

# Recreation and Park

Commission Meeting

January 19, 2006



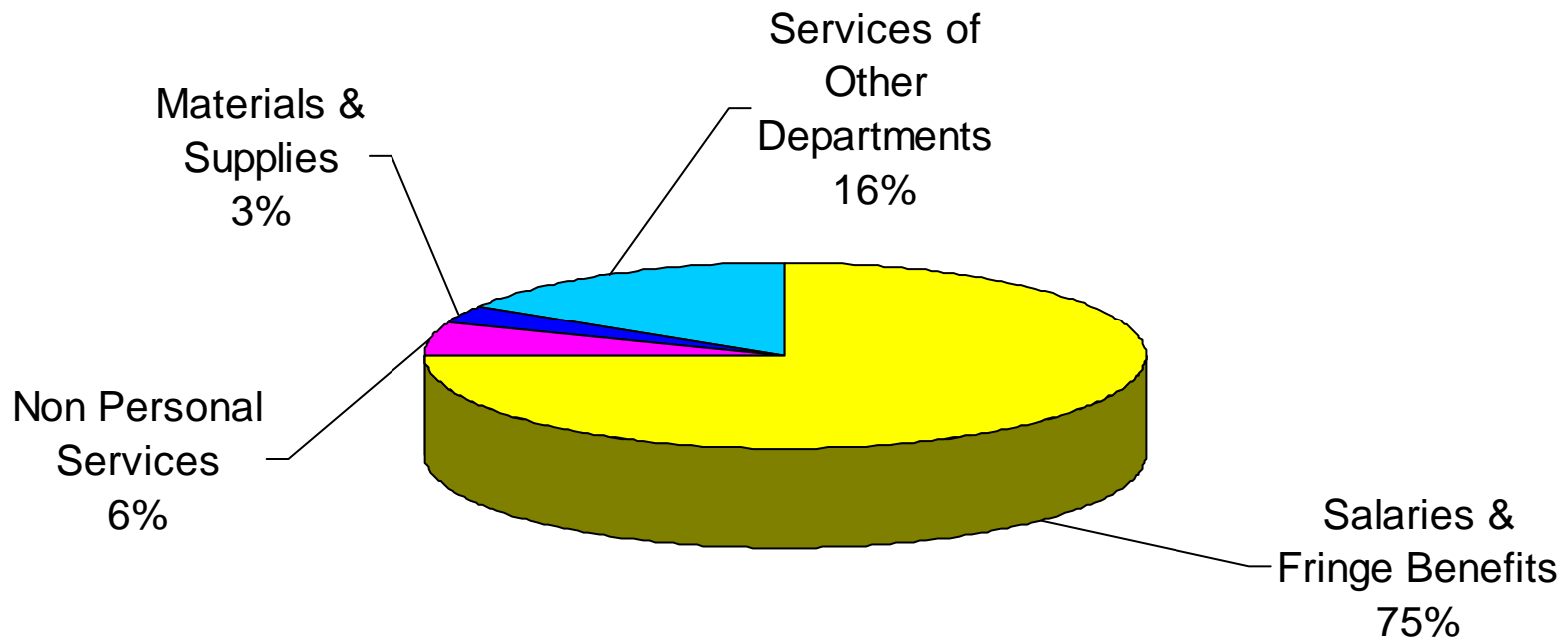
San Francisco Recreation & Parks

# '05 – '06 Revenue Overview

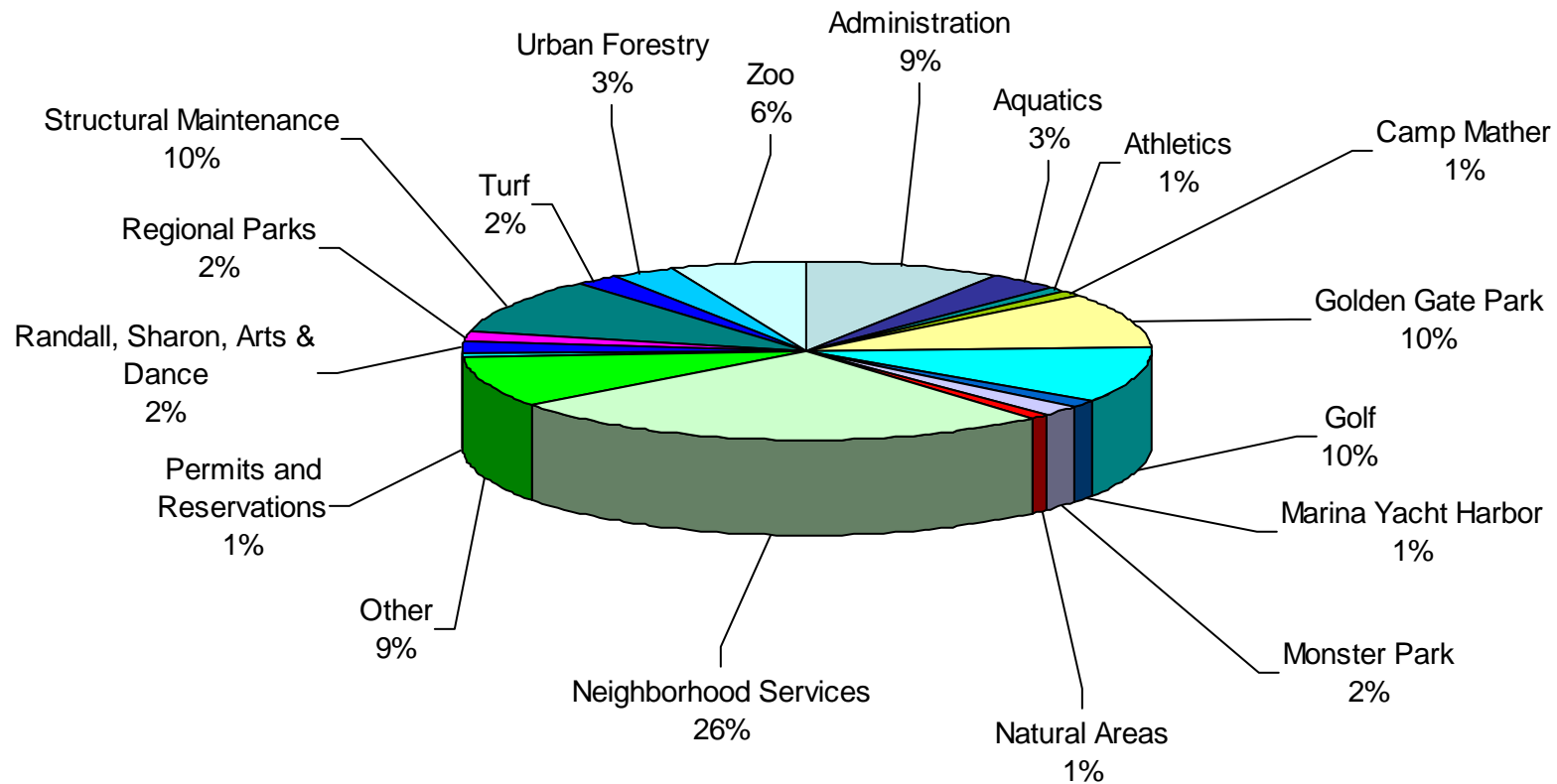
Garages	7.8 Million
Program Fees	1.2 Million
Concessions & Citywide Rentals	7.6 Million
Permits & Facility Rentals	1.4 Million
Monster Park	6.4 Million
Golf	10.8 Million
Marina Yacht Harbor	1.5 Million
Open Space Fund Property Tax	26.4 Million
General Fund Support	47.1 Million
Other	6.4 Million
<b>Total</b>	<b>\$116.6 Million</b>



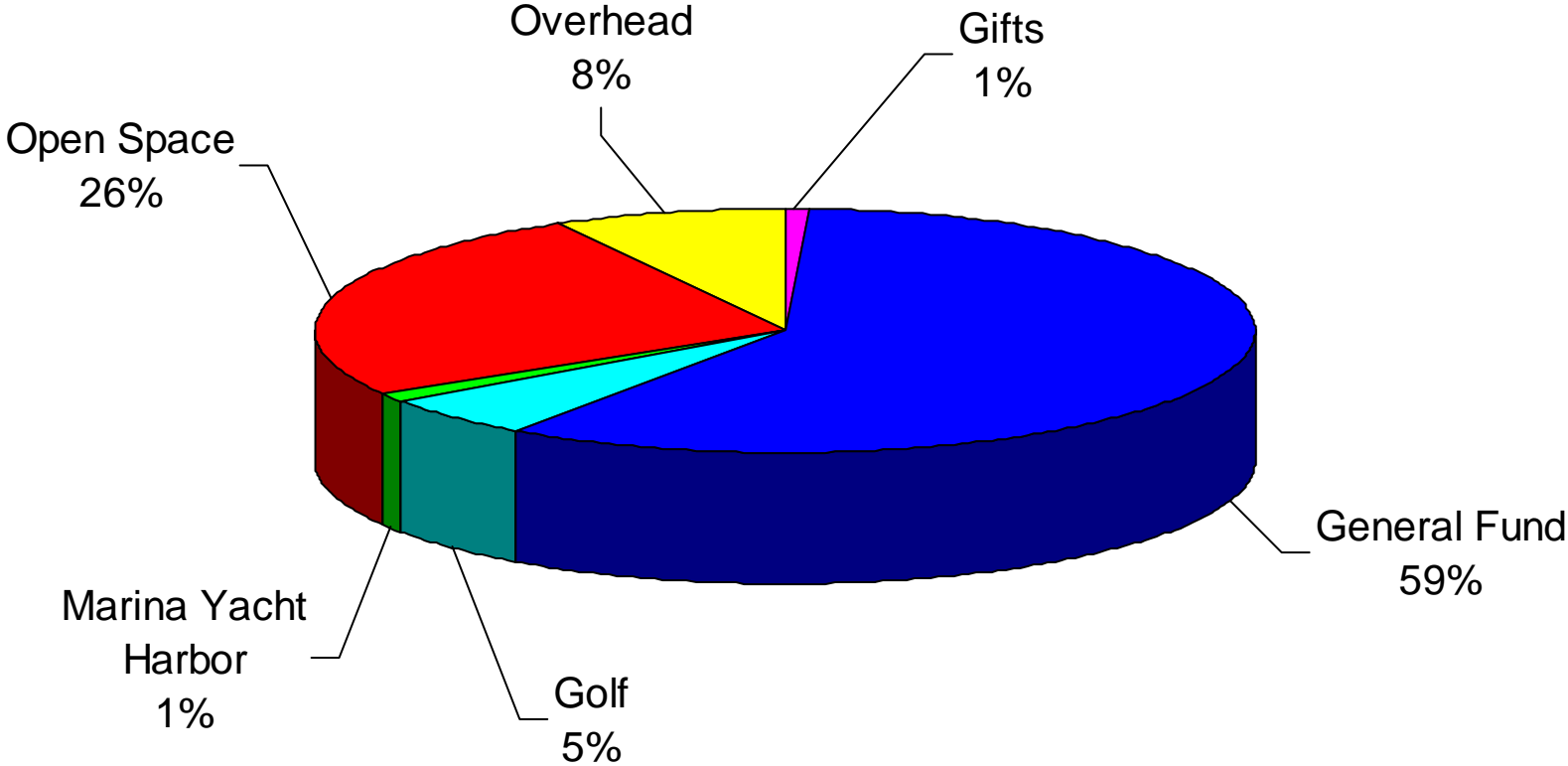
# '05 – '06 Expenditure Overview



# '05 – '06 Operating Budget by Program



# '05 – '06 Budgeted and Funded Positions: 916 FTE



# City's Financial Outlook Is Improving

## Revenues

'04-'05 Fund Balance Surplus	\$19M
Loss of '05-'06 Starting Balance	(\$109M)
'05-'06 Revenue Surplus	\$92M
'06-'07 Revenue Growth	\$120M
Rainy Day and Baseline Requirements	(\$65M)
<b>Revenue Projection</b>	<b>\$57M</b>

## Expenditures

Annualized MOU Costs	(\$50M)
Health and Dental Costs	(\$20M)
Resumption of 7.5% Retirement Pick-Up	(\$34M)
Employer Retirement Contribution	(\$21M)
Non-salary Costs	(\$12M)
<b>Expenditure Projection</b>	<b>(\$137M)</b>
<b>'06-'07 Shortfall Projection</b>	<b>(\$80M)</b>



# Mayor's Budget Instructions

- Absorb half of the resumed 7.5% employee retirement contribution - **\$1,000,000**
- Propose additional on-going General Fund savings equal to 3% of the department's GF subsidy - **\$1.4 million**
- Propose one-time uses equal to that \$1.4 million
- Prioritize direct services



# '06 – '07 General Fund Budget Challenge

Absorb half the cost of the resumed 7.5% employee contribution	\$1.0M
Replace loss of one-time revenue	\$.2M
Propose on-going 3% GF reduction	\$1.4M
<b>Total</b>	<b>\$2.6M</b>





# '06 –'07 Budget Reorganization

- Budget will be recast to reflect 8 Neighborhood Services Areas (NSA)
- Based upon geography and facility magnitude and type, staff have assigned parks and recreation centers in each quadrant to an NSA
- Staff and non personal services will be moved in budget to reflect new NSAs



# Budget Balancing Guidelines

- Prioritize core programs supporting the department's mission
- Maximize revenue generating opportunities
- Continue department improvement initiatives and efforts
- Maintain preventative maintenance levels, particularly on new facilities



## Budget Balancing Guidelines (continued)

- Strive for geographic and economic equity in reductions
- Maintain funding that leverages external financial and volunteer resources
- Prioritize health and safety for public and staff



# Budget Balancing Guidelines (continued)

- Pursue public/private and public/non-profit partnerships

## CRITERIA

- Focus on partnerships with expertise outside of the department
- Enhance customer opportunities, experience, and service



# Balancing the Budget

## Revenue Enhancements

- New fee structures:
  - Women's Athletics
  - Senior Programs, including Camp Mather Senior Weeks
  - Young People's Teen Musical Theater
- Entrance fees:
  - Japanese Tea Garden; Also considering reduction of free hours at the JTG
  - Coit Tower Elevator
- Reviewing department's permits and reservations fees
  - Revised fee structures for key sites including Union Square, the Concourse and Civic Center Plaza



# Balancing the Budget

## Expenditure Reductions

- Savings in cost allocation plan:  
\$500,000
- Staffing changes:  
\$75,000
- Deletion of funded, vacant positions:  
\$300,000



# 3% General Fund Reduction

**\$1.4 million budget cut = staff reductions**

- Budget balancing guidelines and input from commission and public will guide staff's reduction proposals
- May propose to contract certain services



## \$1.4 Million in One Time Uses

- Technology enhancements
  - Increasing the connectivity of field staff through options such as blackberries, laptops and blue tooth technology
- Irrigation repairs and improvements
  - Funding much-needed irrigation repair projects throughout the system





# '06 –'07 Budget Timeline

January 4	Operations Committee
January 19	Initial budget presentation to full Commission
January 31	Public Budget Meeting
February 1	Operations Committee
February 7	PROSAC
February 16	Commission approves budget
February 21	Budget due to Mayor's Office
June 1	Budget submitted to Board of Supervisors



Thank You



San Francisco Recreation & Parks