

Recreation and Park

Operations Committee

February 1, 2006



San Francisco Recreation & Parks

Updated '06 – '07 General Fund Budget Challenge

Absorb half the cost of the resumed 7.5% employee contribution	\$1.0M
Replace loss of one-time revenue	\$.1M
Absorb increased non-salary costs	\$.9M
Propose on-going 3% GF reduction	\$1.4M
Total	\$3.4M



Balancing the Budget

Revenue Enhancements

- New fee structures:
 - Women's Athletics
 - Camp Mather Senior Weeks - \$30,000
 - Young People's Teen Musical Theater - \$10,000
- Entrance fees:
 - Japanese Tea Garden (including reduction of free hours) - \$50,000
 - Coit Tower Elevator - \$140,000
- Reviewing department's permits and reservations fees - \$110,000
- Parking garage fee increase - \$400,000
- Increased parking rates at Kezar - \$30,000



Balancing the Budget

Expenditure Reductions

- Savings in cost allocation plan –
\$500,000
- Staffing efficiencies –
\$400,000
- Deletion of funded, vacant positions –
\$200,000 (Positions vacant at least one year.
Reviewing Recreation, Nursery and
Administration.)



3% General Fund Reduction

3% = \$1.4 million budget cut

- Looking at revenue proposals including developing audio tours of Coit Tower and Tea Garden
- May have to propose staff reductions



Two Year Budget Process

1. New management team complete only since November
2. Planning to undertake a thorough review of operations
3. Will address Budget Analyst management audit recommendations in the next 24 months:
 - focusing on core functions
 - meeting changing operating and capital needs
 - implementing enhanced management systems
 - increasing and diversifying revenue sources
4. Operations changes and BA recommendations likely have budget impacts



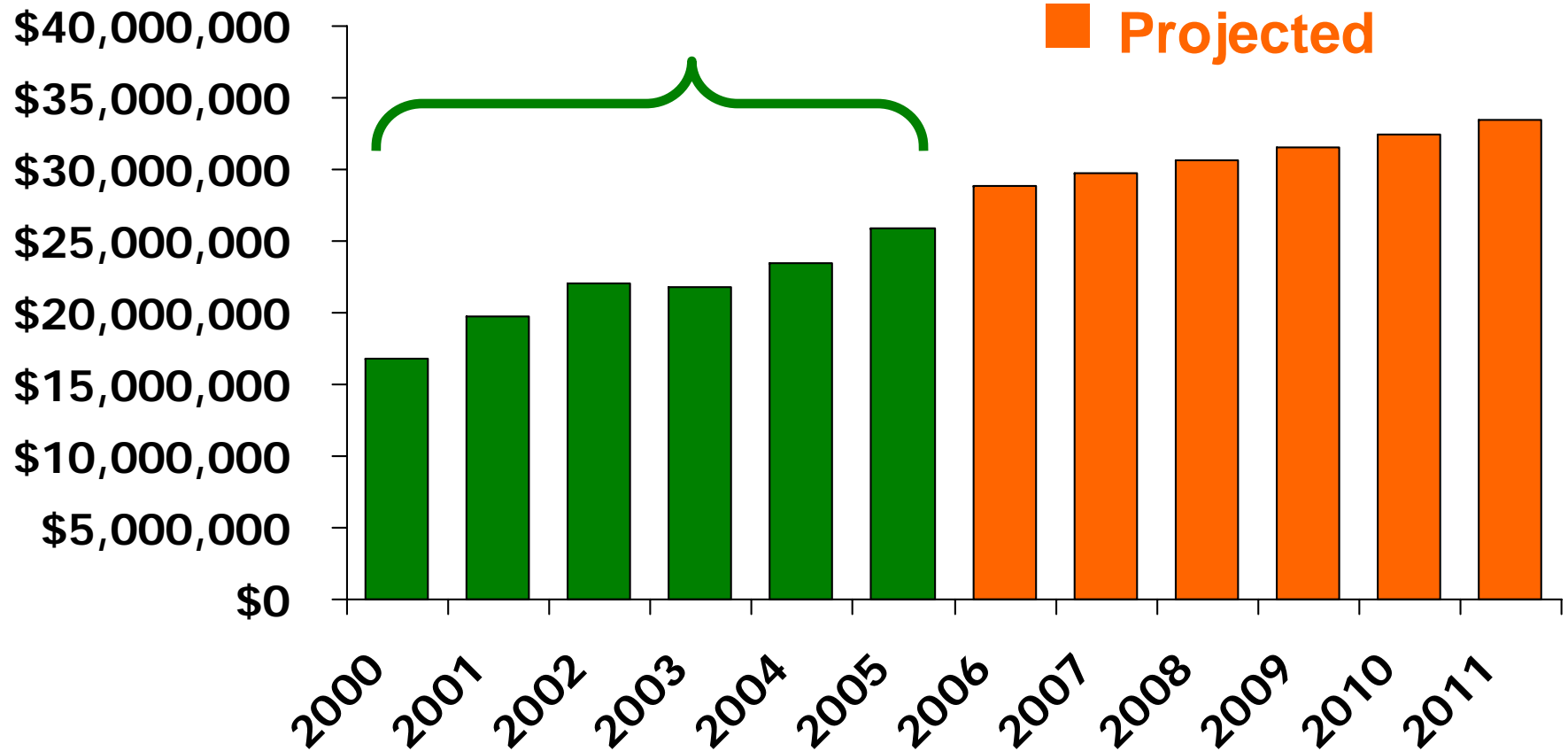
Open Space Fund Property Tax Growth



San Francisco Recreation & Parks

54% Growth

■ Actual
■ Projected



Golf Fund Challenges

- Open Space payment of \$1.4 million
- Labor and overhead cost increases
- Operating in an uncertain environment until MOUs are negotiated
- Likely to come to Commission with proposals to change the Harding fee structure



'05 –'06 Budget Timeline

February 1	Operations Committee
February 7	PROSAC
February 16	Commission approves budget
February 21	Budget due to Mayor's Office
June 1	Budget submitted to Board of Supervisors



Thank You



San Francisco Recreation & Parks