

Recreation and Park

Public Budget Meeting

January 31, 2007



San Francisco Recreation & Parks

Agenda

- Introduction
- Overview of '06 – '07 Budget
- Challenges for '07 – '08 Budget
- Questions and Community Input



Budget Overview



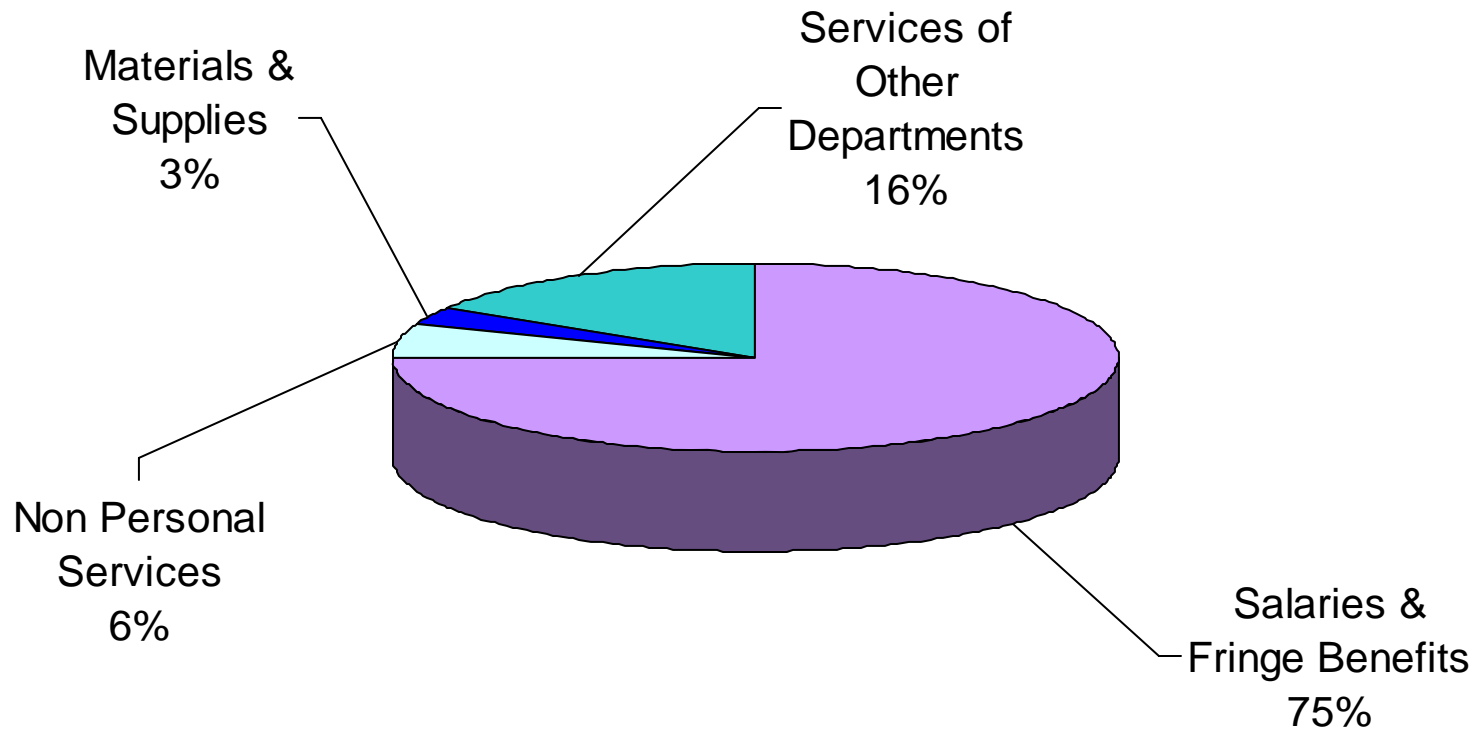
Sources of Funds

'05 - '06 vs. '06 - '07

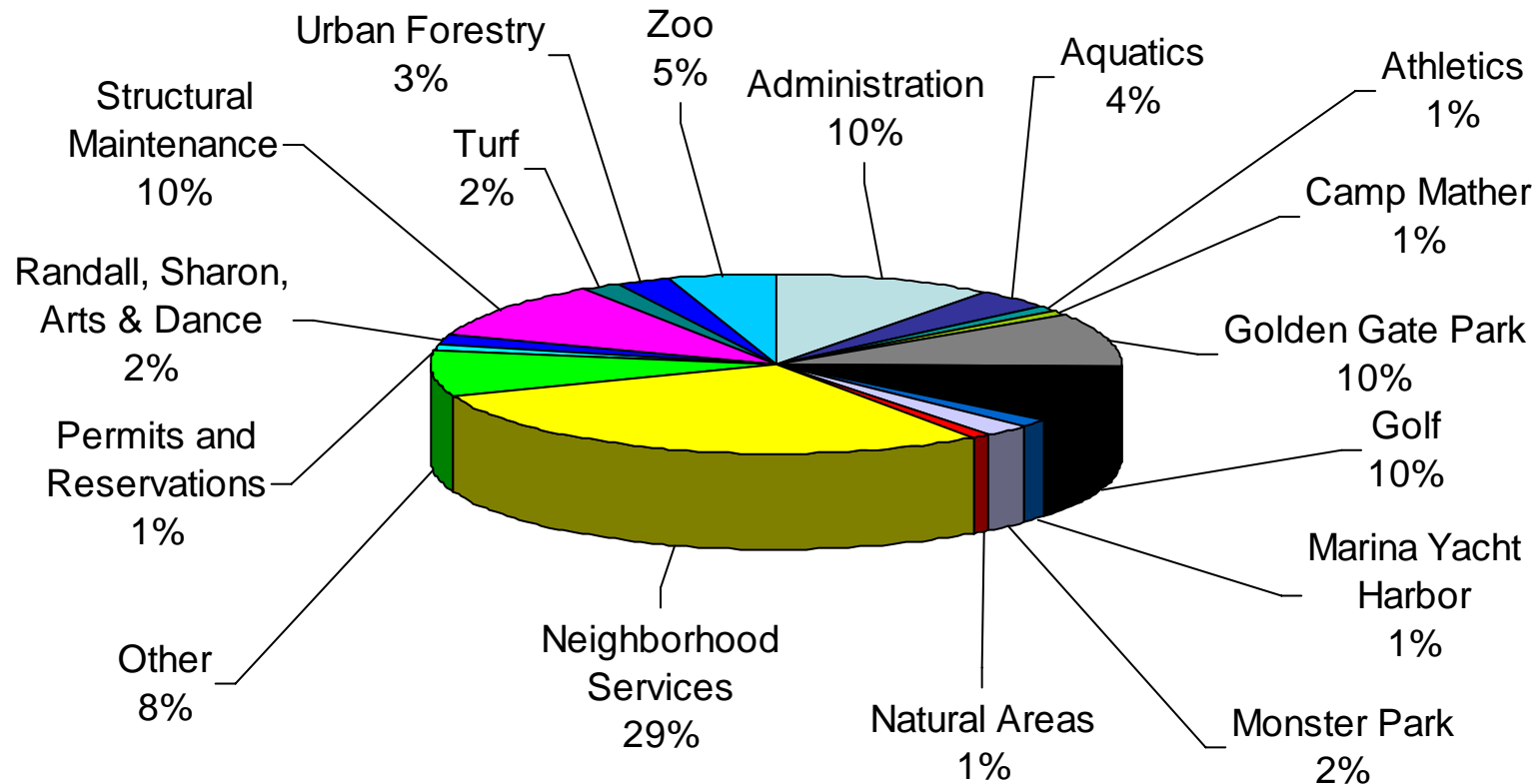
Garages	7.8 Million	8.2 Million
Program Fees	1.2 Million	1.2 Million
Concessions & Citywide Rentals	7.6 Million	7.7 Million
Permits & Facility Rentals	1.4 Million	1.6 Million
Monster Park	6.4 Million	6.8 Million
Golf	10.8 Million	12.4 Million
Marina Yacht Harbor	1.5 Million	1.9 Million
Open Space Fund	27.7 Million	34.1 Million
Revenue Bonds		25.0 Million
General Fund Support	47.1 Million	44.7 Million
Other	6.4 Million	7.7 Million
Total	\$116.6 Million	\$151.3 Million



'06 –'07 Expenditure Overview



'06 – '07 Operating Budget by Program



Staffing Challenges

- Continue to leave \$5.8 million (approximately 90 FTE) in positions vacant to achieve budgeted attrition
- Department continues to backfill vacancies as they occur. Since July 2005, have recruited and filled over 200 permanent positions.



Permanent Positions Hired Since July 2005

Recreation	28
Aquatics	12
Park Maintenance	51
Custodial	7
Structural Maintenance	18
Administration	22



Challenges for 2007 - 2008



City's Financial Outlook Continues to Improve

Revenues

Loss of '05-'06 Starting Balance	(\$99M)
'05-'06 Better Than Expected Balance	\$46M
Carryforward of '06-'07 GF Reserve	\$21M
Carryforward of Other Reserves	\$11M
'06-'07 Revenue Surplus	\$19M
'07-'08 Revenue Growth	\$100M
Revenue Projection	\$98M

Expenditures

MOU Costs	(\$39M)
Health and Dental Costs	(\$26M)
Mandated Spending Requirements	(\$37M)
Other Operating Costs	(\$60M)
Expenditure Projection	(\$162M)

'07-'08 Shortfall Projection **(\$64M)**



Mayor's Budget Instructions

Propose on-going expenditure reductions
or revenue enhancements that reduce
General Fund support by 3%

= \$1.2 million



'07 – '08 General Fund Budget Challenge

Reduce GF Support by 3%	\$1.2M
Absorb all non-salary cost increases	.5M
Total	Still Unknown



Budget Balancing Guidelines

- Prioritize core programs supporting the department's mission
- Maximize revenue generating opportunities
- Continue department improvement initiatives and efforts
- Maintain preventative maintenance levels, particularly on new facilities



Budget Balancing Guidelines (continued)

- Strive for geographic and economic equity in reductions
- Maintain funding that leverages external financial and volunteer resources
- Prioritize health and safety for public and staff



Budget Balancing Guidelines (continued)

- Pursue public/private and public/non-profit partnerships

CRITERIA

- Focus on partnerships with expertise outside of the department
- Enhance customer opportunities, experience, and service



Balancing the Budget

Revenue Enhancements

Increased Garage Revenue **\$300,000**

Changes to department's fee structures

- New/Enhanced program fees **\$50,000**
 - Creating fee structures for programs at the intermediate and advanced levels
 - New fees for existing programs including Futsol and Women's Athletics programs (no net revenue benefit)
- Expanded programs **\$100,000**
- **Creating a scholarship policy and fund**



Balancing the Budget

Revenue Enhancements (continued)

- Revised permits and reservations fee structure
\$250,000
 - Revised fee structures for most heavily used sites including Sharon Meadow, Union Square and Civic Center Plaza
 - Creating a new application fee
- Revised athletic field permit fee structure
 - No net revenue benefit
- New events \$75,000



Balancing the Budget

Expenditure Reductions

- Elimination of VACANT Assistant Recreation Director positions **\$750,000 - \$1,000,000**
 - 3280 classification no longer used by the department
 - Recreation division currently has higher staffing levels than park maintenance or structural maintenance
 - Operations division contemplating a reorganization to offer better programming within existing resources
- Likely to partially offset position reduction with additional as-needed resources



Enhancement Requests

- **Additional Gardeners:**
For each group of 10 gardeners \$740,000
- **Additional Custodians:**
For each group of 5 custodians \$300,000
- **Additional Park Patrol Officers:**
To make current officers full time \$155,000
For each group of 10 officers \$670,000
- **Scholarship Fund Seed Money:** \$300,000



'07 –'08 Budget Timeline

January 3	Operations Committee
January 3	PROSAC
January 18	Initial budget presentation to full Commission
January 31	Public Budget Meeting
February 6	PROSAC
February 15	Commission approves budget
February 21	Budget due to Mayor's Office
June 1	Budget submitted to Board of Supervisors



Budget Information on Website

www.parks.sfgov.org

- Budget and Financial Information
 - Budget Process Fiscal Year 2007-2008
 - **Recreation and Park Commission Presentations**



Questions and Community Input



Thank You



San Francisco Recreation & Parks