

**Park and Recreation Open Space Advisory Committee Meeting (PROSAC)
November 1, 2016**

Chair: Welcome to the November Park and Recreation Open Space Advisory Committee meeting. Thank you all for attending and RSVPing it is appreciated both by Tiffany and myself that you are letting us know in advance that you are attending the meeting so that we know we have quorum. We're actually expecting one or two other members but at this point I'd like to dive in since we have such a thick agenda.

I'll start off with attendance, starting to my left.

Richard Rothman: Richard Rothman District 1.

Mark Scheuer: Mark Scheuer District 8.

Jane Weil: Jane Weil District 6.

Patricia Delgado: Patricia Delgado District 9.

Denis Mosgofian: Denis Mosgofian District 5.

Robert Brust: Robert Brust District 8.

Linda D'Avirro: Linda D'Avirro District 11.

Sharon Eberhardt: Sharon Eberhardt District 11.

Ana Gee: Ana Gee District 6.

Kenneth Maley: Kenneth Maley District 3.

Anthony Cuadro: Anthony Cuadro District 7.

Nick Belloni: Nick Belloni District 2.

Chair: Steffen Franz District 2. I would like to quickly move on to a review of the minutes. Has everybody had a chance to review the October minutes?

Sharon Eberhardt: I make a motion to accept the minutes.

Nick Belloni: Second.

Chair: Any public comment on this item? Being none, that item is passed. I'm going to move quickly to the Chair's report. I don't have much to report today other than continued discussions with RPD on future agenda items. I would like to take a minute first to recognize Jane who presented us with a letter for our Supervisors. I don't know how many of you actually did that but I appreciate anybody who did because our committee [unintelligible] this is a way to amplify our voice. So if there is a position that you support feel free to circulate a letter that each one of us can sign our names to as long as we agree with it. I appreciated you doing that. I think you made it easy for most of the members to support that position so I thank you for that.

Secondly, I would like to ask—since between our last meeting and this meeting many of our membership especially the sub-committee on equity metrics went to the Commission meeting, I would like to ask Ana Gee: to just give us a two-minute recap of your experience in presenting at that meeting.

Ana Gee: Actually, that was my first time as a PROSAC member going and talking to them so from my own experience it was a little bit terrifying having to talk to them. But I think that the fact that some other members from PROSAC were there and there to support what I was going to say, that was great. I believe that the Commissioners heard our concerns about the different equity metrics, the different things that they have to fix in order for them to work.

Chair: So you felt that our work and our work as a sub-committee was heard by the Commission and that they were receptive.

Ana Gee: I really hope so too.

Chair: Does any of the other membership on that sub-committee want to add anything to that? Excellent.

Moving on, one thing I wanted to mention—I attended the Supervisor candidates forum on parks, recreation and open space and I [simultaneous comments]. The Parks Alliance does a really good job of letting us know that there are events going on. The Recreation and Park Department I would say slightly less. I subscribe both as an individual and as the President of Friends of Lafayette Park and as the Chair of PROSAC I would expect we're actually notified for something like Noe Town Square, especially the member of that District who wasn't invited at all.

Let's go back to the item I brought up. That Supervisor's forum was very informative in the sense that as District representatives each one of us we will all come to a time when the Supervisor that appointed us is no longer a Supervisor, is leaving office. I think it's important as PROSAC members that we maintain some I want to say consistency when that person changes. Now obviously if the Supervisor decides that we're going to be replaced then that changes the discussion but if not I feel like we need to stay consistent with our Districts no matter who the Supervisor is because, in essence, we still need park space, we still need new open space, we still need maintenance dollars. And so I think it was important to attend that event and I learned a lot about some of the candidate and certainly so a whole lot of candidates talk about how important

open space is. So I'd like to hope that in the future we see action from some of these potential Supervisorial candidates as they become elected.

I would hope that our December meeting which is going to be as action-packed as this meeting as many of you can attend as possible. December tends to be a hard month for us so please try to get it on your calendar and let's try to have a quorum for December.

That concludes the Chair's report. I will yield the floor and say this item is closed unless there is any public comment? May?

May Wong: As I was saying to you earlier there aren't a lot of Supervisors who at the snap of a finger will remember their PROSAC appointees or members of PROSAC. So I again encourage all of you to make contact with your Supervisor or the candidates coming in and just say hi, make yourself known, talk about the issues so that when you do approach them that they have an inkling other than the other politics that are going on in City Hall. And also urge if you have the time please go to the Recreation and Park Commission or the committee so that the Commissioners know who you are.

Chair: Thank you. Any other public comment? Being none, that item is closed. Moving on to Item 4, Stacy Bradley.

Stacy Bradley: I'm incredibly sorry about the notifications so I will help my team work better with Tiffany to make sure that we don't have that happen, we should be sending out all our openings to PROSAC.

Chair: Especially ones that I feel like we were involved with from day one.

Stacy Bradley: Indeed. I'm sorry about that. I'll make sure that we correct this.

Chair: Was there also a Volunteer Appreciation Day? [simultaneous comments]

Stacy Bradley: It's likely there's been a change of staff throughout the Department of making sure that notifications go out. So it's a good reminder. I'll make sure that doesn't happen again.

For my update—a lot has been going on as you know. Noe Valley Town Square did open and I'm sorry that you didn't get that but it was successful. We managed to get it done on time and on budget which is surprising and exciting. It was a quick turnaround so we're glad that all worked out well.

Geneva Community Gardens. In advance, the bids are due on Tuesday, the construction manager is out there. Melinda has been getting a couple of calls and some feedback so I think we will know something once the bids are due.

Female Speaker: This is bidding for what?

Stacy Bradley: The construction contract. [simultaneous comments] We are working on phase two, so it's underway, they've done the drilling. We're waiting to see the results so that's still in the process and we don't have timing yet for when we'll bring it to the Board since we need to get the report back first.

For next month we're going to bring you our annual capital report. I think I talked about it last time but this is the first time that we're doing this. It's a five-year capital report. It was part of the charter amendment that we bring it forward every year. So this one is due in January and just a day I think or two before the Commission in January so we'll be taking it through the whole process and bringing it here in December.

Male Speaker: I'm sorry to interrupt. This is planning though isn't it? It's the five-year projection?

Stacy Bradley: This is the five-year capital plan.

Male Speaker: We're looking ahead five years instead of back.

[simultaneous comments]

Stacy Bradley: It's 2016, so we're looking at 2017, five years out, and then 2018 we'll update it.

Linda D'Avirro: Is it going to have details like actual projects so that we can know like in the next twelve months like we're going to be working on this place?

Stacy Bradley: We will have as much details as we know but we haven't completed it yet so it's hard to know exactly what it's going to look like. Likely the very first one could be seen as a work in progress and as we move forward and get this nailed down we'll be able to provide more.

Linda D'Avirro: The reason I'm asking that is since it's capital dollars we want to know how that money is spent very specifically.

Stacy Bradley: We'll be able to provide that. We won't be able to provide a very specific forward look that's beyond I think our budgeted cycle, right, this is specificity in the area that's budgeted and then beyond the budget would be the plans.

Chair: So you're saying you'll show us the budget? Are you saying we'll see 2017 as your project it and then 18, 19, 20, 21 are all projected, they're not necessarily actions they're plans?

Stacy Bradley: That is my anticipation.

Chair: So you are presenting 17 with the intention of four years beyond.

Stacy Bradley: Then other things coming up, community meeting we have the third community meeting for Washington Square Park playground this month, November 9th. We also

have Willie Woo Woo Wong on the 19th and that one is going to be a very big celebration. I think we have some dancers coming. It's going to be one to attend if you can on November 19th. The Potrero Rec concept plan is up for preview this month as well as Let's Play S.F. we're making good strides. We almost have the designers on board for all six playgrounds and we're finalizing the MOUs. This month as well there will be an MOU with the Parks Alliance. A small note about Dolores, I don't know if anyone has been following this but there was a lawsuit about the pissoir and that was dismissed but we are making some improvements so hopefully it will improve the space. [simultaneous comments]

The last thing we have is [unintelligible] is going to be here to talk to you about a project at Potrero Hope S.F. but I wanted to give you a little background. The Hope S.F. projects which are reimagining the housing projects at Alice Griffith, Hunters View, Sunnydale and Potrero. Alice Griffith and Hunters View have already started. The Sunnydale and Potrero are underway. Lee Lutensky is here as well from the Mayor's Office of Economic and Workforce Develop. So if you have any specific questions she is likely going to be your person to ask. We're really excited about this. This is the first development agreement where I think they have heard from you guys, from our Commissions, that RPD should have a review role. So we are codifying within both agreements that we will review all public open space regardless of jurisdiction. Jordon will go into this in more detail about what happens when we're looking at acquiring a parcel. So in Potrero there is a section there and it's a process similar to what we did on Shlage Lock, it was based on that model. Then Sunnydale relies on the information at Potrero so if there's a space that's within the Sunnydale Develop that we or they decide should be under city jurisdiction then it will go through the same process. But having our role codified is a huge win for us and every time we do this it seems like it's getting better and it's nice to see the results.

This concludes my report.

Chair: So you mentioned the capital report in December, I think the members would like to know that quickly followed in January by operations report since it is in our purview can we see the strategic plan, the capital plan and the operations plan before it goes to the Commission?

Stacy Bradley: Indeed you can. We also have the Natural Resource Areas management plan which we're going to present in December as well.

Kenneth Maley: District 3. In my observations over the decades with the Department and dealing with capital plans infrequently that are accurate predictions of how a capital plan is going to come to closure and those many elements that are play and I want to suggest that perhaps that the committee consider having a capital plan presentation every other month. I feel we are taking up a lot of agenda time that could be freed up for other important issues. I'm not saying capital isn't important but the life of a capital project is quiet long, even a small or modest one. So I want to pose that.

Then second, the question is do you have an update on the hiring of a project manager for the wastewater management project for Washington Square? I understand that it's to be positioned by the end of December?

Stacy Bradley: I don't know about that but I will find out and let you know.

Kenneth Maley: Because it is the kickoff for a major infrastructure project for the square, the first since the bond issues or plans for the square which was in 1957. We were listed as the top wastewater consumer of all the parks in the city that were considered for a bond.

Stacy Bradley: I'll look into that.

Male Speaker: I like that suggestion about every other month, that makes sense. Then we would have the time for other issues.

Chair: The only thing I'll ask you to consider in that is that capital planning seems to be a continuous process and so I think for each District's membership which it's a project that's in their District they're anxious to hear about that. I agree that it does take up twenty minutes of each agenda but it also has relevance to each District and so maybe what we should be asking when we do our initial call is how robust. Like today I just took down seven or eight notes all of which are important for us to know. If next month it's one they maybe we should be thinking about doing it every other month but as long as it's consistent whether coming to us with a handful of things in the works—we just finished saying we're not in the loop enough and they're trying to make us in the loop by telling us about these ongoing projects. I'd be more than happy to discuss it again next month and see where everybody lies.

Linda D'Avirro: District 11. I do recall that we used to have a comprehensive review of the actual capital expenditures and now they get posted about a month to six weeks after the month closes so every month when we hear from Capital we really don't see how the dollars are being spent and unless I go to a GOBAC meeting I don't have a clue how my money is being spent. I think I would like to see that report or hear more about it if we're going to wait for an annual report that's not going to be sufficient certainly for me to know how that bond dollar is being spent in any of the capital expenditures. I would like to encourage once again seeing that report. Right now I have to pull it myself because Sean Stasio it takes three weeks or something. We never see it current but I think we should from time to time if not every month but at least review the expenditures not just the concepts of expenditures but how is that dollar going and how long is the project.

Kenneth Maley: District 3. On the issue of my suggestion for alternation months on capital reports I still stand behind that as a recommendation for consideration. But perhaps a plan B would be to move that report further down on the agenda and that the top agenda be a new agenda item. I feel that we get into a rut with the same presentations four or five times on the agenda and new business does not occur or occurs way down on the agenda.

Chair: Any other comments or questions for Stacy?

Maya Rogers: Hilltop is opening December 3rd.

Stacy Bradley: I didn't realize it was that early, thank you.

Chair: Anything else. Any public comment?

May Wong: Wouldn't it be more efficient for everybody at the table if you gave them a handout, the themes of generally what it is you just said?

Chair: Are you asking me that question? I think that would be helpful. I'm speaking frankly from being on this committee for six years that Dawn's explanations because of who she is are much more informative—it's nothing to demean your efforts it's that Dawn can answer questions where in your situation you're going to say well let me go back and figure this out where she's just giving us the answer off the cuff and so I think part of what Linda's concern is when it was Dawn we could ask very specific questions about money, timelines, whatever. Now it's kind of become a laundry list where you're like yeah, we're doing this, we're doing this, we're doing this but there are no real details to that presentation and to have a member say that they have to go dig for this information when that information should be provided to us that's a concern and I think again it causes us to spend a lot of time on this item when in reality you could come to us and say here's the handout, here's what we're doing this month, here's the dollar figures associated with it. I'd be open to having this discussion offline and talking about how best to maybe maximize the committee's time while giving them the information they need.

Any other public comment on this item? Being none, that item is closed.

The strategic plan draft. Taylor is here to give us a recap of the strategic plan.

Taylor Emerson: I want to tell you also as a follow-up that I emailed our public affairs team and they confirmed that PROSAC is not on the capital event checklist but they are now so you will be extra special notice in addition to the regular newsletter notice.

Chair: I do have a question before you begin. Is this a draft?

Taylor Emerson: Of course.

Chair: So this is not a final presentation.

Taylor Emerson: No. This is last year's picture, that's how draft this is [laughs].

Male Speaker: It says draft.

Chair: I know it does but I know in our discussions prior to this with the Department that we had said that perhaps we're going to see the final version that was going to be presented.

Taylor Emerson: We're not there yet. This is so fresh—I was five minutes late to the meeting, that's how fresh this is. We're ready to show you what we're just completed today.

I'm Taylor Emerson from the Finance and Administration Division here to talk about the updated strategic plan.

Denis Mosgofian: During the process of this I would suggest that when you get to a particular page if we have comments it might be useful there rather than wait to the end of a thirty-minute presentation and then have to remember.

Taylor Emerson: Sure. We can make it informal. You can just raise your hand. That's fine with me.

Because we spent two years making this and we need to do it again this year, but we're not going to start over. So a lot of it is very similar especially in this presentation I am using the exact same pictures.

There's almost going to be chapters or components to it this time. The mission and visual values are unchanged. Then I think we're going to have a highlight section, the results report from last year's performance. The new charter language requires us to put the equity analysis in so I think it fits there. Then there's strategies and objectives unchanged. And we have some, not all, new initiatives. Then I'm thinking that at the end will have tables and figures, the spreadsheet part of it all.

The mission is the same, to provide enriching recreational activities, maintain beautiful parks and preserve the environment for the wellbeing of everyone in our diverse community. [unintelligible] Our values which are now called the five Rs and we've done a lot of employee appreciation around communicating these and sharing these out to the staff. Respect, resilience, relationships, responsiveness and results. So all of that is unchanged.

Core strategies. They are the same. Does anyone want to talk about those again? Inspire place, play, investment, stewardship and our team.

Now to some parts that have changed.

Denis Mosgofian: One point. I noticed on the inspiring investment that at the end I think it appropriately says accessible for all but when I went through the text I didn't see the tie between investment and accessibility. It's here but I didn't see it elsewhere.

Male Speaker: [unintelligible]

[simultaneous comments]

Taylor Emerson: What about investment makes is accessible? One part is investment is capital dollars.

Denis Mosgofian: I'm not complaining about this. I'm only commenting that I didn't see this in the new text.

Taylor Emerson: I'll remember that, I'll go back and look at it. So place—there are a couple new—so I believe both of these are new. So those four are the same or very slightly different. Acquire additional open space, that was the same. Our new parks, secure our role in these third

party development of parks. Ensure a hundred percent of San Francisco lives within a ten-minute walk. Those are all unchanged.

These two are new. Work with sister agencies to create base park design and program standards for new open space projects created through private development. That's a long sentence. Some of the new Lennar developments, Shoreview Park. The yellow font reflects things that are equity related, new initiatives that speak to our expanded mindset. Engaging collaborative planning with city agencies and communities to ensure adequate open space and recreational opportunities.

Linda D'Avirro: Would you go back to the first page please. We kind of jumped over the timelines. Would you like to update us on your timelines?

Taylor Emerson: Timelines have been updated as well as some of the lead-in support. We kind of reorganize as we look ahead who's doing what when. Did you have a specific question or you just wanted me to read it?

Linda D'Avirro: I just want you to point that out because I'm looking at the original and everything is moved out a year and an additional year is added to C which is secure the Department's role in managing the future.

Taylor Emerson: Exactly! This reflects the five-year period, 17 to 21. I hope that we're done by 21 but maybe we won't be. We're not sure yet. At this point all of these are still to-do.

Linda D'Avirro: Because they're blank are we going to have some additions to these blanks? Because originally when we asked about that my recollection is that we were going to get a version that was more updated with specifics and so I'm wondering if we will see some specifics on C and D?

Taylor Emerson: No. This is the amount of specificity there is.

Linda D'Avirro: How about when we talk about the operations or capital strategic plans? I mean at some point this has to show up in actual. So since this is a near-term sort of this, fiscal year 2017, I'm curious what the actual specific objective is that goes along with that even though you have a key initiative?

Taylor Emerson: We just had a meeting yesterday about that particular one. We think we're going to be able to do it this year.

Linda D'Avirro: So we will have specifics when you do your presentation at capital and operations?

Taylor Emerson: No, this is will be the same tomorrow at capital.

Linda D'Avirro: Next month when we have the strategic plan that accompanies this—because remember this is up here and then you have your plans that derive from that. I would

hope that there's some reference on yours. So I guess that's the question, maybe I should be directing it to Stacy.

Stacy Bradley: I think it's a good point to make sure that we make sure all of our corporate leadership makes sure that all of our items are linked back to the strategic mission.

Linda D'Avirro: Thank you.

Denis Mosgofian: I have a question. Objective 1.1B the last sentence it says at least one new site in Supervisorial District 6 which we know about but it's listed under FY 17, FY 18 and 21 and that won't be developed until 2024.

Taylor Emerson: You're right. I think the purchase it going to happen this year. Good catch. We will codify that. Those two are going to open this year and then District 6 we hope will be acquired this year.

Denis Mosgofian: When the working group worked on this we asked that there be a prioritization and I've read through this thing online today and I seen no prioritization of District 6 and 10 and I didn't see it. I thought there was probably no reason not to prioritize it as the working group recommended because of the fact that they largely have a disadvantaged or equity zone and they really need to prioritization.

Taylor Emerson: All the money and planning and design work is not in place for all of these at the same for us then to set priorities. So really I think they're going to happen in a sequence that reflects District 6 first has to be acquired and then there's tenants on that property. So it will sequence out but I could—Noe Valley Town Square needs to go off, it's already open and we could put these in chronological order if you'd like. Some of these are quite unknown at this point.

Maya Rogers: District 10. I think for the details it maybe could be like an addendum, like something that goes with it. I don't know about every detail inside the document. I know if I was not involved I may not be interested in the details. But it's just a thought.

Taylor Emerson: 1.2—these three are all new initiatives, [unintelligible] worked on the Ocean Beach master plan and prioritized deferred maintenance renewals and discretionary capital resources in equity zone parks that have failing park scores. So that's a really powerful policy statement right there.

Linda D'Avirro: District 11. I'm looking at the original 1.2 and some disappeared. Do you know where they went?

Taylor Emerson: There were 82 initiatives and 24 of them were completed. So they're no longer in our strategic plan and then we added some new ones and not necessarily one for one, we just looked ahead and worked together to figure out what it is we need to do next and over the next five years so I think as we proceed to do this annually we're not going to keep showing the

ones that were done but we are going to have if you remember the metrics and measures part, the last chapter, is going to have the spreadsheets and all that.

Linda D'Avirro: The example I'm looking at that I think is still happening is A, renovate low quality playground starting with failing playgrounds. So where did that go.

Taylor Emerson: That got rewritten. Some of these were completed, some of them are new and some of them have been rewritten because we do call them failing playgrounds anymore, it's Let's Play S.F. is the name of the program now.

Sharon Eberhardt: Why did you do that? Why aren't you calling them failing playgrounds?

Linda D'Avirro: It's negative. But my point is I agree you changed it, now that you pointed that out I appreciate that but it says on here there's more specificity—plan and design tier 1 and seek funding for tier 2. I don't see that here. So is that going to be showing somewhere else?

Taylor Emerson: I will take your comment to mean that you want to see that kind of tier 1, tier 2. We thought that the tier 1, tier 2, was kind of insider language.

Linda D'Avirro: Whatever it is. Are we going to try to fund everything?

Taylor Emerson: Of course.

Linda D'Avirro: Or are we supposed to assume from reading this that everything is going to get done under the Let's Play S.F. Because this is quite different than what was there before.

Taylor Emerson: We have the six playgrounds and it's all about fundraising which Stacy mentioned. We expect to, we're planning to. We will comply with our legal mandate and bond to do the six.

Linda D'Avirro: I understand that. I'm very familiar by the way with how to write strategic plans. I'm not trying to be a creep.

Taylor Emerson: Well I'm not.

Linda D'Avirro: Okay, well I am, that's why I'm asking these questions.

Taylor Emerson: I appreciate your comments.

Linda D'Avirro: When you have a strategic plan it's a vision for you to lead towards and then you have specificity and then each year you have to refine to and also report on why things weren't done which is why I had to go back to the others as I explained. On this particular one it says we're going to try to do tier 1 which is six playgrounds. There were two other tiers and what I was happy to see in the old version was that in addition because now we're going to have an MOU with Parks Alliance who said they're going to raise \$10 million and we might actually

getting funding for tier 2 and I'm sorry to say tier 3 disappeared. That's not in here and I'm not going to know it's in here by the way it's written so how can I track you?

Taylor Emerson: I will take your comment that you want more detail in 1.2A.

Linda D'Avirro: It's not so much the detail, I want to make sure that putting that in there you reach that objective. That's what a strategic plan is for, you put it in there, you describe what your vision is, when you're going to do it, then you follow it up with a strategic plan and then you report back how you're doing it. Not that I want more detail, I want to know if you're actually going to seek funding for tier 2 at some point regardless of what you call it. I don't know where that's going to show up. Again, going back to my original point, is it going to be in the details when we see the capital strategic plan or what? It's not here anymore. And so now tier 2 evaporated.

Taylor Emerson: No. It could just as well reappear tomorrow. We were looking for a broader audience. This was wordsmith A. I hear your comment that you feel like it got cut out, so let me go back and review it tomorrow. There's so many voices in this and now yours has been added. That actually had like ten minutes at a meeting and another ten minutes here today.

Denis Mosgofian: Wait a minute, that's not fair!

Taylor Emerson: I'm just saying, it's a conflicted verbiage. Some people wanted to have the tier 1, tier 2, and some people said let's just make it for a broader audience so everyone understands.

Denis Mosgofian: Why did they want to make it for a broader audience?

Taylor Emerson: Okay, so you want to change A, I got it, I got it.

Denis Mosgofian: I always thought the failing playgrounds was very clear communication and it meant everything to all of us. As we whack down that list we go hey we're shrinking it. Now it's Let's Play S.F. and Phil explained it as well, it was failing playgrounds to pass the bond. Now that we've got the bond passed we're going to make it a positive thing, Let's Play S.F. But Let's Play S.F. doesn't communicate anything to anybody. We're an advisory group for the purpose of helping. I looked at that and went that's silly talk. It's like PR silly stuff. We need something that says what it means.

Taylor Emerson: Anything else?

[simultaneous comments]

Taylor Emerson: D is something that we didn't get to last time even though we thought we would. E is internally called the Lifecycle Project where we're trying to do this huge comprehensive look at all of our assets and how they need to be maintained and renewed and renovated and replaced. That's going to take us five years.

And then how that the west harbor is done and we're just in a steady state of paying for it and dredging it we're starting for focus on the east harbor in the Marina. That has been funded for some work in the current year and next year.

Here's D we heard about last time. Pursue vehicle speed and traffic reduction strategies in Golden Gate Park. That's important to us and that's a citywide effort.

Chair: It looks like you skipped D which is great.

Taylor Emerson: They did get reordered and rearranged also a little bit.

Chair: Can you explain to us what a community based park ranger [unintelligible]? That's not a term that we heard before.

Taylor Emerson: It's just like community policing. It's beat cops basically. It's beat rangers. So you know this summer, this peak season just closed last weekend in Delores Park as an example and for most of those 28 weeks on the weekends we had the same crew and it was so much more active than having an rotating—so we kind of practice how it could work this year and tested to see if it really was worth it because it's more difficult to operationalize than just sending out who's there.

So now that we've really stacked up in the park ranger Division we feel like we're able to start approaching this in some of our more troubled spots and then try to roll it out over time.

Chair: This also is inclusive of the increased park patrol.

Taylor Emerson: Exactly. It kind of builds on last year's which we considered is one of the completed. If you remember, all the initiatives were tallied in terms of completed, in progress, or no yet started. So the not yet started just come in here and they just go into the next five years.

Linda D'Avirro: I met last week with Mike Celeste who heads up the Park Patrol and Marcus Santiago and when I asked him about this his explanation if I can add to what you've already provided is there will be assigned Park Patrol that work on a regular basis with the regular community. They won't be rotated as much. So in other words your community police people are going to you know who the heck you are instead of today where it's random and you might get one that's in good mood and one that's not in such a good mood and they will work with you and start to identify the issues they have had with the park specifically, the community specifically, the PSA specifically and work on a plan together so that we are now starting to recognize the park rangers and they recognize the issues so that they can now focus to resolve for example vandalism issues if that's your particular thing. So it's a little bit more than just knowing who the community is, it's going to be dedicated to communities geographically.

Chair: Maya and then Ken.

Maya Rodgers: District 10. I'm just wondering if besides park rangers when we're looking at park safety are you looking at any other kind of things that would go hand in hand? I know that's

enforcement and policing essentially but you know we know from studies that lots of other things kind of alleviate.

Taylor Emerson: Park activation being number. Bringing activity and people out to parks is the most important thing you can do for park safety. So those, some of those we have last year that we were going to try to increase activation at the Civic Center and there was another site that we tried to focus on. Right this minute I can't remember if they're there so let's—maybe we can progress and see if we see that but we definitely know that activation works.

Chair: Hang on Linda. Ken.

Kenneth Maley: District 3. Am I misunderstanding your description when you say community policing or patrolling? Are you suggesting that you would engage private citizens to go around?

Taylor Emerson: No, these are park rangers.

Kenneth Maley: Let me ask her. So they are just park rangers?

Taylor Emerson: Uh-huh. They don't carry a gun. They have not been to the police academy.

Kenneth Maley: I'm familiar with the rangers.

Ana Gee: District 6. I had a question about the park rangers when it comes to their training, specifically to District 6 a lot of the parks in District 6 where we have a lot of situations where they have to be controlled in a different manner just because there's a lot of drug abusers around the parks. Do they have a specific training for that?

Taylor Emerson: Linda talked to Mike Celeste, maybe she could give a little bit more. This is a new idea and we think it's going to take us five years to implement it so we started kind of at trial this year and Dolores Park and I know that the goal is to do a few more areas in the coming year so that we can work on this set staffing model and continue to develop it.

Linda D'Avirro: What Mike Celeste said is starting in January he will implement based on where the most 311 calls are to start with and he is I believe the number was I want to say eighteen. There's a number that he put out.

Taylor Emerson: Because some are still going to be reserved for response to Dispatch.

Linda D'Avirro: Exactly. But that was kind of where he was going to start rolling it out based on identified need through 311 calls.

Robert Brust: This is great. I think if we can bring the Department in to speak of this more in the future, this agenda item.

Chair: Public Patrol is on the agenda.

Robert Brust: When they first about a year when they asked for more money was it Bob who came in here, Bob Lotte.

Taylor Emerson: Now it's Mike Celeste.

Robert Brust: He pretty much outlined this plan and that's what he said he was going to do with the money.

Taylor Emerson: He's fantastic. Everyone is impressed with him.

Robert Brust: That's my only suggestion, we move that agenda item forward.

Linda D'Avirro: Can I make a suggestion on D? Rather than have it say in Golden Gate Park I would suggest that you pursue vehicle speed and traffic reduction strategies, period. And so you're identified outcome or you task or whatever you want to call it for your plan would be starting with Golden Gate Park because you have vehicle speed and traffic reductions in other parks and that's not being addressed for the next five years so I would suggest that you take off the specificity to Golden Gate Park and make that an objective that you reach and in the meantime you start looking at the other parks including McLaren where there's a horrible speeding problem.

Taylor Emerson: There's one new one on this which is re-envision Kezar. A is new. I believe the rest are just continuing, in progress or starting soon.

Robert Brust: Well, a couple things. One is [unintelligible]. I think 2021 is too long. I can't see why Recreation and Park can't do the survey within two or three years.

Taylor Emerson: Where are you?

[simultaneous comments]

Richard Rothman: Performance targets. Why can't that be a shorter timeframe to do a study of the historic buildings and see what needs to be done. I'm familiar with the ones that had murals in them and another one. So I think that timeframe should be—you know just to say to do a survey and see what's to be done. And number two I would add another key is to add the preservation of the WPA murals in Recreation and Park buildings. You know, they just did Coit Tower. There's a little damage up there already. Beach Chalet has a water leak. And the Mother's Building. So I think we don't want to see these happen again and so I think it's important that it should be as one of the key initiatives that—these are important treasures and Recreation and Park property has some of the most important WPA murals that were painted in the country, certainly Coit Tower. I think it should be listed in here. I'm going to make a motion at the end that it be included.

Taylor Emerson: Anyone else on this page?

Maya Rodgers: I had a question from someone in the community for what the process was for identifying historic. So there's a building, I think Palega, that has some leaking and other issues that it had previously but something inside the walls was deemed historic in some sort of way and then they couldn't take it out, they didn't change it. So now it still has the same problems that it had before it got renovated. So it's that kind of thing is very frustrating and it's like how is the paper inside the building inside the walls deemed historic and who sees that? It was a question that came up and I said I have no idea.

Taylor Emerson: It's a very frustrating aspect of being in San Francisco. The way that we define historic is we have actually really good historical data. One of my colleagues spent like a month last year going through every property and looking at real estate records and Commission records and putting together a fantastic history. We were able to sort them by date and then we did a survey at those locations that were fifty years or older. Anyone else?

Sharon Eberhardt: District 11. Linda and I were just looking at the old strategic plan and there used to be a reserved minimum of 5 percent of open space deferred maintenance funds for the evaluation and stabilization of historic and cultural resources. Where is that now?

Taylor Emerson: It was completed. It's established in the budget. It's closed. It's completed. Every year now 5 percent goes to this historic fund. We didn't spend any of it last year so now its double.

Nick Belloni: Taylor I have a suggestion.

Taylor Emerson: We have a long amount ahead.

Nick Belloni: It's a suggestion for these questions of what would happen. For transparency sake first page this is what we completed this past year and it's kind of a rah-rah page.

Taylor Emerson: Perfect. That's what I was imagining right here and I don't have it. You guys have seen it I think two meetings ago I brought it, or a draft of it. By the way I brought a couple copies of the initiative status and then the actual metrics if people want to see those. So this is the detail I'm imagining being at the end.

Nick Belloni: I think it might be helpful.

Taylor Emerson: Definitely, great idea. I already have it so it's ready to go.

Nick Belloni: [unintelligible]

Taylor Emerson: Maybe I should just list the things that were rewritten at well, good idea. With 1.4 I think we're done with that. We're on 2.1. So these are mostly about recreation. We really have come to realize especially as we did all the equity work that we don't have very good data at all on census. Again, who comes to our facilities, when do they come, what about drop-in, partner, playfield participants. So many people. We now refer to them as counting the uncounted.

We know how many people are in recreation courses but we don't—structured we know but if it's not structured we have no clue. 13 million has been on our website for at least ten years as the number of people that go to Golden Gate Park. We've never updated that.

Denis Mosgofian: I have a question about A on 2.1 improved data collection. Is that related to an attempt to actually increase the ability of kids to drop in or is it about data collection? It just struck me as odd the way it was phrased.

Taylor Emerson: It's all about data. We do tons of program notes free and open but we don't know how many people come.

Denis Mosgofian: I'm actually not interested specifically in programming because I know the Department tracks programming and they have lists of people who sign up. I'm concerned about it says the collection of drop-in folks, people who just like I always did as a kid just go up and play with whoever is there and you get to do whatever you want. My interest is to see that encouraged but I wondered if this is only about getting data on drop-ins.

Taylor Emerson: Exactly.

Denis Mosgofian: And what are you going to do with the data?

Taylor Emerson: Help us understand—you know, rec centers that are you could say oversubscribed or programs or facilities. We're trying right now to think about is there any data to show that we need another pool. Well, if we had more data about how heavily our pools are used or how far people drive across town to go to a pool it might be interesting to help us support the claim that we need a new pool. So this is just—we're entering a world of big data and this is just our goal to try to figure out how many people are using our facilities.

Denis Mosgofian: You do understand my point about drop-in because that's stuff that's not—nobody anticipates that.

Taylor Emerson: Exactly. It would have to be some kind of sample where we looked at Tuesday at 10:00 and Saturday at 4:00 and that kind of thing and made estimates. Then facility we're thinking maybe we could actually use this fancy new internet of things where they have sensors in the doors that can tell people coming in and out. We have no idea how many people use Palega versus Upper Noe and there might be interesting data there. So we're hoping to do both of those.

As you recall youth and seniors are [unintelligible] populations so we'd like to keep working to keep expanding that programming.

Does everybody remember what we call Picnicgate when there were permits allowed at Delores and one of the things that happened as a result of all that outreach was that folks really wanted Spanish assistance in the Mission. So we're going to try it. We're going to put someone from Property Management at the Mission Playground clubhouse who is trained in permits to work there.

[simultaneous comments]

Taylor Emerson: So of these have been rearranged. A new one here is pursue place-making at the Stanyan edge of Golden Gate Park, our perennial troubled spot and Civic Center. So again this is kind of the activation. I don't know if anybody has seen the red umbrella art thing they're doing at Stanyan now. It's kind of cool. It's actually really helped on the days it's there.

Secure a new long-term tenant at Lake Merced West, support that development and renovation.

We're looking more at partners and the idea of a community benefits district like what they're doing at Potrero Hill with the green business district, Dog Patch there, as additional structures that could support our parks. That's kind of a new one.

Denis Mosgofian: We raised the issue before that CBDs and GBDs that in fact these kind of entities actually function better in well-heeled or more vibrant merchant corridors, neighborhoods. So what this will do with this emphasis in this strategic plan is it will actually extend the gap between what I would call your equity metrics or disadvantaged neighborhoods or areas without such vibrant merchant corridors. So you're going to increase the gap and it undermines in my view the very purpose of the equity resource distribution that was now installed into the strategic plan. It goes in the opposite direction. It also primarily and there's been some talk about them doing it in our neighborhood, it's all about this money collection and control of the money, a layer between the city and the people, an extra layer. There's the city, there's the Recreation and Park Department then there's this CBD or GBD that is in there that has control and access to people tax dollars to do whatever they decide in their little group to do and really it further divides some communities from other communities by extending their well-being versus other communities not capable of producing them. I object to this. I find this totally objectionable. It's the exact opposite of what I would propose for a public parks system and I didn't realize that you would put it right there and I looked back on the other one, I don't recall seeing it in this.

Taylor Emerson: No, that's a new one.

Denis Mosgofian: I not only couldn't support this, I really object to it. I find it is exactly the opposite of where we should be going. Prop D just gave the Department a lot of money and there's continued emphasis on finding in here as well more philanthropic partners to do more private benefits and raise funds for the park system. We just gave a bunch of public money for thirty years of set-aside to the Department and they're still looking to do things that I think fundamentally amount to privatization and go the opposite from equity. I want to register that as clearly as I can.

[simultaneous comments]

Taylor Emerson: Have you been to the clubhouse there? It's a shack.

[simultaneous comments]

Taylor Emerson: We just hear so much about how expectations of our park programs and the landscapes don't meet people's expectations so we're ever looking for additional revenue sources to help.

Denis Mosgofian: District 6 and District 10 have been looking for and they've expressed those expectations for a long time here repeatedly even before we met you here. But this Lincoln Park—I used to arrange this for the guys in my union when they would come from all over the country because they love playing this, they could look at the Golden Gate Park while they're hitting the ball. But there was no lack of—it's just night and day between the needs of local San Francisco residents in certain districts and Lincoln Park.

Chair: All right Denis, your point has been made.

Maya Rodgers: [unintelligible] is making a good point and I think it goes back to the conversation about equity and if the Department is going to look at equity in a real way, not just plugging in things that connect to the equity plan but really looking at every part of the operations and the choices that you make. To say okay it's a shack at the golf course.

Taylor Emerson: Do you know that that golf course uses almost—let me see—something like twenty times the water per acre that Harding does. It opened just a month before the 1906 earthquake and so we have a theory that somewhere deep in the irrigation there's a leak that broke because we have tried and tried to figure out what's going on at Lincoln so there's a lot of structural needs at that property and if we were able to private investment—I mean, I'm just explaining the thinking behind this—if we were able to find private investment for that golf course we could free up all the resources that go to supporting Lincoln now and put them elsewhere. First we have to get a private partner.

Maya Rodgers: I say all that to say I think it has to be even and especially at a time like now, you know, socially and politically I think we have to be mindful of the language we use when we're referring to things, everything, even in parks and open spaces and I agree with Denis that it is sometimes much more focused on areas that essentially don't really need it or could invest in other areas.

Taylor Emerson: All right, 3.2. One of the things we're going to try to do is we developed the equity metrics and we found the data that we had and kind of put them together but we need to now go out and hear like what are some of the things that could improve the park user experience in some of the parks that score the lowest in the equity zones or even in the other ones. So we're going to begin to think about an external outreach program and probably—I know this needs to be done. I think we're going to get help from the new Human Rights Commission which is going to have an equity focus look to our city partners who have already begun doing this and try to craft how it would work for Recreation and Park and hear more from the users now that we're started.

I think the only other new one in this one is D, we're going to try to move permits online as a way to facilitate permitting.

Chair: Does that mean that the actual person taking up the phone does that go away?

Taylor Emerson: No.

Chair: So the envisioning is it would be easier to get more people—

Taylor Emerson: It takes almost twenty minutes to make a birthday party reservation on the phone.

Chair: Whereas online it would take thirty seconds.

Taylor Emerson: Yeah, so you could click through the form at your own pace. So we're hoping that there's some transition to an online reservation as it goes forward. A lot of technical challenges.

Denis Mosgofian: Just one point. My experience of trying to work the online reservation system in RPD is very difficult and almost every occasion I have to call in and get somebody to help me through it and I really tried a lot of times. For whatever it's worth it should be made real user friendly if you're going to do this.

Taylor Emerson: I think you have to call for every reservation. You have to talk to the person. So even if you file online—right? Does anyone know? We can have Dana in. Permits and Reservations is a rabbit hole [laughs].

Establish a baseline to track the distribution of partnership projects inside equity zones and outside. So a lot of the public comment that you guys gave referenced that we didn't have a metric about partnerships and we just couldn't put the data together in a way that made sense but we're going to do it this year. I'm expecting that will be an additional metric next year.

Water conservation is still there. We're still under a ten percent mandate. This is all the same.

We changed the performance indicator on biodiversity and interconnectivity. I can't remember what it was expect that it was impossible to execute and realized about midyear we weren't going to be able to do it so we thought long and hard about what we could do as a way to try to quantify our movement towards this goal came up with a number of native plantings. We have an amazing nursery operation. It is so impressive. A fantastic plant guru Carolyn Adams actually cultivated 12,000 plants that were put out into our parks last year, native species, put into our parks last years. And so that's our baseline and we're going to use that. The more that there are the most biodiversity and interconnectivity for animals that we can support in our parks. So we're excited about this and it kind of fits with the plant pallet.

The coastal train. This is a specific project at Ocean Beach we want to work on. This is kind of half-started, the Vis Valley road that goes to McLaren, a trailhead. We would like to make it more of a gateway to the park. It's kind of capital, kind of operations.

Nick Belloni: On the coastal trail are you working with SPUR.

Taylor Emerson: Of course, everyone is. Totally collaborative.

[simultaneous comments]

Taylor Emerson: I don't know if you recall the equity metrics that the park volunteer hours were proportionate in equity zones. They want to make it a goal, this came straight from the Volunteer Division to increase it. So that was added in response to that good intention there. Then here is something new, this is one of the things that we didn't get started last year, our sister park program which was an idea that came from this group and so we decided to make you the lead. What do you guys think about that? Great, all right perfect. And then we're going to support so anytime you want to start over the next year or two we're here.

I think Phil mentioned that we're doing a second class of Greenagers.

We're to the last one, it's our team. A is new. We are moving to a mobile device park evaluation. It's so exciting, we've been training for the last few weeks about how to use this app. The Controller is training along with us. Everybody—it's force, you must use your mobile device.

B got reworded. It used to be technology assessment, something like that, and we did a great survey actually of Recreation and Park staff about technology and have decided this is what we meant to say as a result of trying to do it for a year and hearing feedback it was really we need to right-size our IT Department and figure out what resources it needs to support basic technical capacity in our staff facilities.

Denis Mosgofian: The staff being the IT staff?

Taylor Emerson: No, this is—

Denis Mosgofian: That would help too.

Taylor Emerson: But also just the staff out in the facilities.

Denis Mosgofian: The working group that raised the question that right-sizing is a management term oftentimes used to basically lay off people and one of the emphasis in this group has been that we've wanted to see more gardeners, more custodians, the people who actually do the boots on the ground taking care of the parks including the maintenance people and it's always been a sore spot because it hasn't been something the Department has wanted to do, hire more staff. So I want to know if this refers to that because I'm concerned about laying off gardeners or right-sizing the kind of staff that's really needed to keep the parks in good shape.

Taylor Emerson: This is just about IT so we got a lot of feedback that people felt that there wasn't enough IT support in our Department so I think probably step one in something like this would be to look at our sister agencies or other large Departments and figure out what their IT

staff per person kind of, try to figure out do we in fact need more in order to have basic functionality.

Denis Mosgofian: So it is about the IT staff.

Taylor Emerson: Yes, there's nothing about gardeners in this.

Denis Mosgofian: I asked you that and you said no. But that's okay, that's fine. I misunderstood you.

Taylor Emerson: Anything else? Oh, a vehicle and equipment needs assessment. So we've done a lot of hiring and it may turn out that we need to bury more trucks or a different array or do route optimization.

Linda D'Avirro: This may not be the best place for it but one of the things that I've observed in my many years is there's no accountability for inventory of tools and equipment and so on and certainly in my PSA things disappear all the time. I don't know if they get stolen, they get broken and not replaced but that's a constant issue with the staff is they don't have the right equipment and it seems to be decentralized. Everybody has their own little secret hiding place and in fact I've talked to a couple gardeners that have little hiding places for example in the green room at the Jerry Garcia Amphitheater because they don't want someone to steal their equipment. So that tells me that maybe there should be a target somewhere of a centralized inventory where people have to check out things and return them and have to be responsible because right now what I've been observing is there's absolutely no control and I don't know how much breakage for the lack of whatever the appropriate term is in Recreation and Park but a lot of stuff is gone and that's a big investment.

Taylor Emerson: Well, I'll take it that you agree with that initiative that we need to figure out what's going on with our stuff.

Linda D'Avirro: But I think we need an inventory control program. That's one of the things that—there is no inventory control. It's the most bizarre thing I've ever seen and the money goes God knows where. I don't know how much money they're even spending I mean much less getting pilfered or lost. I think there needs to be an objective that's a little bit more specific other than equipment and needs assessment. There has to be an inventory control program put in place.

Taylor Emerson: One of the performance metrics for FY16 was that we would conduct an employee survey which we did. Another one of these metrics was to establish an sfgov email address for all permanent employees because if you can believe that there were several hundred permanent employees that didn't have any way to communicate with their Supervisor, with the lodge, with any other city work function. So now one of the things that doesn't appear anymore is to get everybody an sfgov address. Something like 963 of us have an sfgov.

Then we had our very first ever in the history of the Recreation and Park Department employee satisfaction survey and it was our first digital survey and it was a whopping success. We actually got a 33 percent response rate which was above average according to the research I did about

internal surveys. So that was exciting. We asked questions beyond what we had to ask. In here we have to ask about are they informed about Department issues, projects and current events and to give some estimate of their job satisfaction. But we also asked about tools, training, equipment, and that was the origin of this is that we got such a strong indicator that we didn't have enough or people didn't have the right things for what they wanted. So that was really internally generated.

Linda D'Avirro: I get that. I think I'm saying something beyond that. [simultaneous comments]

Taylor Emerson: I got that, thank you.

Richard Rothman: You mentioned about employees. Every time I ask Zack Taylor of the District 1 Supervisor we're also short gardeners even though we have the best maintenance playground in the city. So one gardener told me it's hard getting gardeners because of the cost of living here but maybe they could hire more and there could be a pool of rotating gardeners. We're supposed to have six and we have four maybe. I don't think it's been down to three but four, so I hear this every time. I think maybe once I've heard we have six gardeners full. So I don't know if that's on your radar?

Taylor Emerson: It's a strange city concept the idea of [unintelligible].

Robert Brust: I know it's hard to hire. I work for the city so I know it's not the easiest process.

Taylor Emerson: Vacancies in every classification.

Robert Brust: So maybe they can have a pool of hiring.

Kenneth Maley: District 3. I'd like to reinforce Linda's point in that it's called asset management. There are many tools that are applicable through the world for asset management to keep track of tools and property and there's no reason why this Department shouldn't add that to increasing the IT Department's capabilities. One quick story because I think this has taken much too long already is that yes at Pioneer Park and Washington Square we constantly have complaints from our Supervisor and our gardener that there's not enough maintenance staff to keep the parks in good shape or order and both parks show that dramatically. Secondly, one of the strategic plans version 0.1 or whatever was to increase the number of parks with Wi-Fi. I reach nothing but a wall with Department IT people who strung me along for several months, yes we'll come out and help you assess the need for Pioneer Park. Yes I'll get these people together. Only to be told by staff colleagues of theirs that they know nothing about it, nothing! And that for months we tried to get the Department IT people. I agree that it's also a major problem for the city, DT for the city has sucked. I've been on grand jury reports about DT, IT, DT is horrendous and it's embarrassing that we live in the center of the world's technology and we don't have city or Department technical ability to function in the modern world.

Taylor Emerson: I agree. The Wi-Fi team has been successful. I hear your comment but I also feel like the Wi-Fi in the parks has been a fantastic program and collaboration. We were able to add a few more beyond the Google gift and we're always looking for neighbors to band together because you can do it with your neighborhood park, all neighbors would get it for free Wi-Fi forever, you never had to pay again. So we're trying to convince South Park neighbors because especially there it's perfect.

[simultaneous comments]

Taylor Emerson: At South Park it's going to be about \$20,000 and all the people right around the perimeter will have it for free. Kezar is next I think, the Kezar track. We're going to fund that I believe. That's on the next kind of look-ahead.

Female Speaker: How big is the perimeter?

Taylor Emerson: Of what?

Female Speaker: You said the houses on the perimeter.

Taylor Emerson: 200 feet from the perimeter. And the last one, pursue and equity focused internal learning initiative to develop alignment with the Department's equity goals including implicit bias training DHR is testing out some implicit bias training right now and I'm hearing good things about it. I'm going to an equity and government conference next Tuesday. So we're trying to find out—keep going on these thoughts and effort. I really see it as a revolution. This is our new world and I'm super excited.

All these are new actually—implement the TMA model of park set. So last year we did the recreation [unintelligible] on park set. We're having our third meeting tomorrow. It's very exciting where we're taking the world of data that comes from program registration and using it for internal management decisions like one of the dashboards looks at which staff instructors have classes that just don't fill up again and again. So is it about the teacher, the facility, the content? It's allowing us to go deeper on problem solving by really looking at the data. So TMA is underway now and we expect to finish that in this year and the next set for that is [unintelligible]. So next year I hope that become permits.

Probably the single biggest thing that's going to happen in San Francisco government in FY17 is the implementation of a brand new financial system. You've heard us talk about Famous. Famous is dead. The new one is called FSP so we are going to be implementing the change to FSP and they are not migrating old data onto it so this world of Famous will freeze frame right there and we'll be able to refer to it, we'll still have it, but FSP is starting fresh.

[simultaneous comments]

Taylor Emerson: Then the last one, RPDU. I was assigned that last year. I wasn't able to do it but I'm trying to. It's on my goals, it's actually [unintelligible] so I really hope that I'll be able to start in FY17 and expand in FY18.

That is the end. I just did that little graphic today because I find all these words confusing myself so just a summary we have five strategies, fifteen objectives, those are the same. We had 82 initiatives and these kind of feed into moving our performance indicators we hope. And then separate but related is the equity analysis and the metrics. Just saying again this is just kind of a different version of the equity graphics you saw where it's just repeating, right. The annual results report on the performance indicators so those are the targets above the line, the initiatives and the equity will happen every year. So by the time we get to November 17th I'm going to be all done making all this stuff and it will be attached to the back somewhere in between. Ken.

Kenneth Maley: I think to me after going through most of these three presentations the most revelatory conclusion for me is that this strategic plan illustrates to me how poorly the Department has been run over the last several General Managers, it points out so many flaws and so many missed opportunities and so many misguided programs and so many failures within the Department, that is the biggest takeaway for me and frankly I have absolutely no confidence will ever meet these strategic goals. It's just not in the management system at Recreation and Park and that is it. I would never vote for approving this strategic plan.

Taylor Emerson: Remember that 24 or the E2 were completed last year.

Kenneth Maley: It doesn't matter! It doesn't matter! I don't care about last year. I'm telling you that to try to say that in five years all this stuff is going to be addressed in increments or whatever, I have no confidence in it at all and that's based on an experience with the Department that goes past decades. I want that in the minutes.

Chair: It is.

[simultaneous comments]

Chair: Does anyone else have any questions for Taylor?

Linda D'Avirro: Before you were talking about the Famous and the replacement and we had talked early on in the earlier version about replacing Comet and also I noticed early on 3.1 you talked about a CRM system which I believe is Salesforce if I'm not mistaken, isn't that what you guys invested in, Salesforce?

Taylor Emerson: I believe so, yes.

Linda D'Avirro: What became of the Comet?

Taylor Emerson: It's funny, because we actually counted that as done because—even though we haven't even started. We budgeted it so there is something like \$800,000 set aside to replace Comet.

Linda D'Avirro: Right.

Taylor Emerson: And it was budgeted the current year.

Linda D'Avirro: Right, but you were—when Dawn reported on it they were going to go see a consultant to see what they can do and they were going to hire a bunch of people and do this and do that. So that's not even in here so where is that activity going?

Taylor Emerson: That is an ongoing task of the Capital Division.

Linda D'Avirro: So it's going to be in years. Thank you.

[simultaneous comments]

Taylor Emerson: We're done a lot of groundwork on that too working with every other enterprise Department, construction and things like that and has assets. We feel like that is the way.

Richard Rothman: I'd like to make a motion for PROSAC under object 1.4 and their key initiatives that we support the preservation of the WPA murals in Recreation and Park buildings.

Chair: You second that motion Denis?

Denis Mosgofian: No. I have a question for the Chair and the maker of the motion. If we were to support that motion does that mean that if we don't make motions for a number of the other things that we have raised that therefore implicitly we're supporting or we're not raising those other issues to the level of corrections? I think—no offense Richard—it raises a much bigger question and it seems to me premature for us to support one thing and then not raise all of the other issues.

Richard Rothman: Okay. If you think that as some time down the road.

Denis Mosgofian: I'm not opposed to it down the road I'm just saying tonight at this point.

Richard Rothman: Okay, we can do it another night. I'll withdraw it.

Taylor Emerson: In closing last year it was really helpful I think you maybe wrote a whole list of the recommended changes and then it was so easy to track and follow so I'm hoping for that extra this year. That would be one of them and the other specific comments.

Linda D'Avirro: I'll pull it out of the transcript if that's okay for the Chair.

Taylor Emerson: Just a list would be great, thank you.

[simultaneous comments]

Chair: That would be great and I'm also just referring back to you and saying that any of the changes that you've made up to now many of which the sub-committee and other members have

said hey wait a minute this is different from what we worked on as Nick had mentioned your successes what you've completed as strategic objectives should be right up front as should the changes.

Richard Rothman: So who should we sent it to?

Chair: I think that basically Linda D'Avirro collects all of this information.

Taylor Emerson: And I will definitely [unintelligible].

[simultaneous comments]

Chair: So she could disseminate it to at least the working group if not the entire group. Okay, so before I let this item close I have one quick note from myself. I try to keep my questions simple. In 4-3 you ask us to take the leadership role in sister parks. It sounds like that is the only area where you are actually asking for PROSAC's direct effort, right? Everywhere else has been kind of like sort of, yes.

Taylor Emerson: We're seeking volunteers though.

Chair: Right. I'm just asking. The reason I'm setting this is up is because in 1-3 you're expanding the park ambassador situation which I think has actually gone on way too long. I think that should have been on the ground years ago and Phil understands that as a committee we feel like we should be involved in that discussion because park ambassadors we're really the park ambassadors right hand. So with that said I didn't see PROSAC's name associated with that idea and I would ask that we are associated both with the sister parks as well as expanding or engaging in the parks ambassador system.

Taylor Emerson: Duly noted.

Chair: That's one.

Taylor Emerson: But park ambassadors you know we did it this summer. It was a fantastic success at Delores so we started there and we plan on continuing it next year at Delores for sure.

Chair: I would just say that PROSAC members would like to be more engaged in understanding what you guys are up to with that because I think it does fit with what our scope it.

Taylor Emerson: Okay, great.

Chair: I also will formally withdraw the resolution that I presented. We will not be voting on a resolution tonight.

Is there any public comment on this item before I close it? Being none, that item is closed.

[simultaneous comments]

I'm sorry you had to sit through that. I do feel like you guys have wait patiently and we are anxious to hear at one of member's Kenneth Maley's suggest that we put this item on the agenda. We think it's important for us to understand at least RPD's perspective on disaster management. So let's roll.

Jeffrey Bramlett: My name is Jeffrey Bramlett. My current title is Division Manager for Environment Health and Safety. All of my background is occupational. I came to Recreation and Park from Public Health to start an occupational health and safety program. So I'm really worried about workers falling off the roof, tree toppers falling out of buckets, cutting their fingers off with a chain saw. So that's where most of my world came from. I still have all of those things. I have training, disaster management and then just general incident. So after the tiger ate the kid out at the zoo incident reports came out way as well.

I have Claire Stone with me and I'll talk to you move about her at the very end. She's going to give you part of the presentation as well tonight. We also have Francis Zamora here from the Department of Emergency Management and a special guest as well who I think you all know.

So when I have to do an emergency response it's a different flavor from disaster management. So I got my start at a research institution as one of the guinea pigs in a white suit running around at Loma Prieta clearing chemistry labs and material science places long enough that I decided that wasn't what I wanted to do anymore.

More of on a disaster management approach is I think our greatest opportunity and my greatest fear is everybody is going to come to a Recreation and Park facility in a big event. So a citywide event. And our staff aren't prepared. What we want to do is get them as prepared as possible and more recently than a long time ago I think there's been some good progress and I'll throw those pieces in as I try to give you some scope because I'm just guessing that what your interests and concerns are tonight I'm sure I'll hear from you and I think that's probably the best part.

We've been growing in a way. First it's about staff survival and then it's about staff service and then it's about recovery. If you've had formal disaster management training or emergency responder training great. I don't use all the other stuff, it's just too many words. It's really I think that basic. Our growth so far is we're struggling with staff survival elements, making sure we have the plans in place, staff is adapting and understanding that they wear a different hat and different coat when a disaster happens. We want to make that similar so that we take advantage of the skills we already have but that's not always going to be the case and I think we all get that pretty well.

There's a lot of concern about setting expectations we can't meet. That's a big pie so I think the fear is still very much that we not speak to great that we are setting expectations for you or anybody else and many times ourselves that we're never going to be able to meet and so that's usually the first response I get back oh I'm going to go talk to PROSAC tonight, what's your concerns? And then we follow so DEM, the EOC, so the Department of Emergency Management, the Emergency Operations Center, they dictate, we follow. And so some of the things they dictated to us so far is what I want to show you or tell you about on this slide. So our

mandates. So these are a few of them but these are kind of the big ones and I'm not going to go through each one completely. Public Works is where we're talking about getting facilities back online, preparing them in advance if we can figure those things out well enough and get them done that way and I think a lot of the system has benefitted from the bond measures over the last years and so the newer facilities are much better than what we had before. Those are great reliefs.

We have a huge amount of work still to do. McLaren Lodge is actually one of the worst facilities on the list.

Another thing too is there been a lot of wrangling about who can assess sites. You have to be able to assess a site and make sure everybody can go back in. Staff has to go back in first. We've got to get them trained. So we recently certified three people in that. Not near enough but before we were solely depended upon architects and engineers elsewhere in the city which were not going to get to us very quickly. So that's I think a step in the right direction. I hope we can continue that.

Also under ESF 3 is our responsibilities to other Departments, particularly DPW, street and infrastructure clearance. There's a lot of paper out there about what sites get looked at first, what routes get cleared first. We have a few sites on there and that's all related to the next chunk of stuff which is about shelters and people and their pets. So the rest of those ESFs, these four, kind of really hit that area and I'm painting very broadly here, there's lots of important specifics in every area and so of our sites we have already predesignated 21 of them and worked with DEM to make sure they've been checked for accessibility as shelter sites. So along with that comes—

Denis Mosgofian: I'm got a question. Would that be the large rec centers?

Jeffrey Bramlett: It's not always. It depends somewhat on the negotiation about how well-equipped the site was, what other stuff might already be there and then how many people we can get in and so there was a mix or considerations.

Denis Mosgofian: And how strong the structure is?

Jeffrey Bramlett: Absolutely. So those had to be first. We've taken sites off as we looked at it and said yeah, no that's not going to cut it. And particularly with newer standards of some of our newer facilities those come back, they start to bubble up on the list and the ones that were less favorable ten years ago or were fine on the list ten years ago have been removed.

Some difficult work because there's a lot of argument about how space is supposed to be used but we had a lot of space so there's lots of Departments that want to use our space. There's lots of agencies, there's lots of private companies, PG&E, they want to come and put their stuff in our park. So we've got all kinds of mixed interests there, everything from we want to put camps in the Polo Fields. I want to make sure we facilities that discussion in advance so that if we can come up with an advanced plan that says okay play nice, you can have this half, you get the other half. But there's five sites and the camping stuff is very preliminary still. Nine of our sites serves as emergency clinics for mass prophylaxis. Bird flu when that came around and its predecessor.

We did all the work there and Public Health come out, they want to use our space, we have a lot of space.

Seventeen sites are emergency EMS sites so they can come land a helicopter there and that involved going around to every one of them repeatedly year after year to make sure there's no new wire there, we don't want the helicopter to hit something no one checked.

Other ESFs that aren't on this slide—so an ESF stands for Emergency Support Function, that's really where the Department says hey you have this role, you've got to meet it, start planning. We're also in the logistics one, everybody is in there, and that's where lots of lists of equipment are, purchasing is in there. We're in urban search and rescue, we're in recovery, information systems, mass fatality and the tsunami plan isn't really an ESF but we have plenty to do with that as well.

All of that stuff and all those discussions and arguments come together in our disaster management plan and site emergency plans. In our disaster management plan is also our continuity of operations, so that's taken care of at the same place, you don't need two plans for that.

Sites is about the sites. It's a template for site staff to start to make sure they don't miss any things we already know about as far as planning for an emergency but also a place that they can adapt it, right. It's a template so they can make it their own and they should make it their own.

And then the last little piece and I'm going to let Claire talk about recent accomplishments is we have a disaster operations center team at about sixty staff, so these are where we've gone through and picked who we want to be on response teams with the tree crew or we want to be in the Finance and Administration section or we want to have them be on a special team for street and infrastructure clearance. So sixty people seems like a lot or a little depending on how you look at it. If you're looking at a long operation and we're set up so we can do twelve-hour or ten-hour shifts, you can split it any way you want, you've got to have a space for those people and up until—well, still, we're almost ready. We have a conference room about a third a size of this room serving as our DOC formally for years so what you could do there? You could get two people in there with several computers and you were done. So no one could really work together that way. Fortunately most of the things we've only had to coordinate other than the few very big ones are the big storms where we've lost lots of trees, blocked lots of roadways and knocked over a lot of fences and probably damaged a few houses and cars. Those folks are kind of in their first phase of training which is just like classroom, you've got to do the FEMA training stuff. That's great, that's book learning, but that's not experience and so the new phase is the real training and Claire is going to talk to you more about that.

I think the most important thing is that after many, many years I think this is the third year we've had a partially staffed position and Claire is that person currently so having here to chase down everybody who didn't turn in their training documentation forms, find out why the electricity still isn't on in that particular space so that we can run a rest there, find out what the lock isn't on or the lock is on where it's not.

I'm going to let Claire talk about that.

Claire Stone: My name is Claire Stone. This is my first PROSAC meeting. I have been with the Department a little over two years now and there was actually a friend of mine in the position for about seven months before me and then a couple other City Hall Fellows, that's the program that brought me into the local government, worked on disaster management and emergency preparedness before me. So I had definitely a foundation to work with but I have worked very hard over the last two years to get us up to speed.

You'll see here a picture of the County Fair building. One thing I've worked very hard on is moving our DOC from this tiny little conference room in the back of McLaren Lodge to the auditorium of the County Fair building. There are also two other rooms that are used in the process of activation of the DOC which haven't obviously been used yet. We have a store room in the back which is kind of known as the Hall of Flowers, that green house-like room. There's a storage area in the back and we've put supplies that will be—there's office supplies, medical supplies, and tools. So anything from lanterns to crowbar, gloves, whistles, vests—more things than I can name right now. We also repurposed all of the medical supplies from Candlestick. It was a very dirty job. I had to wear a mask and gloves. It took me about two weeks to go through all of the mass casualty bags at Candlestick, they started arriving in 1989 and I think the last new bag arrived in 2001. So the supplies were old but like a vest if there wasn't mold on it it was still able to be repurposed and repacked and stored.

Just recently two weeks ago we had an iron fence go in and I'll put the lock on next week and all of our DOC storeroom supplies are ready to go. We're really excited about that. We also have MREs and water for 60 staff for 72 hours. An MRE is a military style meal. I've tasted them, they're not very good but they do the job. So we buy the emergency food and water in thirds because they expire every five years. So if we were in a time where that food was expired and we were disposing of it because we can't legally give it out to staff even if you say oh it's probably fine we can't do that, we'll still have two-thirds of the supplies that are not expired and another third on the way. Also with the DOC the fiber line was installed so there is Wi-Fi there and a METS line, Mayor's Emergency Telephone System, is in the installation process so that would give us communication with City Hall and the EOC in the event of a catastrophic disaster as well as a generator switch. So instead of spending six hours to hook up a generator we'd be able to flip a switch and get the generator right on. The generator switch is in process right now.

The next project I worked on or have been working on is the site emergency action plans. When I came in there were paper files with a lot of names of sites I didn't know and we have worked very, very hard on that project for two years and transitioned it to an internal online form so it's on our intranet it's an internal facing website for Recreation and Park employees. It's based off of Wordpress and we have a fillable form for site coordinators or leaders. They fill it out, Jeffrey and I review it, it actually goes through three different reviews and then we approve them. So when I came we had one complete and it was Candlestick because Candlestick was closed. And now I'm proud to say that we have 209 complete and we have 58 open which I'm going to start working on tomorrow and 27 active which means we started working on them and we're waiting for the legal approval to move those forward. So that's very exciting for us. My goal is to have them done by January.

Then there are different levels of FEMA training for staff. The police at Recreation and Park is to have four online courses, in-sitting command system is the system. Firefighters use it, police officers use it, the military uses it. It's like learning a language for disaster. Daniel is fluent on it. Francis is fluent on it. Jeffrey is fluent on it. Maybe some other people don't want to be fluent on it but they are. My grandfather was a San Francisco firefighter for 29 years and it came out right around the time he was ending his career in 1977, it was a response to wildfires in California and Arizona. So it's this generation's language. Our staff are 77 percent trained and next week we're pushing it to 98 percent. We have an incident command system for the time. Incident command system 300 course which is a three-day intensive course coming to Recreation and Park employees. There are 32 employees signed up for the course. I have talked to every one of them and we have five additional city employees that are just going to be guests of the Recreation and Park family. So we're excited about that.

Additionally, we would like to bring in ICS 400 course which is the final course. It's two days and we're hoping to bring that in March so that will finish everybody's training and we will be able to get full reimbursement from FEMA which is 75 percent in the event of a catastrophic disaster and that training is crucial for getting that reimbursement.

Once everybody is trained and we have a DOC which is hopefully next spring, next summer, we're going to start running drills with our staff. I've started already looking at drills that DEM uses with their staff. We're going to adopt those to our DOC, make them more relevant for a Department other than kind of an external full citywide DOC and we are going to train our staff so that they feel they have real-time hands-on experience and it wasn't just the class and books.

Finally, where are we headed? I think I talked a little bit about that, training, drills, we're going to order our next third of MREs and water in May and then the following May we'll be all up to speed and then what can you do to help us? This is a great transition to Francis. Francis is going to speak about SF72 and what we would really like from you guys at the bare minimum is for you to be prepared in your own homes.

Francis Zamora: Good evening. I am the external affairs manager for the San Francisco Department of Emergency Management. Just a little bit about my team's role. We're the external affairs team. Our role is to get the public information before, during, and after an emergency. So any information you might need to help you during an emergency.

Let me talk to you a little bit about the Department of Emergency Management. We like to say we manage the everyday and not so everyday emergencies in San Francisco. You might know us for the 911 call center. So if you have a police, fire or medical emergency our public safety dispatchers are the ones that answer the phone and send you help.

Some quick statistics. Last year we answered more than 1.3 million emergency and non-emergency calls. Those are the 911 and the 553-0123 calls. So that works out to about 3500 a day. 80 percent of those calls are law enforcement calls. About 16 percent medical and then 4 perfect fire calls. We also translate and answer calls in more than 170 different languages so at the push of a button our dispatchers can get a translator on the line and we can go ahead and process that call. The top four would be Spanish, Cantonese, Mandarin and Russian.

The other side of the house would be our emergency services, those not so everyday emergencies. Things like earthquakes, tsunamis or those manmade events that we hope never happen but are unfortunately part of our world today. So there's many way we do that. We do that through emergency operations. We manage the city's emergency operation center which you've heard a little bit about. Think about that as less of a command center but more of an opportunity to coordinate as a city within the region, within the state and within the country. So it's an opportunity to share information out to the public but also to share information vertically and horizontally to fellow Departments as well as other government agencies.

When we don't have an emergency operations center open we have a 24/7 duty officer program. This is basically someone that keeps an eye on the city on anything that might happen whether it's a fire in a neighborhood to a water main break to we get a tsunami warning from the National Warning Center. We also develop emergency plans. One of the plans we recently adopted or updated was our tsunami response plan and so those plans tend to get updated every five years. We also conduct training and exercises. One of the exercises that we recently conducted is called a CPOD, it's a community point of distribution. That's basically a fancy term for where we distribute food, water, after a large-scale emergency where all other regular means like going to the grocery store are unavailable to you.

Then finally actually provide alert and warning services. So today is Tuesday, how many of you heard a siren at noon? That is one of our oldest alert and warning systems. It's the outdoor public warning system. We sound it every Tuesday at noon to test the system. If you hear it at any other time besides that turn on the news, find out what's going on. It means there's probably some kind of emergency taking place. The last time we used it for an actual emergency was I want to say 2011 there was a water main break on Treasure Island and there was some concern that the water supply was contaminated.

We also have a text message system called Alert S.F. So going to do a little bit of group activity right now. It's totally opt-in. If you take out your phones and text the word alertsf to 888777 this automatically registers your phone to the Alert S.F. system and so that's a subscription based system. You'll join the more than 40,000 San Franciscans that have registered for the service.

We have a whole host of other alert and warning systems. Don't worry, we can still reach you through the wireless alert network, more commonly known as the Amber Alerts. So basically if your phone is pinging a cell phone tower in San Francisco we can still send you a message. A great example of where that was used recently was in New York when they had the terrorist bombings they used the wireless emergency alert system to send out descriptions of the suspect which they caught them using the system.

The final piece that I want to talk about today is preparedness and what I want to say about the Department of Emergency Management is that we are just one player.

[simultaneous comments]

We have multiple partners. Daniel here with the Neighborhood Empowerment Network does a really good job of community organization and making sure that communities are taking responsibility and are engaged in their own preparedness. I'm sure you're all familiar with the NERT team. This is a fantastic program. If you guys don't know about it, it's free training so you can take care of yourself, your family and your community during an emergency and it's also a great way to know your neighbors.

A little plug for one of our other partners, the Auxiliary Communications Service. If you are a HAM radio operator these are volunteer residents that help us with communications during an emergency. And there's also the Red Cross, the Salvation Army, the Interfaith Council, as well as our partners in city government. I will say the Recreation and Park Department has been with us at every activation whether it's for a special event or if it's for some type of emergency I can say they were very supportive of the entire city during the El Nino storm in terms of opening emergency shelter for people to make sure that they are out of the elements.

The last thing I want to say about emergency management in San Francisco is we have a saying, it's that real emergencies look more like people coming together than cities falling apart and that's a testament to the whole community getting involved whether you're a city agency, resident or business and taking care of our community.

With that I would not do my job if I did not provide you with some preparedness material. I'll pass this out. I have another brick of them here so if you'd like to take some home you certainly can and pass them out to your neighbors. We also have them available in Spanish, Chinese, Tagalog, Russian and Vietnamese.

Chair: I'd like to know how that figures in. I think that it's important for us to understand since they are really community-based how does your plan and NERT fit in, right, because I think in my neighborhood in particular there's a lot of NERT members, they're all gung-ho and ready to go. What is their role? How does their role fit in with what your expectations of the community are?

Francis Zamora: Their number one role is to take care of their families and neighborhood. Number two they perform a support function for the Fire Department so whether you saw it during Loma Prieta, helping lay out hoses or everything to reporting back to the Emergency Operations Center or to the Department Operations Center conditions on the ground to operating things like a CPON. We had a lot of NERT members volunteer to help staff a community point of distribution.

One of the things I think was really interesting that we learned about CPONs is that emergencies can happen at any time, right, so it's not just city staff or disaster service workers that will be staffing these things it's NERT volunteers because it can happen at 4:00 in the morning and it's the people in the city that are going to be taking care of it so we will rely on NERT volunteers, other impromptu volunteers to help staff these things to make sure that we're taking care of the community.

Kenneth Maley: A couple of comments. I'd like to thank the chair for putting this item on the agenda because I think it's very important to us who are shall we say stewards of our open space in our districts and we all are still in the PROSAC chair we will have those concerns.

Secondly, I'd like to thank the Department for responding and attending the meeting and making the presentation. I had for several months pursued inquiries with Recreation and Park staff who was in charge of this disaster preparedness and told there was no one on the staff. [simultaneous comments]

I'll try to make this short. Thirdly, I definitely appreciate the realistic view of expectations because I think you can learn from the Kobe event that was one of the major failures of the Japanese government in that they had so over-encouraged the population to depend on government response that did not come and it undermined a tremendous amount of confidence in the public about the government's ability to respond. I've been in earthquake preparedness since 1981, I've sat on Governor Brown's task force, I created the first preparedness public service ads, seismic safety, Department of Emergency Services, all the way through to today with our city.

But one last thing, I'd like to ask that at different points in the future that we have other presentations about updates on our plans and progress because I think that's very important rather than have just one. The Loma Prieta earthquake I got a call from LA saying I understand your city is in ruins, are you okay. I went to my door at 5:02 looked out at the bay and said no I don't see anything, it's just a little shake. I got in my car and drove across town from Telegraph Hill to Civic Center and was there by 5:20 and it was when I came down the hill and I saw all the people in the park and the busses stopped and all that, standing at that corner of McAllister and Van Ness I say the Mayor's entourage go by and 5:40 to DEM. Art told me that when he got there the red phone was in a locked box and no one had the key. They had to take a hammer and break the box apart but the red phone did not work.

I'm impressed with Ann Croenberg and previous Department heads that we have brought emergency management up to this level but I also encourage that we begin to move past response to recovery. Advanced recovery planning is equally important as response because once the response plans are implemented and done their job how do we recover. Thank you.

Nick Belloni: Since they're on Recreation and Park property do you talk to the California Academy of Sciences.

Jeffrey Bramlett: We're certainly aware of each other. Their contact people are more volatile than we are so I don't know what they're doing today but we know where they are.

Nick Belloni: I've been told from [unintelligible] they have available.

Jeffrey Bramlett: I don't know. So there's lots of people that want to use our space or that are in our space like that. So just across the street. I don't know what it's in everybody's plans but we usually try and establish at least some way to reach out that's an alternative to all the other formal processes so that when it really hits the fan we can talk.

Daniel Homsey: [unintelligible] Mike Astansia, head of emergency operations at the California Academy of Sciences is working with Bob Palacio to start to talk about each other's site plans at the de Young and they wanted to start to talk about what's wasn't to happen when as we know a lot of people are going to start to show up in the parks. So that conversation is developing right now and it looks like they'll be sitting down soon to have that conversation.

Nick Belloni: I just wanted to make sure you guys were all in conjunction here.

Male Speaker: I think there's [unintelligible] to get that going.

Jeffrey Bramlett: I wanted to add answer to two other questions earlier. So back on NERT, we have 31 NERTs that have formally established a relationship with us. We used to do that through the permit and reservation process. So we not are able to do that through the site emergency action plans. What's good about the site emergency action plans is that the site staff are really the control person for that. So it's just like me sending a bunch of different trades people to do work on a rec center, if no one knew who was coming when it's even worse.

Chair: that's why I pointed it out because you guys are incredibly prepared and here comes NERT who is trained but maybe doesn't have direction of doesn't have—

Jeffrey Bramlett: And that still can happen but at least for those 37 we have some sort of conversation going but there's certainly many others.

Richard Rothman: I know before we were talking about the zoo and I think since Recreation and Park owns the property there and I think Recreation and Park should at least know what the zoo's plans are since the city own the zoo and also about other properties like Coit Tower. I mean that's run by a vendor there so do you talk to them about disaster planning?

Jeffrey Bramlett: Yes. And I remembered the other thing I wanted to say so I'm going to say it in partial answer to that. So I think all of this, all of you, everybody who is not here who is a partner whether they're ready for it or not is that disaster management I think like a lot of things is a trust exercise, it's the one where you're sitting back to back and you have to push yourself up. You can't do it alone and so Daniel and NEN, you guys here in your work, that all helps creates that pressure and balance that we would otherwise not be able to accomplish what we need to accomplish.

I do have an older copy of the zoo's plans. I have copies of lots of people's plans, more than I can keep track of. Right now we're still building the kind of staff survival phase and yeah we have a lot of assets at the zoo, we have a lot of assets all over the place. But the zoo is a separate management agency. We rely on them to take care of their stuff and our stuff and that's in the contract with them. If they call me up and say holy crap what are we going to do about this? We're going to be there in a second. We have been the past.

Richard Rothman: But even if they don't call you I still think you have a responsibility to go out and look at it and make sure the city assets—I mean, I'm working with them on a project and I think—

Jeffrey Bramlett: Understood. Agreed.

Richard Rothman: And like Coit Tower too, you know, just protect the city assets just to go up and see what their plan is and make sure the city assets are protected.

Claire Stone: I wrote it down, I'm going to look into that.

Chair: Any other members with questions? Is there any public comment?

May Wong: When they were mentioned the connection to the Mayor's Office are they also in connection with the Police Department's new emergency [simultaneous comments].

Jeffrey Bramlett: Yes.

May Wong: There's total communications all over the city that they know what's going on because I'm sure the police will be closing down certain streets and they would need to know that.

Chair: I'm going to assume.

Jeffrey Bramlett: The answer is yes.

Chair: Any other public comment? Being none, that item is closed. I think Ken's suggestion was very good that we see you again in a couple months.

Moving on. We have one more item on the agenda, one more presentation. Please bear with us. Jordan are you going to present this or is Stacy? Jordan, welcome.

Jordan Harrison: I'm with the Capital Planning Unit. As Stacy mentioned earlier Recreation and Park is working with the Office of Economic and Workforce Development on two big projects that are introducing new parks to San Francisco. I'm going to speak with you specifically about the Potrero project and the terms by which Recreation and Park may acquire the largest park at no cost that's within that Potrero project. Stacy also mentioned earlier that Lee Lutensky with OEWD is here to answer questions, she's at the back so if you have questions about the project itself, just keep those in mind.

I'll give you a really quick overview of the Potrero HOPE S.F. project which is part of the larger HOPE S.F. initiative. On the left you have the Potrero Terrace and Potrero Annex public housing sites, they're owned and operated by the San Francisco Housing Authority. On the right you have what will be built in about ten plus years and circled with that red is the central park which is the main subject I'm going to discuss with you. You can also see that the streets are realigned,

they aren't at an angle, they're straight and there are other infrastructure improvements that go along with that.

Here's another view of what's to come with the Potrero HOPE S.F. project. On the left the number of housing units in the individual blocks. On the right the open space plan showing that there's more than just the new central park which is this one right there. A quick overview of the land use there will be both replacement units as well as new affordable units as well as new market rate units.

This is a quick summary of the project components. And it's also creating retail space and a community center, 13.5 acres of infrastructure. So that's the roads mainly. And 3.5 acres of open space.

So focusing on the open space this somewhat blurry image on your printouts is naming all the different open spaces and this is the central park but there's terraces, there's a pathway called the Connecticut Street Terraces which is taking you from the edge of the project site all the way up to the Potrero rec center site and there's a proposed connection to the rec center site. So it's going to improve access to the rec center property from this entire project area and there are accessible paths within both this and this pathway called the Squiggle. It's improving circulation within the entire area.

Male Speaker: Can you point to the open space.

Jordan Harrison: This is the main one, the central park that we're talking about. This is three-quarters of an acre. There's an edible garden here. There is a minipark here, another kind of minipark up here and then there's this terrace which is sort of like a landscaped pathway.

[simultaneous comments]

Mark Scheuer: District 8. Was it ever considered to take all those 3.5 acres and put them in one location so you have a bigger park as opposed to all these little parks?

Jordan Harrison: I can't speak to the entire design process but it is a somewhat challenging site. It's really sloped this way so that might have been a challenging way to do it.

Jane Weil: How big is the central park?

Jordan Harrison: Three-quarters of an acre. It's the entire block so you can see that there's streets on three sides and then this public pathway on the other side which is opposite where a community center and senior housing is proposed.

So here's a zoom-in on that central park and as I mentioned it's sloped, it's sloping this way and these terraces, these retaining walls create level terraces along the way and this upper level is the new 24th Street opposite retail and has some picnic areas proposed, some art. This is the draft concept, a draft-draft concept plan in that it's in the design standards and guidelines which are a tool that will be used through the entire project in phases and so there's kind of like this

overview of here's what to expect but they get into the details as the individual phases of the project come through. They expect it to be about five phases and take ten years after approval. So it's a while so we can't get into that level of detail now. This is what we have to start from and if Recreation and Park is to acquire the park the process will include Recreation and Park working with planning to do a design review on this park with the community and the developers to figure out exactly what the community wants and what can feasibly be done with this site to make it work for everyone.

Denis Mosgofian: District 5. So up to this point the community has not been involved in the design?

Jordan Harrison: No, I wouldn't say that at all. I think the community has been involved in the design up to this point but there's probably I think an eighteen-month process for the entire master plan which is the whole site. That process was very much community-driven and so they have been involved in the design thus far.

Chair: Could I just go back. On the last slide two slides ago you said prioritize accessible for children and recreation will read as public regardless of ownership.

Jordan Harrison: It's very important that these open spaces if they end up being owned—the ownership has not yet been figured out as I understand it. They could probably speak to that better than I can. Right now it's owned by the Housing Authority. It has to be dispossessed I think is the phrase. So someone has to own it in the future and we don't quite know who's going to own it but the intent is that it will be public, it will be publically accessible and their development agreement has terms guaranteeing that the public can access it just like they could a park that is literally own by—

Chair: In perpetuity or just for 25 years?

Jordan Harrison: In perpetuity.

Denis Mosgofian: So why wouldn't it just remain as publicly owned by RPD or whoever?

Chair: Because they can't determine who is going to own it I think Denis, I think that's why I brought it up.

Denis Mosgofian: Is it on private land at this point? You said it's the Housing Authority.
[simultaneous comments]

Jordan Harrison: Which is the Federal Government. And so how they figure out how to dispossess it. It just hasn't been sorted out yet. But we identify that the big park is one that makes a lot of sense to come to Recreation and Park so we're going through this process and setting it up for that one and we're setting the stage for whether or not maybe some of the other ones might also.

Maya Rodgers: Can I share some context? So all of the public housing at some point belongs to the Housing Authority but that is changing so all of them just about belong to someone else at this point, are being managed by other people. I think that's kind of what they're reference is to that process.

Chair: Right, the reason that I'm bringing it up is because we've had other presentations where it was unclear who the ownership was and it smelled like the developer was the owner or whoever owned the land at the time and for this body our concern is exactly those words, will we as public no matter who owns the surrounding property. I think I'm speaking for the body in saying that is a priority for us is to know hey the Department is getting this piece of land, great, whoever wants to do whatever but these parks needs to be public parks no matter what.

Denis Mosgofian: Is Steffen's point the intention here?

Jordan Harrison: Yes. The intention is that all of these other littler parks will be open to the public.

Denis Mosgofian: Not open but owned by the public?

Chair: They can only speak to the one park right now that the intention is for the one larger park to always be maintained as public.

[simultaneous comments]

Stacy Bradley: So one thing that's important to just step back and know about the HOPE S.F. projects that are different from other private developer sponsored projects that come and commented on is that HOPE S.F. is a city sponsored effort. So these projects all four that Jordan mentioned—Alice Griffith, Hunters View, Potrero and Sunnydale—are currently owned by the San Francisco Housing Authority. The Housing Authority has partnered with the city and the city has made sort of an unprecedented commitment to revitalize these four public housing sites really without the help of the Federal Government because that help sort of no longer exists and these sites are in dire need of revitalization, the conditions are terrible. So the city is making a huge commitment and actually funding all of these projects. So when you think of sort of the developer who is actually going to be enacting this plan and this project for the city the developer here is Bridge Housing which is a nonprofit affordable housing developer. So their interests are very mission-driven. Obviously they feel that it's important to own affordable housing. Those interests really align with the city. So these projects unlike some others that you've seen are public-private partnerships where the city is funding this entire development project.

The developer ultimately will own the new public housing and affordable housing buildings on the site. There will be other buildings that will be privately owned and will become new market rate developments. All of the new roadways will be dedicated to the city and become normal public streets which they are currently not. And the open spaces is sort of the other main classification those will be publically accessible and that is deeded as part of this agreement that we're working on. The underlying ownership is as Jordan said not yet determined but most likely

the Housing Authority will not retain control of those because you're not allowed to just retain open space.

And so we need to carefully go through each open space as its built and developed and figure out who is the best entity to have the underlying ownership of that. It may be a city Department. In the case of central park Jordan is here to talk to you today about that park because we've identified that from the get-go as a great asset for the city's Recreation and Park Department to own and operate.

The other ones may not be appropriate for RPD to operate and that's a decision that RPD needs to make as well. Some of those as Jordan said are really hardscaped terraced kind of pathways and planted areas and maybe that's not the kind of space that RPD should deal to do all its program. So those spaces will likely be owned by some sort of homeowners associations which is the model that Alice Griffith and Hunter Views so far have used. In a homeowners association CCNR is their covenant. We will transfer the public access and the public openness to those requirements.

The whole point of the open space plan is really so that anyone walking and visiting the site doesn't even have to think about who owns the space underneath. All they know is it's accessed like they can access any other public park. The benefit of that is the site will have homeowner association fees which will help fund and maintain all of these spaces.

Jordan Harrison: So where we left off I was describing the details of the central park as it stands today and explaining that Recreation and Park with Planning will oversee a community process to revise the design once we get close to the phase in which it's going to be built which is probably ten years from now, so there's a little bit of time between now and when these questions are going to come up again.

Here's a rendering just of the park now just so you can see what we meant by the terraces and the slope going on.

And I wanted to switch now to the acquisition question. We looked into the acquisition policy parameters and the two main ones are the needs map and the site evaluation and those were provided to you in your staff packet. So here I have the needs map which is using the ROSE map and illustrating approximately where the new park would be. You can see that it's within the darker shades on the needs scale so it's not in the highest needs area but it's closer to greater need. So that's identifying one aspect of consideration for park acquisition.

The other topic that we considered is we have synthesized all the questions that we have on the site evaluation sheet and drawn these conclusions on the property evaluation worksheet. You can see that it scored relatively high actually. You can see that it does score well in that regard in terms of the criteria from the acquisition policy.

Female Speaker: But this isn't going to be an active recreation site, is it?

Jordan Harrison: Right, so I realized that we had said you could do some active recreation like adult fitness equipment. It would be tough to do soccer because of the slope so when I filled this out I was like oh yeah we can't do soccer, we can't do that and then I was like oh yeah but you could have a children's play area, you could have adult fitness. So there are possibilities.

Female Speaker: In that it says very specifically that it wouldn't be a children's play area. Maybe I misread that.

[Simultaneous comments]

Jordan Harrison: In all probability there could be a children's play area but we're not designing the park right now. This is like a very high-level pass of what are possibilities in this future open space for you to consider when thinking about whether we should acquire it. So we're saying that there are possibilities for some active recreation. I think a children's play area would make sense but that's what the community process is going to figure out, do we need another one here.

Female Speaker: And this is free?

Jordan Harrison: Yes, and it's free. So here's a summary of the main terms in the development that we've been working on with Rich. Regarding the acquisition, no cost to Recreation and Park. It would be dedicated, transferred to the Department at no cost. The developer would construct the park in about ten years. The developer would also fund maintenance of the park out of the HOA fees of Community Benefits District assessment for 25 years based on a formula that we worked out with operations about roughly how much we think we can anticipate in costs. And this would all be following as I described early the Recreation and Park-led design process to develop the design that works for the community and Recreation and Park.

So in addition to those terms that relate specifically to the central park the agreement also lays out that Recreation and Park will be reviewing all of the other open spaces in order to make sure that they fit with the Recreation and Park system and are offering the right amenities in the area. We're also reviewing and working with the developer for the improved connection to the property from that stair I mentioned going all the way up from the base of the hill up to the Potrero Hill rec center. This overall structure that is established for the central park outlines the process for any other acquisitions should we at least then decide that some of the other open spaces would be appropriate for Recreation and Park to maintain.

Next steps. So after this conversation we'll be going to capital committee tomorrow where we'll let them know what you've said and we're also going to the full Commission on the 17th with the development agreement terms that I just outlined and the Planning Commission meeting is that day as well. It's been introduced to the Board of Supervisors to set this whole ball rolling and they're going to start their hearings in December. I think we're anticipating action in early January and all of the other studies, the master plan, the EIR, those have been completed. The EIR has been certified so it's really these arrangements of how are we going to make this happen, the phasing and roles that are the final steps. Over the course of the phased application

review Recreation and Park will be involved in looking at the various parks coming during their individual phase and coordinating with Planning on that. Any questions?

Linda D'Avirro: It there any mitigation? I realize there's housing already on there but you haven't mentioned anything about remediation that we don't know about that's going to add to the cost? We're good on the dirt part of it? I just want to ask, it wasn't mentioned.

Jordan Harrison: Nothing that's known.

Chair: Any other questions? Pat.

Patricia Delgado: District 9. I'm a little bit confused, what are the street boundaries?

[simultaneous comments]

Jordan Harrison: Here's the rec center property at the top of the hill, the highway is over here and this is the boundary of the whole project.

Patricia Delgado: And what are those streets?

Jordan Harrison: This is 23rd, this is 22nd, Missouri, this is the new Connecticut, the new 24 and a half. [simultaneous comments]

Chair: Are there any other questions? Being none, that item is closed. I would like to propose a resolution. As you'll see in your packet I was going to have Maya do it but I figured instead of just throwing it to her I'm going to present it right now. It's a three-line resolution. The resolution says as follows: PROSAC supports the Recreation and Park Department's potential acquisition of the roughly .75 acre property known as central park within the proposed the Potrero Hope S.F. project.

Male Speaker: To be developed in 2026.

Chair: I'll add that, is that a friendly amendment?

Male Speaker: Yeah.

[Simultaneous comments]

Male Speaker: You can let it go.

Chair: Are we saying that we'll accept this as-is?

Male Speaker: Yeah.

Chair: Any other friendly amendments? Hearing now I am calling for a vote. All in favor of supporting this resolution?

All: Aye.

Chair: Opposed? Tiffany please show that this passed 13-0.

So to the Department before we move on I just want to say thank you for this presentation. Please go get us this site. More free parks are better.

[simultaneous comments]

Let's move on to agenda Item #8. Ken Maley's favorite, new business and agenda setting. I do not need to review all of this. Maya, you have any specific ones that you want to touch on?

Maya Rodgers: We should consider having the open school yards, the shared school yards, [unintelligible] they enthusiastically would come.

Chair: Those are my people. I'll make that happen. Supervisor Ferrell was here [unintelligible] but they are now at over 100 playgrounds open. [simultaneous comments]

Richard Rothman: Can we ask Stacy about when staff wants to come and talk about— [simultaneous comments].

Chair: Everybody stay focused. Stay focused. Are there any other agenda items that aren't on this list that you want to add to new business? You don't have to tell me now, you can send me an email but I'm just asking you to think about any agenda items you can see. We have quite a list of items to take on. I will tell you Richard has added a new item, Lake Merced, which I think we all want a little bit of information on remediation of that space and what that might look like. I know it's done but we'd like to have a presentation on it. [simultaneous comments]

So no other items for the agenda? Robert did you have one?

Robert Brust: No I just wanted to—I'll talk to you offline.

Chair: Gladly. Announcements? Sorry, any public comment on future items on the agenda? Being none, that item is closed.

Robert Brust: I have a question, what happened to [unintelligible].

Chair: What happened to [simultaneous comments]? Any other questions, comments, or announcements? The move to adjourn is accepted. Thank you.

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