks and open space for everyone. So it's very exciting, I'm so glad Katie mentioned it in her comments. It's a great example of inter-agency cooperation and donation of what used to be some kind of weird spaces. It's getting a lot better.

Strategy two, strengthen and promote the safety, health, and well-being of San Francisco's youth and seniors. Initiative A was to expand and promote youth programs that connect children to nature. You guys heard us talk about children and nature it's important to me personally and to our Department and the whole city. There's a lot of evidence that shows children in nature are

healthier, happier, and can resolve some of the lingering effects of trauma. So it's really a great new effort that I'm super-proud of.

Let's Play is being fundraised I think we have now a commitment for \$14.5 million. Super-exciting to redo the twelve or thirteen worst playgrounds in the city.

Richard Rothman: What do the asterisks mean?

Taylor Emerson: What do those mean? I do not know. Good question. You may want to hear a presentation on Let's Play, it's pretty exciting.

Strategy four, about inspiring stewardship. I'm so proud of all the work the nursery does, it's one of the secret heroes of our organization. I think I mentioned to you 12,000 plants were hand-propagated from existing plants in our system and then put back out in our system. It's so beautiful. [unintelligible] We now have instituted after two years of effort this amazing nursery inventory database. It used to be somebody would call, they wrote it down, I want three daisies, one palm tree, and then they have to come and then they go pick it up out at the nursery. Now we have a nursery inventory system that allows people to place their order, plants are suggested for climate resilience and we can track exactly how much we have, where it's going, where did all those trees go. It's so exciting. This is definitely going to inspire stewardship.

Strategy five, our team. You may have heard about our amazing Recreation and Park University conference that we did, all the teachers were staff. There's Stacy teaching a class. I taught a class. It's about knowledge transfer within our agency and workforce development and a time for people in our Department, 1300 employees who don't normally get to go to conferences. So it's definitely going to be annual thing and RPDU is definitely featured in the next Strategic Plan.

We also need to report on the assessment specifically about equity related initiatives. So of the 61 before, 20 were equity related, 11 are complete, 9 are in progress. That's 100 percent completion. Equity-related initiative highlights, really cool, I think we talked about the nighttime event at Jerry Garcia Amphitheater, the first ever really cute reference in the Parks Alliance impact report. I don't know if anybody saw that. [unintelligible] as my seventeen-year-old said the other day it's not Heroin Lake anymore [laughs]. It's a big step for my seventeen-year-old to notice that too. So that's good.

One of our objectives was to enroll more of the kids in public housing in our programs we did a project, an intensive project to try to get kids in Sunnydale to register at [unintelligible] of the kids that live in Sunnydale are registered in 2018, 41. And I know that all 41 of those went home and told their friends and their sister that it was a great program because we have very high satisfaction.

Those are some people who are doing volunteer work at Hertz Playground which is next door to Sunnydale.

This is kind of inspiring place, play and investment. It's a crossover initiative which was another tech project which does sound boring but is super-hard to do in the city and our partnerships

Division applied for a grant from Sales Force, got it and [unintelligible] and they were able to build their own database and said forget Recreation and Park IT and we got this great tool to help track partnership projects.

I want to just frame a little bit, we also need to reference our performance indicators, performance metrics. And fiscal year 2016 set a baseline, it was like the existing situation at the time and fiscal year 2017 was the first year after [unintelligible] was available to us and then fiscal year 18 just the second year. So right now we have two points on the line and fiscal year 19 the current year that we're in I think is going to give us three points on the line and it's going to be a more telling metric. I did show the average [unintelligible] park score, we did a little tweaking because there was an error in the Commission's attachment that had the wrong park score so this is an actual right park scores average citywide over the last four years which is interesting because remember we were talking about equity. This chart shows you that when you think about equity you can put aside your zero sum understanding of [unintelligible] because we have simultaneously managed to break all the parks up citywide and elevate those resources given to equity zone parks. So it has not meant that there have been less resources for other parks.

Next year in the new Strategic Plan we have a couple of new performance indicators from the city survey, they changed the words so we had to change our words. 41 new initiatives. This is just a couple of those in an effort to—somebody here actually mentioned dog parks and we do have more dogs than kids so these dog owners really are important customers in our business and we are going to do a survey of dog parks and see where there are gaps and think about those gaps as a focus area for us to look at. There have been a new dog park for like six years or something as part of the policy. But first identifying where there are gaps for all the dog owners.

Japanese pagoda needs a massive renovation so that's in the new Strategic Plan. That's drawing of Margaret Hayward [unintelligible] to try to inventory all of the things that we're doing to support biodiversity in our parks which is a lot and we're bringing Park Stat which is our databased management tool to the [unintelligible].

That's it. Any questions? Any comments on our Strategic Plan?

Richard Rothman: Yes, I guess under attachment [unintelligible] key performance indicators, this is the one here. Now it says attachment 1, key performance. Well I think I emailed you on number 14 where you say percentage of structures 100 years old. I think you need to include the WPA buildings. One is because the Planning Department is doing a [unintelligible] on the importance of the WPA period, it's not quite a 100 years so I think that should be included and also include the murals too which [unintelligible] which I'm very disappointed.

Taylor Emerson: Well, actually in the new initiatives, attachment 5, we added a new initiative to [unintelligible] our asset management database all our historic and cultural resources, landmarks, all that kinds of things. You were right that some of them have been done but they sit in an appendix of an ARG report so actually trying to make that data into our system so that we can track and monitor these landmarks.

Richard Rothman: [unintelligible]

Taylor Emerson: 1.4D. That was actually in response to you because I actually asked a question how many WPA murals do we have and the answer was three. So I had to—that was in someone's head.

Richard Rothman: All three have issues.

Taylor Emerson: I'm sure they do and I know there's some work going on at Beach Chalet.

Richard Rothman: So I think it should be included there the murals because they were in last year's and [unintelligible] 3.1 inspire investments. Well, since the Mother's building is getting into gear I think if the Palace of Fine Arts is included I think the Mother's Building should be included. I know staff is working on it, it's a priority but I think it should be just listed here so whoever reads this knows that this is a priority for Recreation and Park.

Nick Belloni: District 2. Quickly, I want to say this is really good, the evolution that we've seen over the years on the Strategic Plan is really good, it's a lot more focused. It's really well laid-out. I think you've done an incredible job over the four years that you've been working on this. It's been—the progression has been amazing and we're getting to a point where it's so streamlined that you're asking us for the next where that was unconceivable three years ago.

Taylor Emerson: Exactly. And this year I don't know if you noticed in the staff report we do so much cleaning of the metrics and the initiatives to make sure they were phrased in a smart way and it has made it so much punchier. It's so much tighter and I'm really proud of how that kind of clean house that we did in it.

Nick Belloni: [unintelligible] The point is you've done such a great job and I just want to say this is a culmination of a lot of work that's been done really well and we want to thank you for that.

Steven Currier: District 11. So can you answer for me 2.3D? That comes up for a hearing at Capital on Thursday. Is it going forward?

Taylor Emerson: I am not close enough to that project to report on it.

Chair: Steven, it's just a Strategic Plan, she can't tell you whether—

Steven Currier: No, what I'm saying is why didn't it come here before it goes to Capital because from Capital it goes directly to Recreation and Park.

Tiffany: [unintelligible] we had to take that off of the agenda because we had to cancel last month's meeting because we didn't have quorum and move everything from last month's meeting to this month.

Steven Currier: I can get the story on Thursday because I'll ask them to postpone it and bring it here because there's a reason why we're here. And I think with open space—and this is, I'm talking to us, saying that because of what they're doing at McLaren Park which is absolutely fantastic and I was asked to write a letter in support of it and I did but I also think that the public needs to come together regarding open space especially dense parks. I don't think McLaren Park is necessary dense, it's more forestry but you have it in here and that's why.

Taylor Emerson: It is definitely one of our goals, activating McLaren Park is part of our long-term plan for stewarding some changes.

Chair: I want to reiterate for the record that we did update [unintelligible] on the agenda for the December meeting but because we had to push November's items to December it forced that to be later than you would have liked or concerned stakeholders would have liked. But it is on our to-do list.

Ana Gee: District 6. I have a couple observations. I have questions. I really—like you say you have a [unintelligible] for the equity zones and [unintelligible] so for attachment 3. So inspire investment there is a couple—well, 3.3, develop [unintelligible]. So my question is at the end it says park access and equity, what would be the definition for access [unintelligible] physical access to a park and then [unintelligible] in the Tenderloin where we have these social challenges that doesn't allow that access to the parks.

Taylor Emerson: This is actually a project not so much to enhance—well, to develop a system so that when a donor comes to our partnerships Division and says I'd like to help kids who are blind or adults who live in the zip code. To have a match, a way to match what we need. It's kind of like when teachers have a supplies needed list and then parents can see what. It's a way to provide donors choices of things that they can contribute to that is not always what they—the idea they came in here with but with guidance towards the things that provide park access and equity and sometimes park access can mean subsidy for programming or to fund a set of coaches for Junior Warriors so that we don't have to charge. That's one of the big partnership projects is with the Warriors, so they provide free Junior Warriors centers. So access can mean sometimes just funding programs.

Nick Belloni: [unintelligible] without making it sound like they're paying to get—

Taylor Emerson: Don't think too hard.

Nick Belloni: Scholarships or something.

Ana Gee: [unintelligible] how all the things that you put down here can be accomplished in the Strategic Plan.

Taylor Emerson: I don't think there's anything specific to District 6 except maybe Civic Center. Of course we're open, I say that every time I'm here, as far as coming to a community meeting, talking through the Strategic Plan you'd have to go through Public Affairs with that. Anyone else before we move to the Operational Plan?

Chair: I'll just touch on a couple things. So I think Ana your concern is over equity, you mentioned that numerous time. You've mentioned that you feel like there's a disconnect between what your perception or what District 6's perception of that would be. I think what you tried to raise here was accessibility as oppose to access. That was something you mentioned to me was concerning. And then you felt like even though there might be two parts that have the same resources, that are within maybe a few blocks of each other that those parks have very different needs and wants in terms of their activation and usage. And Taylor I think what she's trying to get to is she still feels there's some disconnect between what equity means to the Department and what it actually means to stakeholders.

Taylor Emerson: Of course there is.

Chair: Clearly from her perspective—again, Ana and I spend time talking offline. She's somebody who takes advantage of me saying I have an open door policy and so she's made these points very clear but I think that unfortunately there's just some disconnect in trying to convey those and I don't know whether it's more of just answering questions that she has or researching some other options as far as how we measure equity, how we measure ten minutes to a park.

Taylor Emerson: We are measuring both Sergeant MaCaulay now and Civic Center is being counted so those are two big measurement projects in District 6. If there were only a way to tell you how much District 6 is on the hearts of everyone. We feel the shortage, we know it's there, we wish it weren't. We look at the acquisition fund, can't wait for 11th and Natoma, it's far away from the Tenderloin. I know it's not enough, I know.

Chair: I appreciate you saying that. I also appreciate their position which is again they have a Supervisor who up until now hasn't been very supportive of parks and open space, they are fighting the good fight right now. What I can tell you for sure is that their Supervisor will be here to address this committee and to address the lack of open space in their District.

Taylor Emerson: I admire the District 6 advocates here with my whole heart, I really do. You have a big fight.

Chair: So let's keep going. Let's leave this where it is. We're going to keep working on it. I would like to touch on 1.3 and attachment 5, letter A. I have a love affair with letter A and so I really want to make sure that even though I will not be at this table for years to come that my voice and efforts have [simultaneous comments].

Taylor Emerson: That is our negotiated settlement, our agreement is going to be a volunteer event and I manage through the volunteer Division just like any other volunteer event and Kimberly will be reaching out to see which part you guys would like to be sisters with.

Chair: [unintelligible] In essence I started this. I'm the first person who did Hilltop. Friends of Lafayette Park went to Hilltop and we tried to create a sister park relationship. [unintelligible] from his park group. I know Robert Brust said the same thing. Our goal would be to step this up a bit, maybe not just one, two, five events.

Taylor Emerson: Bring them on.

Chair: But I promise you Taylor if I go out there and there's no RPD support again—because last time there was zero RPD support and I think park groups have concerns about chiming in and supporting this if they're not going to see RPD support.

Taylor Emerson: I think there was some misunderstanding and we thought you guys were doing it on our property and now we know we're doing it.

Chair: When the General Manager tells me that Robert is going to have a barbeque and then a day before he says oh Robert said he's not going to have a barbeque to me that sounds like the Department pulling the rug right out from under.

Taylor Emerson: I don't know about that.

Chair: In any event.

Taylor Emerson: This is our commitment to provide the full benefit of the volunteer Division into a sister park event.

Chair: I'm sure there are Districts that would love that.

Taylor Emerson: You guys want to nominate one. And then of course we have to find the sister idea is we need a mature Friends organization to—

Chair: I will line you up both mature and immature.

Jane Weil: District 6. Please don't kill me but I just want it on the record that on attachment 6, objective 1.1C and the objective is in the high need areas in emerging neighborhoods C is Francisco reservoir and isn't in a high need nor emerging neighborhood.

Taylor Emerson: Yes, you're right. 11th and Natoma isn't quite within the reach of this plan yet. So—

Jane Weil: 11th and Mission was approved first so it should be on there.

Chair: So that needs to be updated, sorry. In attachment 5 number 23E. I'm a huge proponent and have been for years and been the General Manager's year about these timed offers and so I think that is the future or I would hope that's the future of RPD is utilizing space that is underused in certain times and overused at certain times but having a clear policy beyond just one piloted program.

Taylor Emerson: And this was one of your suggestions in response to our request for feedback and I've had numerous great discussions about this idea and it turns out because I said no, we're doing times use at West Portal. We are not, we are not doing timed use, it was an idea

and that was a proposed site because a dog group there had come to us and said we want it and it turned out we didn't do it because we got there, it was not a suitable site for timed use. So now we're recommitting to timed use. First think of the criteria, what makes a good timed use site and then boom implement one with the support of a dog group.

Chair: And then to that end identify high needs. I know you mentioned that. I think that we are all clear that there are many more dogs than children in the city. I get shunned by members who look at me and say I can't believe you would actually say that in public but the truth is again Lafayette Park sees somewhere between 200 and 300 dogs a day and that's one small one-acre park. So the more that the Department can identify those and make those a priority because again we're hearing about developments, for example right up the street here 1500 new units and no provision for dog play and what is that going to impact Lafayette, Alta Plaza, Presidio. So again it needs to be in the purview. We can't be reacting.

Taylor Emerson: But even some of these development [unintelligible] Civic Center has its own dog park. [laughs]

Chair: And I tell people if you're going to put a bunch of people into warehouses you might as well put a dog park in there.

Steven Currier: I just want to piggyback on what you said. Crocker-Amazon does have a dog play area which absolutely needs a lot of help and I would love to be part of that conversation.

Chair: Again. I think the Department is clearly aware, Taylor said it on the record they are clearly aware that they need to catch up on this. Whether it be dog parks that have gone by the wayside and need work or they just have been—there's a moratorium since there was a dog committee years ago, I don't know how many of you know that but there have been a moratorium since that committee came apart and Recreation and Park hasn't built a new dog park since then.

Taylor Emerson: These are some baby steps back towards serving that sector.

Nick Belloni: The quick question is 14 here, the Japanese Tea Garden Pagoda, where is that coming from money-wise?

Taylor Emerson: That is actually to scope. We are using our regular maintenance budget to scope a project and then that's the first step to saying okay, now we know we need \$10 million. First you have to know what you need and then you can go and find it. It is not a funded project. There is no funding plan in place. We just become aware of some serious renovation needs.

Chair: Okay, any other comments on the Strategic Plan? Is there any public comment on this item? I have a blue card, Will. So you would like to speak on this item as it relates to [unintelligible]. You have two minutes.

Will Douglas: The first question I had was whether I believe that District 6 representatives [unintelligible]. And then secondly I know [unintelligible] I can wholeheartedly say that we would be interested in working on this and [unintelligible] but I think that could really make it easier for these communities that [unintelligible].

Chair: Rather than me repeating that you obviously heard what his [unintelligible].

Taylor Emerson: [unintelligible] Definitely, everything that we do here is Sunshinable and how do we share with you of course it's a complex, linked set of [unintelligible]. Just so you know in the equity part which is found on our website and the Commission documents you can see a list of all the parks that are in equity zones if that's what you were asking about.

Will Douglas: Specifically [unintelligible] for each park.

Taylor Emerson: So you want to see like how many hours of structured recreation is at Chinese Rec versus Upper Noe.

Will Douglas: Yes.

Taylor Emerson: Okay. You could see that.

Chair: Thank you. Any other public comment on this item? Hearing none, this item is closed. So Taylor, not the Operational Plan.

Taylor Emerson: We did a five-year look ahead and as I mentioned we did a lot of [unintelligible] and specific initiatives and now I'm here to report on the progress assessment on the two-year plan that's the current year and next year which was approved last year and then the proposed one that will start in July. So the Operational Plan is a two-year look about six months ahead, so midpoint.

[unintelligible] what we plan to undertake or accomplish during the next budget [unintelligible] equity analysis and an assessment of our progress. So it's pretty much the same thing, you guys, this is just a subset of the Strategic Plan and so this is a subset of what you just saw, 40 initiatives in the Operational Plan, 13 are complete, 26 are in progress which is again 95 percent completion rate. These are equity related. We completed or started all of the equity related initiative in the Operational Plan already. For the record it's good to note that we're only in month five of the what's supposed to be a two-year plan but we're 50 percent done. Part of it is timing and the look ahead is hard to know what [unintelligible]. We have over half of our crew is now certified and it's really made a big difference according to our Operations Staff.

This gardener is putting on mulch which is not a sophisticated training but as you guys [unintelligible] from our own compost yard, our own green waste, we make our own products to go back out into the parks from our green waste.

We have made great progress in taking Park Stat which again is our databased way of looking at the world to the yard, the structural maintenance yard, and this has been a transformative effort.

These are the carpenters, painters, sheet metal workers who come in every day and get a list of things to do and to really see the number of days by trade, the number of days by park, it's been a lot of great work in improving the practices of the yard.

I know that traffic calming is [unintelligible] to Richard so I choose these two pictures. All of the renovations for traffic calming, pedestrian improvements and bicycle safety have been implemented at Golden Gate Park and McLaren Park so we have done [unintelligible]. There is some more work to do on access to our parks. The roads are not ours but inside [unintelligible].

Nick Belloni: [unintelligible] At 30th Avenue near the entrance I thought they were going to raised crosswalks across the 30th Avenue stop. They put two stop signs, I thought they were going to [unintelligible].

Taylor Emerson: I found the MTA item to their Commission that said everything was done in Golden Gate Park. So let me go back because I have a list of tasks by phase. So 30th and JFK. I'll go back and look.

Richard Rothman: [unintelligible]

Taylor Emerson: So are these things that the MTA said were recommendations?

Nick Belloni: Gary and I have talked about it. I think it was on there. I'm not entirely sure. Gary and I talked about it. They put the stop signs there and then part of the stop signs were going to have raised crosswalks but I could be [unintelligible].

Taylor Emerson: I scoped what the recommendations were.

[simultaneous comments]

Taylor Emerson: We're almost done though. This is a very short presentation. I just wanted to kind of wrap up a little bit by looking at things in relationship to each other. So in the new Strategic Plan there are 64 new initiatives. 64 initiatives now. 41 of them are new. In the Operational Plan 51 initiative so maybe took it a little far in having projects that were in the short term in this particular year [unintelligible] say what can we actually get done. So it's 80 percent, so 80 percent of the Strategic Plan is in the Operational Plan. There's fifteen equity initiatives that are in the Strategic Plan and all fifteen of those are in the Operational Plan so we hope to get to them soon and there's two new indicators. So that's just a little summary of how they relate to each other. And that's it.

Richard Rothman: District 1. I'm going to talk to [unintelligible] but I thought I'd bring it up here, how come every time I talk to my Priscilla manager we're always short of gardeners.

Taylor Emerson: [unintelligible]

Richard Rothman: I mean it affects the operation. Now instead of having six gardeners in the Richmond we only have three. I don't talk to him that often but almost every time I talk to

him—so I'm going to talk to Eric about it tomorrow but that should—I work for the city, I know how the city bureaucracy works. But I mean they need to either speed up the apprentice or do something so why our gardeners are leaving, are they not paying them enough? They need to see what the issue is and I think it should be something that should be in your plan or maybe it's on the PSA 1 but I'm sure it's [unintelligible].

Taylor Emerson: No, it's gardeners, it's custodians, it's payroll clerks, it's project managers. There's vacancies in the city.

Chair: Richard, again, I'm not trying push any further than I need to—I have a project that's on the books with them and it's funded. I have a project for Lafayette Park that's on the books and funded and they don't have a project manager to do this project. They don't even have a project manager to start this project. Do I bring that up to Taylor? No. I understand. I spend a lot of time in the park. I agree, we have a deficit of gardeners. We have a deficit of payroll clerks. We have a deficit of project managers. Enough. We agree. We're all in agreement. I appreciate you putting it on the record.

Richard Rothman: I just think it should be in the [simultaneous comments]. I just think it should be aware in the plan [unintelligible].

Taylor Emerson: I don't know if you've managed to come to a budget presentation but did you know we actually added two HR analysts in Recreation and Park to try to address our vacancy filling rate. So lots of people agree with you and good news, bad news, every Department across the city struggles with the same thing. [simultaneous comments]

Jordyn Aquino: I want to talk about the memo that you sent and looking at the status report there is an issue that hasn't started yet that will impact us. [unintelligible] and I want to know about the plan, the timeline.

Taylor Emerson: We deleted that. That is not in the new Strategic Plan. That is an old one and it just didn't seem to ever have legs. So what we've done is we are working on our internal ambassador program. We've never been able to get it beyond [unintelligible] and even just staffing Dolores is tough, somebody just quit yesterday. So this is a goal and it's kind of different versions too. We now have some pit stops and bathroom monitors in some of the more problematic sites But as far as park ambassadors I think it's just not something that we're working on right now.

Jordyn Aquino: And since it's not longer [unintelligible].

Taylor Emerson: Exactly.

Jordyn Aquino: What are some of the current programs that PROSAC can get involved in order to be partners?

Taylor Emerson: The bond. All you wanted to be very effective park advocates you would work hard to tell your friends to vote for the next Recreation and Park bond.

Chair: I just want to go back to park ambassadors for a minutes. Where I think park ambassadors would really come in hand is in large scale renovations when the fence goes up because I still think there's a communication problem between the Department and the stakeholders. The fence goes up, people never read the thing, they never went to a community meeting and all they want to do is talk to somebody about the [unintelligible] or the trees or the fences.

Taylor Emerson: Well capital projects have done—go ahead.

Chair: That's why I just want to make sure that you know to me that's what park ambassadors meant was somebody who could go out there in a vest and a flier and talk to people and be engaged with the community. So with that said tell us about has there been some thought on the capital side to put more people in the field during these large-scale renovations?

Stacy Bradley: Yes. We try to be as transparent as possible and encourage as much giving of information at the park as possible. Banners, with the website, mailings, information on who to contact so that you can actually get to a person with [unintelligible] so you can talk to somebody and they can answer those questions.

Chair: Part of the problem—and again I've mentioned numerous times—is the project manager can't be the focal point of the [unintelligible] we've learned that this is very difficult for a project manager whose job it is to tell the contractor when to be at a site or when fences should go up or get an authorization from the Commission or whatever to be the point person in the moment when there's concerns. So I thought park ambassadors would be a natural buffer in that they say well we've hired three or four people, we have a few large-scale projects and we put them in a vest and they have a flier that explains what it is and that buffers the project manager to only have to deal with real problems like man the trees are sitting there dying and nobody has planted them yet or anything like that. This is much more like why are these fences up? [unintelligible] here's the information. So I'm just trying to put it to you that if we're putting park ambassadors off the map then I fell there's probably a need for that.

Stacy Bradley: [unintelligible]

[simultaneous comments]

Stacy Bradley: Also, Peter has done some standing at projects as the fences are going up like for that day.

Taylor Emerson: We also tried to improve communication between our team and [unintelligible] certainly it's challenging, there's so many projects and getting the right information to the right people at the right time. I think we're constantly improving that stuff and that makes it a lot easier for people to know the details.

Chair: Again, for saying that's not an idea that we're not going to look at now there is a role there that should be addressed.

Stacy Bradley: Definitely in projects, in capital it's actively considered.

Kenneth Maley: I just have a quick thought about the ambassadors because I've wondered that as well, especially in the large parks [unintelligible] they're limited as well, something that the Park Rangers could help with.

Stacy Bradley: That's interesting, as you were saying that I was like oh I wonder if Park Rangers [unintelligible] certainly they can help inform them with information.

Chair: To that point the idea as we heard from the Park Rangers that they're trying to be more [unintelligible] than they are responsive that does fall really into their purview but can we let Marcus know about these projects? I mean our hope is just to like keep flicking and maybe we find an idea that works for everybody.

Stacy Bradley: Yeah and also we've been working hard to get staff to subscribe to the e-news which park users subscribe to. We have 75,000 subscribers now. There's so much information in there about what's happening and it's all super-cute and very accessible and really timely and fun and so staff—Phil say all of us should be park ambassadors, every gardener and custodian should know what's going on or where the bathrooms are, why the fences are up or how long it's going to be. So we're working towards that.

Chair: I would say that's debatable in the sense that the higher-ups, the PSAs, it's very difficult. They're very overworked and the reality is they are the point person on most of these things and you need them to respond and so it's great that you're an ambassador, I'm an ambassador, Phil's an ambassador, but if Zack Taylor doesn't respond to an email for a week or a month it kind of sets the whole process back.

Stacy Bradley: I know. It's so hard for them, they're not at a computer.

Chair: I know and my gardener already told me he never checks his email anyway.

Steven Currier: So I want to piggyback on what he said and also even using Park Police we don't have any in Crocker Amazon, I mean we get them every so often but we can't depend on them. A couple of months ago there was a meeting on a Saturday and I did go to I, it was [unintelligible] the park but the sign was for capital campaign to spend a certain amount of money. [unintelligible] there was no contact information. There was no information on what this whole meeting was about. It was confusing and the [unintelligible] records at Crocker didn't even know where the meeting was. So I'm scrambling because I'm in three different meetings in the same day and I'm scrambling to find—I finally found out where the meeting was and I attended it but I think that the information—they've got to put some signs up even if there's not a park ambassador if there's sufficient information on a sign for something going on I think that would be appropriate or even if they gave a phone number for somebody that they could call, a general number or whatever.

Chair: [unintelligible] said they're trying to be more proactive with that.

Steven Currier: That would be awesome.

Chair: Okay, Jane quick.

Jane Weil: In terms of the shortage on personnel and labor which we all understand we've had—Recreation and Park has made great use of Hunters Point Family down at Civic Center and it is just absolutely transformed VMD and Civic Center and so just encourage you to—it's such a great program and it's really made the difference in terms of the accessibility and use of those areas. So you can't hire more gardeners but you can make sure of these others.

Stacy Bradley: It's being supported by the Officer of Economic and Workforce Development and it's been great.

Jane Weil: It's been a huge transformative effort.

Ana Gee: District 6. [unintelligible] to the table just because we have a lot of people that don't speak English, they're monolingual and then my [unintelligible] because he won't be able to communicate this to the community, so going back to the ambassador that would be great, it's not off the table completely.

Stacy Bradley: I know that [unintelligible] to bridge access to capital-related community meetings. I'll remind [unintelligible] to do that. There was a request for that.

Ana Gee: [unintelligible]

Chair: You're saying when those fences go up it would be nice to have a park ambassador, somebody who was—even if you don't call them a park ambassador, some sort of public liaison that speaks multiple languages to be able to answer people's questions.

Ana Gee: Or involve the community stakeholders that are currently working so we can—

Chair: So I would turn that from Taylor to Milan, just say you know if you can offer any help in terms of when those two projects are.

[simultaneous comments]

Chair: Any other committee comments on this item? This is the Operational Plan. Is there any public comment? Hearing none, this item is closed. Taylor thank you very much for your updates on both the Strategic Plan and the Operational Plan.

Let's move on. We already did the calendar. So we can move on to Item 9 which is new business. Unfortunately we [simultaneous comments]. We did it up front because I won't have quorum here to vote on it. As I could tell, one, two, three—

So for new business agenda I to Tiffany want to reiterate that the ropes course needs to go back on their until it becomes an agenda item. You have an item, go ahead?

[simultaneous comments]

Richard Rothman: I don't know if anybody read the maintenance report that the Controller posted about Recreation and Park. [unintelligible] had the best park playground and the worst, so. Which brings me is that I notice the PSA is the service manager for the District and District 1 PSA 1 has District 1, 2, and 3 which has 42 park properties. The next one is 38 and then the others are 22. So I'd like to know why PSA 1 has almost double what some of the—so why if I live in the Richmond and I go to a Telegraph Hill meeting and I see Zack Taylor [unintelligible].

Chair: So your point is you want a presentation from the Department on PSAs and why one is more overloaded than others, is that fair? Or maybe how are they—why does that have some of the other?

[simultaneous comments]

Chair: I mean I know [unintelligible] I think it's a good point. I don't know how we frame it. I think we should discuss what the item is. I wouldn't certainly like to know more information about that. I mean I think it would be in all of our interest because these are our direct liaisons to getting work done, how they're chosen. Why are they—why does Zack have 40-odd parks and somebody else has 20-odd parks. I'd hate to say that if Richard does his homework he'll find out because I already know this number that Zack Taylor has 42 percent of all the RPD properties or something.

[simultaneous comments]

Chair: Richard, your point is well-taken. Let's figure out how to craft this item and put it on the agenda. Any other items for new business? So the ropes course again we already said that.

[simultaneous comments]

Chair: I would love to get a card that Gary promised me like six months ago that just has all the dog play areas on it and the dog play [unintelligible]. Alemany Farm, still. I want to get that farm going. Okay, so nobody else? Any other items under new business? Hearing none, this item is closed. Any public comment? Any announcements? Richard.

Richard Rothman: My photo show of the murals of the Mother's Building is going to be opening December 15th through March 15th at the main library in the San Francisco History section. So if you're down at the main library stop by and see my photos.

Chair: Any other announcements? Hearing none, this item is closed. Any public comment? This meeting is adjourned. Happy Holidays.

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