



Recreation and Park Department

PROSAC

Budget Presentation

February 2, 2016



Tonight's Presentation

- Budget outlook
- Charter amendment update
- Overview of RPD's budget
- Changes to the budget
- Questions and comments



Two Year General Fund Budget Outlook

	FY 2016-17	FY 2017-18
Revenue	\$75.6 million	\$152.5 million
Expenditures		
Salaries & Benefits	(\$112.4 million)	(\$100.2 million)
All Other Costs	(\$63 million)	(\$192.7 million)
Total Expenditure Increases	(\$175.4 million)	(\$292.9 million)
Incremental Shortfall	(\$99.8 million)	(\$140.4 million)
Total Cumulative GF Shortfall	(\$99.8 million)	(\$240.2 million)



Mayor's Budget Instructions

Financial Instructions

- Reduce General Fund Support by 1.5% in each of the next two fiscal years. Reductions must be ongoing in nature.

Policy Instructions

- Reflect strategic plan priorities and goals in the two year budget
- Support development of a modern, responsive, engaged government
- Minimize service impacts from budget reductions
- Pursue cross-departmental collaborations



Proposed Charter Amendment

- BoS considering a measure to create a General Fund baseline for the Department
- General Fund subsidy would not fall below \$64.2 million and would increase by \$3 million/year for next 10 years
 - \$67.2 million GFS in '16-'17
 - \$70.2 million GFS in '17-'18
 and by the percentage the General Fund grows or contracts annually for the 20 years after that
- Department must absorb all cost increases and revenue changes within its new baseline
- May use new revenue and year over year revenue increases to cover costs and enhance the budget



Reaching the New Baseline

	FY 2016-17	FY 2017-18
Guaranteed GFS Baseline	\$67.2 million	\$70.2 million
Current GFS in Base Budget	\$57.9 million	\$53.4 million
Available GFS	\$9.2 million	\$16.7 million
Revenue Corrections	(\$575,000)	(\$575,000)
Expenditure Increases		
Budget GF Capital at \$15M	(\$8.7 million)	(\$15.1 million)
Budget GF Equipment at \$1.1M	(\$250,000)	(\$1.1 million)
Other	(\$377,000)	(\$149,000)
Work Order Increases	(\$350,000)	(\$350,000)
Active Net Upgrade	(\$300,000)	(\$300,000)
COLA for Rec Program Staff	(\$135,000)	(\$135,000)
Available GFS	(\$1.5 million)	(\$1.0 million)





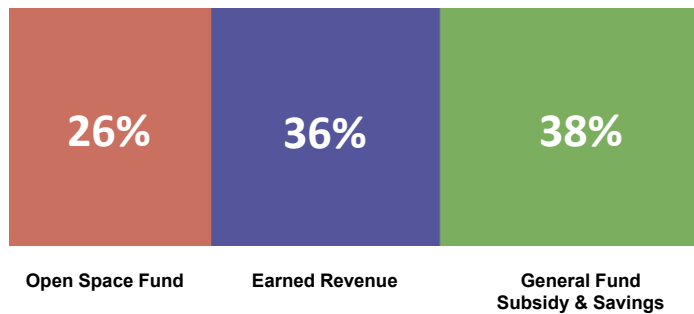
2015 – 2016 Budget = \$178.7 million

Operating Budget = \$147.7 million

Capital Budget = \$31.0 million

933 Budgeted and Funded FTE

RPD has three primary sources of revenue





Open Space & General Fund

	'14 – '15 Budget	'15 – '16 Budget
Open Space Fund	45.7 Million	47.8 Million
General Fund Subsidy	50.2 Million	64.2 Million
Prior Year Revenue and Savings	5.9 Million	3.1 Million
Total	\$101.8 Million	\$115.1 Million



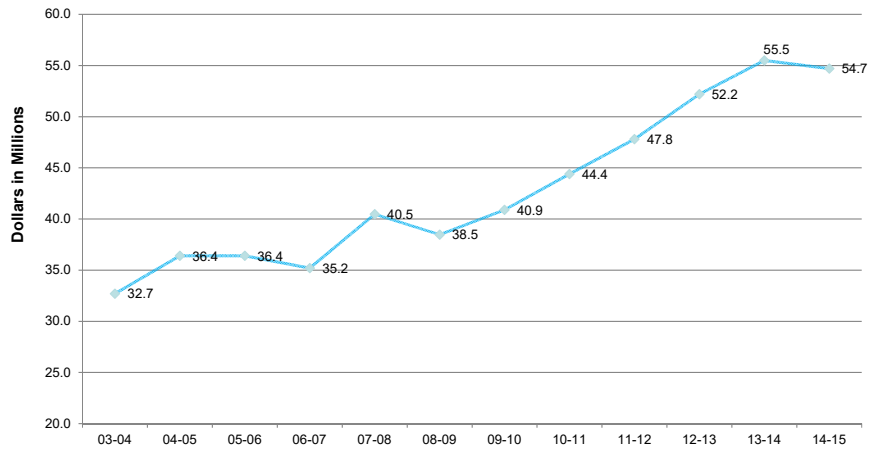
Earned Revenue

	'14-'15 Budget	'15-'16 Budget
Garages/Paid Parking	8.7 Million	8.7 Million
Program Fees	4.1 Million	4.5 Million
Concessions & Citywide Rentals	10.1 Million	10.9 Million
Permits & Facility Rentals	7.5 Million	8.6 Million
Stadium	6.6 Million	.5 Million
Golf (Non-GF Revenue)	9.7 Million	10.2 Million
Marina (Non-GF Revenue)	4.4 Million	4.5 Million
Other (Non-GF Revenue)	10.3 Million	15.7 Million
Total	\$61.4 Million	\$63.6 Million

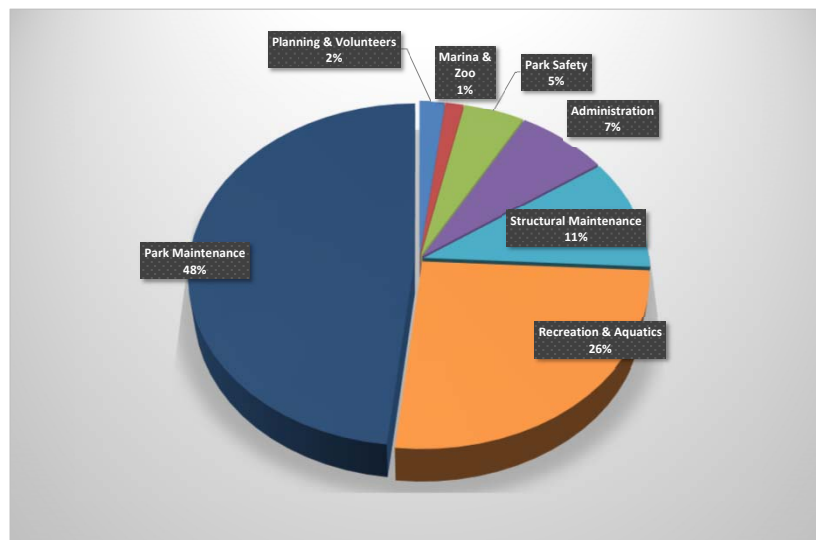




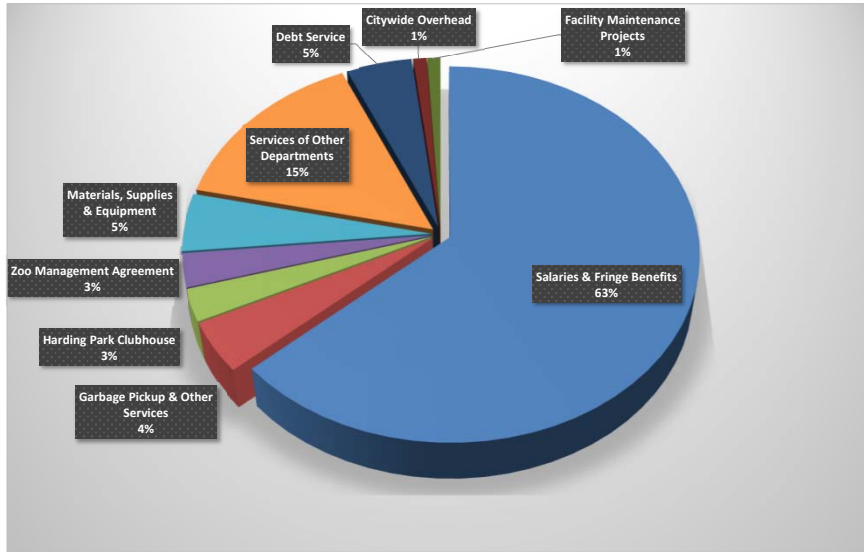
Earned Revenue Supports Parks and Recreation



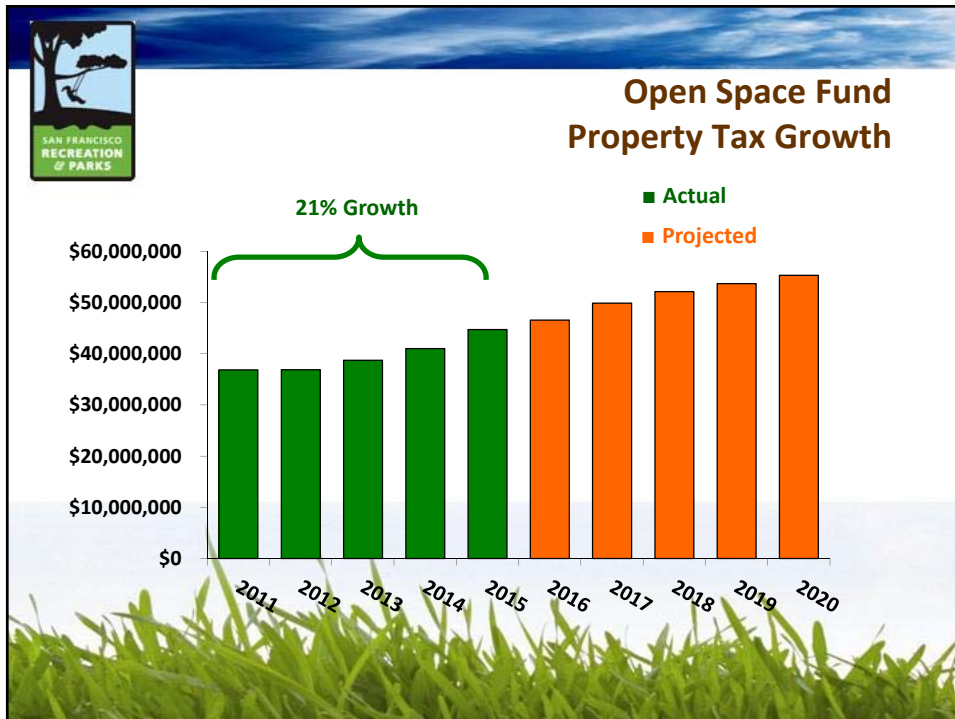
Rec and Park Department Resources By Program



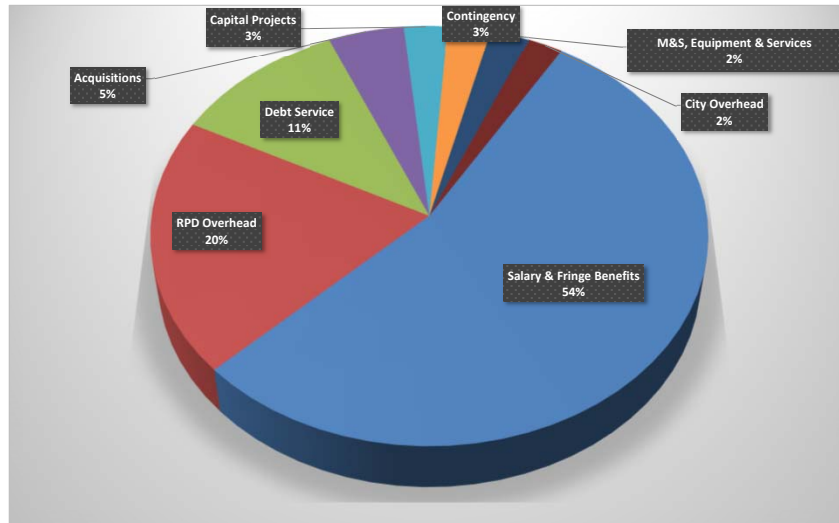
Rec and Park Department Resources By Type



Open Space Fund Property Tax Growth



Open Space Fund Resources By Type



Budget Changes



Strategic Plan Guides the Budget

Strategy 1: Inspire Public Space

- Objective 1.1 – Develop more open space
- Objective 1.2 – Strengthen the quality of parks and facilities
- Objective 1.3 – Steward and promote good park behavior
- Objective 1.4 – Preserve and celebrate historic and cultural resources

Strategy 2: Inspire Play

- Objective 2.1 – Strengthen recreation programming
- Objective 2.2 – Strengthen the well-being of youth and seniors
- Objective 2.3 – Activate parks through organized events, activities and unstructured play

Strategy 3: Inspire Investment

- Objective 3.1 – Increase public investment
- Objective 3.2 – Broaden engagement and strengthen communication
- Objective 3.3 – Cultivate increased philanthropic support



Strategic Plan Guides the Budget (cont'd)

Strategy 4: Inspire Stewardship

- Objective 4.1 – Conserve and strengthen natural resources
- Objective 4.2 – Increase biodiversity and interconnectivity on City parkland
- Objective 4.3 – Increase eco-literacy of park users and park maintenance staff

Strategy 5: Inspire Team

- Objective 5.1 – Strengthen organizational efficiency and support innovation
- Objective 5.2 – Strengthen internal communication and collaboration
- Objective 5.3 – Strengthen workforce development, professional development and employee recognition



Estimated Revenue Growth

- Parking garages: \$1 million
- Leases and concessions: \$700,000
- Facility rentals: \$225,000
- Open Space Fund: \$500,000



Budget Outreach Plan

- Two community budget meetings
- Staff brown bag lunches
- R&P Commission meetings
- PROSAC meeting
- Park advocate meetings



Budget Timeline

January 21	Initial budget presentation to Commission
February 2	PROSAC presentation
February 3	Community budget meeting @ Palega Rec Center
February 4	Budget update at Commission's Operations Committee
February 9	Community budget meeting @ Gene Friend Rec Center
February 18	Commission considers budget
February 22	Budget due to Mayor's Office
June 1	Mayor submits budget to Board of Supervisors

